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DEPARTMENT OF INDUSTRIAL RELATIONS
INDUSTRIAL WELFARE COMMISSION

Public Meeting

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Oakland, California

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P A R T I C I P A N T S

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Industrial Welfare Commission

BILL DOMBROWSKI, Chair

DOUG BOSCO (arr. 10:16 a.m.)

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HAROLD ROSE

Staff

ANDREW R. BARON, Executive Officer

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MICHAEL MORENO, Principal Analyst

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LISA CHIN, Analyst

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P R O C E E D I N G S

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(Time noted: 10:06 a.m.)

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4 COMMISSIONER DOMBROWSKI: I'll call the meeting
5 to order.

6 The first item on the agenda is we need to
7 welcome and swear in our new commissioner, Mr. Harold
8 Rose.

9 MR. BARON: I get a chance to read a formal
10 oath. There are a few words in here I want you to think
11 about very carefully before you say yes, that you do want
12 to do this.

13 (Mr. Baron administers oath of office to
14 Commissioner Rose.)

15 MR. BARON: Congratulations. It's great to have
16 you.

17 COMMISSIONER ROSE: Thank you.

18 (Applause)

19 COMMISSIONER DOMBROWSKI: All right. The second
20 item is I think we have to call the roll.

21 MR. BARON: Yes, we do.

22 Broad.

23 COMMISSIONER BROAD: Here.

24 MR. BARON: Dombrowski.

1 COMMISSIONER DOMBROWSKI: Here.

2 MR. BARON: Rose.

3 COMMISSIONER ROSE: Here.

4 MR. BARON: I'll note the others are absent.

5 COMMISSIONER DOMBROWSKI: Next item on the
6 agenda is the approval of the minutes. Can I get a
7 motion?

8 COMMISSIONER BROAD: So moved.

9 COMMISSIONER DOMBROWSKI: Second?

10 COMMISSIONER ROSE: Second.

11 COMMISSIONER DOMBROWSKI: All in favor, say
12 "aye."

13 (Chorus of "ayes")

14 COMMISSIONER DOMBROWSKI: In order to try to
15 move today's hearing along, let me just, for the record,
16 recognize that we have received numerous comments from
17 individuals in the healthcare industry, both in live
18 testimony and in written communications. So, what we are
19 going to try to do today is address the two agenda items
20 with panels, and then, after each panel, let those
21 individuals who wish to come up and address the
22 commissioners to come up and address. But we're going
23 to, number one, limit that individual testimony to
24 approximately three minutes, and second, encourage you to

1 just, if you something to contribute that we haven't
2 heard, to do that and not to be redundant with other
3 people, because there is a volume of testimony and we
4 don't need to hear more individual, I don't think, unless
5 you feel very strongly about it.

6 With that, I would like to call up first the --
7 I guess I'd call up the hospital people to discuss the
8 first item on the agenda and comments regarding the Wage
9 Orders 4 and 5. And I have a list of speakers.

10 We are a little bit restricted in our set-up in
11 the room, and I will just point out that the small hand-
12 held microphone that you have, Don, is the live sound
13 system for the room. The silver microphones are simply
14 the recording devices for the transcript, so the silver
15 microphones do not amplify. So whoever is speaking needs
16 to use that small little hand-held microphone. And I,
17 again, apologize for that.

18 We also have the first row of seats here for
19 extra panelists, if you will, if you want to just rotate
20 and go from there.

21 I'm not limiting the time of the panels, so
22 whatever time period you think you need, please go ahead.

23 And with that, Don, I guess I'll let you kick it
24 off.

1 And if individuals could identify themselves as
2 we go through this, we'll go from there.

3 MR. MADDY: Good morning, Mr. Chairman, members
4 of the Commission, staff.

5 COMMISSIONER DOMBROWSKI: Oh, excuse me. One
6 other -- just for clarification, this is a meeting of the
7 IWC. We are not taking any votes today on these issues,
8 so it's simply testimony for the public record.

9 MR. MADDY: My name is Don Maddy. I'm employed
10 by George Steffes, Incorporated. We represent the
11 California Healthcare Association. And as our client,
12 CHA is an organization with 450 members, represents
13 California hospitals and large physician group
14 organizations.

15 We are honored to present to you today our
16 proposals for changes to Wage Orders 4 and 5 in light of
17 the provisions of AB 60 and the authority of the IWC.
18 The proposals are intended to preserve options available
19 to healthcare workers that were in effect before January
20 1st, 1998, and to seek clarification regarding the impact
21 of AB 60 on those previously existing standards.

22 We do recognize that this is a new era and that
23 past actions of the IWC are not controlling on the IWC of
24 today. Having said that, the 1993 wage orders evolved

1 over time to recognize both the health and welfare of
2 employees working in healthcare as well as the special
3 needs of the providers of healthcare services, which we
4 believe are distinct from other types of employers. We
5 believe the 1993 wage orders represent a good balance
6 from a public policy perspective.

7 Although there are numerous issues this
8 Commission will address with respect to the healthcare
9 industry, the main issue, in our opinion, is to balance
10 patient needs with worker wants and needs in a seven-day-
11 a-week, 24-hour-a-day operation. To strike this balance,
12 we believe that 12-hour shifts should be available to all
13 employees because of the nature and uniqueness of
14 hospital operations. In our opinion, patient care units
15 depend upon support from a variety of employees all
16 serving important roles in the eyes of the patient.
17 These employees must interact with other members of the
18 patient care team many times during a shift, and
19 especially upon shift change. All employees also have
20 personal needs that, in our opinion, make 12-hour shifts
21 attractive: commuting times, going to school, family
22 commitments, daycare costs. Healthcare employees are not
23 that different from other employees where they will have
24 advantages under a 12-hour shift.

1 Our proposal -- I'd like to read through the
2 proposals that we have today. We have nine different
3 proposals. Before we get into any type of dialogue, I'd
4 appreciate just going through those very quickly so you
5 get the whole scope of what we're proposing today.

6 Number one, allowing healthcare workers to work
7 12-hour shifts by preserving the flexible work
8 arrangement provisions in Wage Orders 4 and 5 of '89, as
9 amended in '93, and extending the protection for 12-hour
10 shift arrangements implemented prior to 1998 beyond July
11 1st, 2000. That's number one. And that would be the
12 same as before 1998.

13 Preserving the 8-80 overtime provisions
14 available to healthcare employers under Wage Order 5-89,
15 as amended in 1993. Again, the same as pre-1998.

16 Preserving the meal period provisions that allow
17 healthcare employees who are scheduled to work shifts of
18 up to 12 hours in a day to waive their second meal
19 period, even if, as a result of an unplanned or
20 unforeseeable event, they work more than 12 hours on a
21 particular day. There's also language in the '93 that
22 addresses that.

23 Number four, preserving the existing meal period
24 provisions that allow employees to waive their meal

1 period where the nature of their job prevents them from
2 taking 30 minutes off, or they voluntarily agree in
3 writing to waive their meal period where they are
4 compensated for the time -- actually, those are "ands" --
5 and they are compensated for the time they took off
6 during the meal period.

7 Number five, preserving the white-collar
8 exemptions for advanced practice nurses, such as nurse
9 practitioners, clinical nurse specialists, certified
10 registered nurse anesthetists, and certified nurse
11 midwives. We're going to hear more from the second group
12 of panelists on this, but that's our position as well,
13 the hospitals' position, which is an important part of
14 patient care.

15 Number six, clarification from the IWC of the
16 exemptions to note the availability of the executive and
17 administrative exemptions. Without reading the rest of
18 this, I'll say that we want to know if the criteria for
19 administrative and executive apply to nurses and
20 pharmacists as they would to other employees. So, we
21 need some clarification on that.

22 Seven, preserving the special standards relating
23 to the definitions of "primarily" and "hours worked" that
24 are in the '93 for healthcare employees. We want to

1 adopt the exact provisions that were in the prior order.

2 Preserving the personal attendant exemption that
3 exists where a healthcare employer assigns a personal
4 attendant or companion to a private household of a
5 patient, which is -- we want, again, the exact language
6 that's in 5 and 15 -- Wage Orders 5 and 15.

7 And finally, clarification that a flexible work
8 arrangement established under the new rules contained in
9 this proposal, or an alternate workweek arrangement
10 established pursuant to the provisions of AB 60, may be
11 adopted by a proper secret-ballot vote even though the
12 employer does not disclose in advance the exact calendar
13 days or hours of the day that must be working every week,
14 as long as employees are told of the number of days and
15 number of hours in the normal schedule. So, we'd like to
16 adopt some language that addresses that.

17 I want to impress upon this Commission, before
18 going through any reasons or questions on these
19 proposals, that this balancing act that I speak of is not
20 -- I think the healthcare industry is different, because
21 I don't think the balancing act really is a matter of,
22 you know, management and employees only, because patients
23 are involved. And so, I think it's unique because of the
24 patients.

1 When employees express their opinions about how
2 our rules or your rules impact them, they often have to
3 speak of personal situations that they're in so that you
4 have a clear understanding of how it impacts them and
5 looking at their problems with the rules or, you know,
6 the benefits from rules. But I have -- I also have a
7 personal story that I'd like to tell. And that's why I'd
8 asked if I could testify today before this group for the
9 hospitals.

10 We represent hospitals, but I wanted to testify
11 today because I just had an experience in my life where -
12 - it was two months ago, in fact, that my father was
13 taken to the hospital, and he never left the hospital.
14 And he was there for five days. And the whole notion of
15 -- the whole notion of what a family goes through -- this
16 is my personal experience because I had a family member
17 in a hospital in a situation where there was a rotation
18 and shifts, and where I saw the difference, probably,
19 between one type of operation or one type of facility
20 operating versus a hospital just having to take care of a
21 patient.

22 And as a family member of a patient, I can tell
23 you the anxiety level when we -- when we go into the --
24 when you're in the room, you know, with my dad and you're

1 going
2 -- and you have to get to know the staff, the nurses, the
3 others. You're trying to explain to them -- of course,
4 that takes several hours and several different individual
5 problems that come up during a period of hours that we
6 need to explain. You know, they're communicating with
7 you, the staff at Sutter General. They're a great staff.
8 But it takes hours and hours and hours for us to -- and
9 for my father to have explained what his situation was
10 that would help with them to understand where he was.

11 And then the anxiety level -- I can tell you,
12 the anxiety level goes up when new people walk in.
13 There's, all of a sudden, a whole new group of people
14 that you're dealing with over a period of time. And
15 that's -- it's inevitable. There's going to be some new
16 people that you're going to have to deal with when shifts
17 change. But that anxiety level, as family members and
18 watching, you know, my dad as a patient, went up
19 extraordinarily.

20 And then, even though it wasn't an emergency,
21 you know, when there's a need and there's a shift change
22 going on, and there's something that has to be taken care
23 of, in our view, because we want him comfortable, then
24 there was a situation where, you know, there was nobody

1 to come in the room at that moment because they're going
2 through and they're doing shift change and they're doing
3 coordination.

4 And so that's -- you know, that's one of the
5 reasons I wanted to testify today, is I see that it's a
6 unique operation. I see that you have an extraordinary -
7 - extraordinarily difficult task here when it comes to
8 hospital and healthcare versus some other manufacturing
9 or other type of operation. And I would urge to support
10 at this time all of our proposals that we have today.

11 The next thing I want to do is introduce our
12 panel. I don't know if you want to have questions first
13 on the proposals.

14 COMMISSIONER DOMBROWSKI: No, we'll go to the
15 panel first.

16 Let the record show that Commissioner Bosco has
17 joined us.

18 Go ahead.

19 MR. MADDY: Okay. With me today, we have -- I'm
20 going to name all the members that are here with us today
21 -- Cathy White, a RN from Eisenhower Medical Center;
22 Allen Outlaw, a respiratory therapist from Eisenhower;
23 Amy Lowery, a RN from Mercy Hospital, Bakersfield; and we
24 have Erin Pettengill, a RN from Sutter; Libby Prall, a RN

1 from Sutter; Darci Cimino, a LVN from Sutter; Melanie
2 Walker, a respiratory therapist from John Muir Medical
3 Center; and Tom Luevano, from Sutter Health; and Richard
4 Simmons, who is CHA's legal counsel, from Sheppard,
5 Mullin, Richter & Hampton, who's here to answer
6 questions.

7 So, I'll hand it over to the others to testify
8 now.

9 MS. PETTENGILL: Good morning, Mr. Chairman and
10 members of the Commission. My name is Erin. I'm a
11 registered nurse, and I'm here as a nurse and a mom and a
12 wife. And I really want to express to you the importance
13 of a 12-hour alternate work schedule.

14 Professionally speaking, it allows for wonderful
15 continuity of care with my patients, allows me the
16 opportunity to assess them in a full 12-hour workday, and
17 the continuity between nursing staff, from one staff to
18 the next, is amazing. And information doesn't get lost
19 or misplaced. We know the telephone game where, by the
20 time it reaches the twentieth person, what the first
21 person said is never the same. And that's the same that
22 goes with nursing care.

23 And personally, I have a child. And working 12
24 days a month as opposed to 20 days a month is amazing.

1 It allows me to be there for my child. I can be there as
2 a mother, I can be there as a wife. It's the benefits of
3 having a full-time wage and being a full-time mom. It
4 cuts down on -- almost no daycare. I am raising my
5 child, as opposed to a daycare. And to me, that's very
6 important. It allows me the opportunity to volunteer
7 outside of my home. It allows me the opportunity
8 volunteer at my child's school. It's just amazing.

9 And if the 12-hour work schedules were not an
10 opportunity for me, then the availability for my child
11 for me to be there would be diminished dramatically. And
12 I think, as evidenced in the newspapers and on the news,
13 with, you know, drug use going up and violence going up,
14 and I think the importance of having an adult figure and
15 parent involvement in a child's life is overwhelming.
16 And the fact that I would be there for her is a great
17 advantage. And I think it would just be a shame if that
18 was not available to me.

19 So, I think the professionalism is more than
20 understood, of the benefits, and I think the advantages
21 of having a mom at home is overwhelming. And that's all
22 I'm going to say.

23 Thank you.

24 COMMISSIONER BROAD: Mr. Chairman, I have a

1 question.

2 COMMISSIONER DOMBROWSKI: Mr. Broad?

3 COMMISSIONER BROAD: Can you hear? Well, okay.

4 Do you -- what is your 12-hour-day schedule now?

5 MS. PETTENGILL: I work 7 p.m. to 7 a.m.

6 COMMISSIONER BROAD: Three days a week?

7 MS. PETTENGILL: Three days a week, that's

8 correct.

9 COMMISSIONER BROAD: Okay. And you have only
10 one job? I mean, you don't work a second job.

11 MS. PETTENGILL: Right.

12 COMMISSIONER BROAD: Okay. Does your employer
13 ever ask you to work any overtime beyond the 12-hour day?

14 MS. PETTENGILL: I am asked, but not required.
15 It's not mandatory at my job.

16 COMMISSIONER BROAD: Do you think that we should
17 adopt a rule to require that it be voluntary as opposed
18 to mandatory that you work overtime beyond 12 hours or 40
19 in a week, in that circumstance?

20 MS. PETTENGILL: Well --

21 COMMISSIONER BROAD: Do you think that's a good
22 policy?

23 MS. PETTENGILL: I don't know that it's a
24 necessary policy. Specifically, at my -- I can't speak

1 for other facilities, but at my -- at my facility, we
2 don't need to work mandatory overtime because we
3 generally have enough staff who will either voluntarily
4 work overtime or we have a float pool that's available
5 for extra staff to work. So, mandatory overtime has
6 never really been an issue for us, although we've needed
7 people to stay and they have voluntarily done so.

8 COMMISSIONER BROAD: So, do you believe there
9 would be circumstances when someone working 12-hour
10 shifts might be so tired that it would probably be better
11 for patient care that they went home if they felt they
12 shouldn't work any longer?

13 MS. PETTENGILL: Well, I think that after a 12-
14 hour shift, in my experience -- I have stayed over on
15 occasion. But I -- I think, as professionals, that we
16 can make the decision if we're -- if it's an unsafe
17 environment, that we won't stay.

18 COMMISSIONER BROAD: Okay.

19 MS. PETTENGILL: And I --

20 COMMISSIONER BROAD: So, you believe that you
21 should be permitted to make that decision.

22 MS. PETTENGILL: Sure.

23 COMMISSIONER BROAD: Thank you.

24 MS. PETTENGILL: Any other questions?

1 (No response)

2 COMMISSIONER DOMBROWSKI: Next speaker.

3 MS. PRALL: Good morning, Mr. Chairman and
4 commissioners. I'm Libby Prall, RN at Sutter General
5 Hospital, also assistant nurse manager. I'm going to
6 read my statement here.

7 I have been on 12-hour shifts since 1988. And
8 speaking from my perspective, first as a bedside care RN
9 on night shift, when I was commuting 100 miles round-
10 trip, the alternative work schedule has enhanced the
11 quality of my family life by providing more time to spend
12 at home and less time commuting. The 12-hour shift
13 continues to enhance my personal life with time to
14 participate in family and church activities and personal
15 interests. Trips and vacations can be taken on time off.
16 All this contributes to reducing the stress in a
17 stressful profession and enhances my ability to do the
18 best I can when I'm at work.

19 The benefits of this flexibility in scheduling
20 and its positive impact on many quality-of-life issues
21 are immeasurable. And to lose this alternative work
22 schedule would be a major negative impact on my daily
23 life as well as many of the staff members on our unit.
24 After working this since 1988, being forced to go to a

1 five-day, 8-hour-per-day would be a major disruption to
2 my life and to the other staff. Many of our staff on the
3 unit have young children with daycare issues similar to
4 Erin, and some arrange their schedule to complement their
5 husbands' so that they don't even have to use daycare.
6 Others are able to attend schools to pursue their career
7 goals.

8 Additionally, continuity of patient care is
9 enhanced by having the same caregivers for longer
10 periods. Shift-to-shift reports are more effective.
11 Only two shifts are communicating with each other.
12 Therefore, many times, the same nurses will report off to
13 each other coming and going.

14 I believe strongly we should be able to continue
15 to have the alternative work schedule 12-hour option.
16 Those who work 12-hour shifts are doing so by choice.
17 And I strongly urge you to allow us to continue to
18 experience this excellent benefit.

19 COMMISSIONER DOMBROWSKI: Next speaker.

20 MS. CIMINO: My name is Darci Cimino, and I'm a
21 LVN at Sutter. And I apologize ahead of time for any
22 repetition, but we are all in the same field and a lot of
23 the issues are the same.

24 I'm here to represent my co-workers at Sutter

1 General Hospital. I speak for myself, but also for them.
2 Our floor approached our nurse manager independently and
3 requested implementation of 12-hour shifts. At that
4 point, she had a representative from HR come give us
5 information. We voted on it, and it passed well above
6 and beyond the required two-thirds vote. And for the
7 past three years, the patients and nursing staff have
8 reaped the benefits of the AWS, which are not limited to,
9 but include enhanced continuity of care, because we care
10 for our patients on the day shift from the time they
11 start the day till the time they end the day. Any tests
12 that they're having done, we're able to find out about
13 the results of the tests instead of giving up the
14 information to the next shift and notifying them, or they
15 us, during the day. And the night shift is caring for
16 their needs at night. They are not awakened by a third
17 shift at 11:30, midnight, to be reassessed. And the
18 communication is greatly improved since we've had the 12-
19 hour shifts because we're only speaking to two shifts,
20 and not three.

21 Talk of burn-out has been decreased markedly.
22 And why? There are many reasons that -- in respect to
23 the time constraints here, there are a few important
24 points my fellow co-workers wish me to stress. Four days

1 off a week increases our productivity at work and at
2 home. We have more time to spend with our families. Our
3 children are cared for four days out of the week by us
4 instead of outside caretakers. 12-hour shifts have
5 allowed quite a few of the staff to eliminate completely
6 outside childcare as the AWS makes it easier for them to
7 rotate childcare with their spouses.

8 For those of us who commute to work, the AWS has
9 made a huge difference in the time that we spend on the
10 road. And the AWS has allowed precious time. As we all
11 know, most of our life is spent in the workforce, and
12 this allows precious time to pursue outside interests
13 such as pursuing higher education, volunteering in our
14 communities.

15 And on a personal note, as a member of the
16 California workforce, I feel I have the right to choose
17 my own work schedule.

18 Thank you.

19 COMMISSIONER DOMBROWSKI: Next speaker.

20 MR. MADDY: Let's take it down here, this way.

21 MS. CIMINO: Okay.

22 MS. WHITE: Good morning. My name is Cathy
23 White. I'm a registered nurse in the Emergency
24 Department at Eisenhower Hospital in Palm Springs. I am

1 also the advocate for our staff Empowerment Program for
2 Professional Practice at Eisenhower.

3 I am proud to work for this nonprofit facility.
4 I'm proud to work there, I'm proud of the community
5 services my hospital provides. AB 60 puts all of this at
6 risk. It is estimated it will cost Eisenhower an
7 additional \$2.4 million in next financial year just to
8 continue 12-hour shifts for registered nurses and for
9 respiratory therapists. In addition to the financial
10 challenges we're already facing, having to move to 8-hour
11 shifts is a real possibility for our organization.

12 A cross-section of the ER staff asked me to read
13 their comments, and I promise I will be very brief and to
14 the point. And I just wanted to read to you their names,
15 if I may.

16 The first person is Susan Westphal. She's a RN.
17 She says, "As a RN 26 years, I have worked for both 8-
18 and 12-hour shifts. I personally find the 12-hour shifts
19 for the patients superior in continuity of care. Some
20 have had an improved, happier staff. And being a single-
21 parent that works full-time, this time is extremely
22 beneficial."

23 And this is also from Alexander Ramirez, a RN:
24 "The ability to work three days a week has given me the

1 opportunity to obtain a bachelor's degree. I could not
2 have accomplished my degree having to work five 8-hour
3 shifts."

4 And this is from an emergency room technician.
5 His name is Paul Wiese. "Please do not discontinue 12-
6 hour shifts because it helps my family. We'd have to pay
7 for this daycare."

8 As I say, in the emergency room, we work as an
9 interdisciplinary team. If we were not all on 12-hour
10 shifts, it would actually make it very difficult for us.
11 I would hope that you will consider everyone on the
12 healthcare team for the 12-hour shift exemption.

13 From -- this is from Lisa Stadler, RN. She is a
14 RN 22 years, working 12-hour shifts since the mid-'80's.
15 "I'm dedicated and devoted to this institution that I
16 work for. However, returning to 8-hour shifts would not
17 be an option for me. The impact that it would have on my
18 family and social life would be unacceptable." She even
19 stated that she would have to leave Eisenhower if we're
20 going to 8-hour shifts. And she plans to stay on the 12-
21 hour shifts under whatever exemption they could find.

22 This is a respiratory therapist, who says -- his
23 name is Dennis Oeding: "In our department, we voted to
24 keep our 12-hour shifts even though we were faced with a

1 cut in our gross income. This is how strongly we feel
2 about our 12-hour shifts.

3 And this is from Daryl Swanson, a registered
4 nurse: "12-hour shifts allow me to be at home and be
5 more accessible to my children." And she also goes on
6 about the flexibility -- right.

7 This is Trudy White. She's a registrar clerk.
8 She does our insurance requirements and calls all the
9 insurance companies. "I like my 12-hour shifts because I
10 can spend more time with my family and more time with my
11 duties at home."

12 This is from Sandra Bigwood, a registered nurse:
13 "12-hour shifts at flat pay is my choice. Please don't
14 try to fix what isn't broke."

15 (Laughter)

16 MS. WHITE: I just say this as a summary of some
17 of the people who work in my department. Everybody
18 wanted to have a say, so just a few of them -- and I have
19 them included in a packet to give to you.

20 In answer to your question, to the panel --
21 excuse me -- of the panel member about the 12-hour
22 shifts, yes, we certainly would like a choice as to
23 whether we work overtime or not. However, I am duty-
24 bound to provide patient care in the absence of any other

1 nurse, and I am very proud of that. I am a professional.
2 I am proud of my rights to advocate for the patient. And
3 I understand that you need to make sure that no employer
4 abuses that, but I am very willing to stay for a few
5 hours or however long it takes until they can get a
6 replacement for me. I would not abandon my patients.

7 Also, to get -- there are more names.

8 (Ms. White hands documents to Commission.)

9 COMMISSIONER ROSE: I have a question, and it's
10 of each of you that speak. When you mention your
11 hospital, could you mention where it's at?

12 MS. PETTENGILL: I'm sorry. I'm --

13 COMMISSIONER ROSE: You did, Palm Springs. But
14 Sutter?

15 MS. PRALL: Sacramento.

16 MS. PETTENGILL: Sacramento.

17 COMMISSIONER ROSE: Sacramento? Because we have
18 a Sutter in San Diego. And the other thing is, could you
19 mention your shift, what is -- are they all 7 hours -- I
20 mean, like 7 p.m. to 7 a.m., or 7 a.m. to 7 p.m.?

21 MS. CIMINO: Yes.

22 MS. PRALL: Yes.

23 MS. PETTENGILL: Yes.

24 COMMISSIONER ROSE: They're all the same, in

1 every hospital?

2 MS. WHITE: Well, in the ER, we work staggered
3 shifts. We work different 12-hour --

4 COMMISSIONER ROSE: Oh.

5 MS. WHITE: And it's taking your turn. We all
6 share the different types of shifts.

7 COMMISSIONER ROSE: Thank you.

8 MS. WALKER: Hello. My name is Melanie Walker,
9 and I work at John Muir Medical Center in Walnut Creek.
10 We are the trauma center for Contra Costa County. I am a
11 respiratory therapist that works full-time on the night
12 shift. I'm here representing a lot of the respiratory
13 therapists and some of the nursing staff that wish to
14 continue working their 12-hour shifts.

15 Now, I've worked the 9-hour -- I mean the 12-
16 hour shifts -- for the last nine years. Before that, I
17 did work 8-hour shifts at another hospital. And I can
18 tell you, between working an 8-hour shift and a 12-hour
19 shift, it's like night and day. When I worked 8-hour
20 shifts, I was constantly tired. The days off that you
21 have off, you spend sleeping and catching up.

22 We used to work three days, have one day off,
23 work two days, have one day off, work five days, and then
24 have two days off. That is what your two-week period

1 would consist of, working an 8-hour shift, because you
2 had to alternate weekends so that everybody could get
3 weekends off. You wanted to pull your hair out. You
4 were burnt out because you were sleep-deprived. Your
5 patients, I think, suffered because patient continuity
6 wasn't there. You had way too many people coming and
7 going, a lot of people calling in sick. You would have
8 to have more people come in from a registry or float pool
9 that weren't as familiar with the hospitals and with the
10 doctors and with the other nurses. So, your patients
11 ultimately suffered by that.

12 Is it working?

13 MR. MADDY: The red light went off. Well, there
14 it goes.

15 MS. WALKER: Can you hear me?

16 COMMISSIONER DOMBROWSKI: Yes.

17 MS. WALKER: Sorry.

18 Anyway --

19 COMMISSIONER DOMBROWSKI: That was not
20 programmed, by the way.

21 (Laughter)

22 MS. WALKER: Anyways, I left the 8-hour-a-day
23 hospital to work for the 12-hour facility, and I would
24 gladly pay -- I would gladly work for straight pay for 12

1 hours because what it would cost me to work an 8-hour
2 shift is going to be a lot more than the time and a half
3 that I would get working -- being paid the time and a
4 half for the last four hours.

5 I would have to have my children in daycare. I
6 have three children. And I don't know if any of you all
7 know how much it costs for daycare, but it's
8 astronomical. I mean, it's bad enough if you have one
9 child, but if you have -- multiply it by three, and it
10 just gets crazy.

11 I also like to volunteer at my children's
12 schools. With the way the school systems are now, the
13 schools need all the help that they can get, and they
14 cannot afford to be paying people to go in and helping
15 them. Therefore, I spend a lot of time when I'm not at
16 work helping at the school.

17 Now, currently I work a 36-hour workweek, which
18 time I get paid straight time for the 36 hours.

19 MR. MADDY: The battery's gone.

20 MS. WALKER: It's not working?

21 MR. MADDY: Yeah, the battery's gone.

22 MS. WALKER: Can you hear me? Okay.

23 Anything after the 12 hours in one workday, I
24 get paid double time, which I find satisfactory.

1 Anything after 40 hours in a workweek, I get paid time
2 and a half. After the 44-hour -- if I work more than 44
3 hours in a workweek, I get paid double time for anything
4 over the 44 hours. I find this reasonable.

5 It's -- you know -- I want -- and I did make the
6 choice to work the 12-hour shifts. And a lot of the
7 people that work the 12-hour shifts love it because they
8 do have time to spend doing other things, and they don't
9 feel as burnt out as they would working the 8's.

10 COMMISSIONER DOMBROWSKI: Thank you.

11 MS. WALKER: You're welcome.

12 MS. LOWERY: My name is Amy Lowery, and I'm --

13 THE REPORTER: You have to come to the table
14 there to be recorded.

15 MS. LOWERY: I'm sorry.

16 MR. MADDY: Okay. We'll switch.

17 COMMISSIONER DOMBROWSKI: We need you to come to
18 the table because the silver microphones are recording
19 the transcript.

20 MS. LOWERY: Oh, sure. Okay.

21 My name is Amy Lowery, and I'm a RN from Mercy
22 Healthcare in Bakersfield.

23 And it's extremely important to me personally,
24 but also to my patients and the well-being of other

1 employees throughout the State of California, to maintain
2 the 12-hour shifts as a choice. I also worked 8-hour
3 shifts in another state, and I really see the difference
4 of the continuity that has been explained already, that
5 the patients have less faces to become familiar with, and
6 the trust that they need to obtain from their staffing
7 that they -- that they have, you know, can entrust that
8 they're getting well taken care of and that all the
9 information is passed on.

10 The other most important thing to me is,
11 personally, my husband and I both have chosen industries
12 for our careers that offer flexible scheduling. We have
13 two small boys. And in order for us to have a very nice
14 home, to provide for things that our children need to
15 have, their baseball and everything, it all costs money
16 these days.

17 And I am very grateful that I can work three
18 days. I usually work two days in a row. I work 7 p.m.
19 to 7 a.m. And then I'll have a couple days off, and then
20 my husband will work on the days that I'm off. He works
21 three 12's also, which -- in an area that's exempt. So,
22 therefore, there's always one parent there with our kids
23 every single day. We have no childcare expenses and
24 there's someone there to supervise them, to go to their

1 school activities. And I'm able to also volunteer in my
2 church and in my kids' school to see them do their Jog-a-
3 thon at 9 a.m., but I will go to bed at 10 a.m. -- I
4 mean, simple things that make a huge difference in our
5 children's lives.

6 I'm also speaking for other single parents who I
7 work with, a lot of young moms with three kids who work
8 night shift. And it's, you know, easier to have someone
9 like their grandma come and spend the night while they
10 can go, you know, to work. And then they don't have that
11 extra activity that the provider needs to do for them.
12 So, she can come home from work in the morning, get the
13 kids off to school, she can sleep for her six hours, and
14 then she'll be awake when the kids get home, and have
15 supper together. That is something that is so important
16 these days, to really bring up our children to really
17 value what families are all about, and that is to have a
18 dinner together.

19 And these are just the things that everybody has
20 told me that are so important. And it's a choice. I
21 have not chosen an area that works 8 to 5, Monday through
22 Friday. I have chosen to work something that is seven
23 days a week, required to work weekends, which -- there is
24 no childcare on weekends. My husband and I both are

1 required to work weekends. We wouldn't -- it would not
2 be an option. I would have to go and work 8 to 5 in a
3 day -- you know, a day surgery -- something that I don't
4 want to do as a RN yet. I want to be at the bedside with
5 these critically ill patients.

6 So, I'd just ask that you just really take these
7 considerations.

8 Thank you.

9 COMMISSIONER BROAD: A question.

10 COMMISSIONER DOMBROWSKI: Mr. Broad?

11 COMMISSIONER BROAD: Do you ever work beyond 12
12 hours a day?

13 MS. LOWERY: I do not. And that is my choice.

14 COMMISSIONER BROAD: And you would like that to
15 stay your choice?

16 MS. LOWERY: Exactly.

17 COMMISSIONER BROAD: So, there might be some
18 times when you would be so tired or have family
19 obligations that, if your employer asked you to stay, you
20 really couldn't.

21 MS. LOWERY: Right.

22 COMMISSIONER BROAD: Thank you.

23 MR. OUTLAW: Hello. My name is Allen Outlaw.
24 I'm a respiratory therapist out of Eisenhower Medical

1 Center in the Palm Springs area.

2 My concerns are pretty much what other people
3 here have discussed already. But there are additional
4 factors that I have seen because I have worked 8 hours
5 and 12-hour shifts, and I've also participated in the
6 registry pool, which allows us to go to different
7 hospitals in order to supplement their staffing when they
8 have shortages.

9 One of the things, though, I noticed about that
10 is, with the 8-hour shifts, obviously you're looking at
11 three people for every -- well, let's say,
12 hypothetically, you have more people working. So, if you
13 needed 10 people, you would now need an additional five
14 people, because you would need one for that middle shift
15 that would come in the PM. And one of the things that
16 happens with that type of system that I always noticed
17 was that it was harder to find replacements, which put
18 more burden on us to work those days.

19 I noticed that you asked three times about --
20 thank you -- about having to work beyond 12 hours,
21 whether it was voluntary. But when we were doing the
22 8's, we found that we were asked more often to work
23 overtime. There was less call-offs on the 12-hour
24 shifts. On the 8-hour shifts, people are committed, out

1 of 14 days, 10 days to the hospital. So, there was more
2 times when people would need additional time off. We
3 don't experience that as often with the 12-hour shifts
4 because people are only committed to work 6 out of 14
5 days.

6 Also, from an own personal health issue, working
7 in a hospital is very hard work, you know, working with
8 patients, not just physical, but emotional. Dealing with
9 people when they're sick, when their health is poor, has
10 a strong drain on you, emotionally, physical. And one of
11 the things I noticed is the days that we have off as a
12 result of working 12 allows us to properly recoup, to
13 come back to work so that we are able to give better
14 service. Our quality of care is consistent as a result
15 of that. I don't think that's necessarily the case when
16 you work five straight days through. It does get more
17 difficult to maintain your own health and your own mental
18 well-being. You know, there's -- hospitals are not the
19 first stressful job I've had -- I was a United States
20 Marine for six years
21 -- I know how demanding it can be to have to give
22 nonstop, you know. Obviously, the Marine Corps didn't
23 have a panel like this, or else they wouldn't have had us
24 do 24-hour guard duty.

1 (Laughter and applause)

2 MR. OUTLAW: But they have -- you know, and --
3 but I noticed that the performance does stay up among my
4 co-workers. But their call-offs are less, and the
5 patient jeopardy, I think, is less, and over the fact
6 that they continue to see familiar faces. When I was
7 working with the registry, I was showing up at a hospital
8 that was an unfamiliar environment. I would come there
9 and I would go to work, and the patients are mad they're
10 having to deal with persons unfamiliar with that
11 hospital. You know, when you have consistent staff
12 that's available, you know, or your own hospital internal
13 float crew, where they have a per-diem staff, you have
14 people that are well trained, they know their level,
15 they're trained and able to better perform.

16 And I thank you.

17 COMMISSIONER DOMBROWSKI: Thank you.

18 MR. LUEVANO: Good morning, Mr. Chairman,
19 commissioners, and staff of the IWC. My name is Tom
20 Luevano. I'm the chief labor and employee relations
21 officer for Sutter Health Central. My primary
22 responsibilities are around the administration and
23 management of labor contracts, as well as the employee
24 relations programs for those non-represented employees.

1 To give you a little bit of background about
2 Sutter, we have approximately 35 facilities. There are
3 approximately 35,000 employees in the system. And we
4 have less than 15 percent of those employees who are
5 represented.

6 A while back, we conducted a study to determine
7 how many of our employees were actually working
8 alternative schedules, and it was quite surprising. Well
9 over 75 to almost 80 percent, when you take -- and it's a
10 little higher when you take into account the 10-hour
11 workdays -- are working some form of 12-hour workdays.

12 Over the last couple of weeks, I've been asked
13 to meet with those who are working 12-hour workdays in
14 various units, ICU, CCU, ER, OR, med-surg, respiratory
15 therapy, IV therapy, infusion therapy, and a couple of
16 the clerical offices, the central billing office and the
17 medical records department. And I finished up my last
18 series of meetings last night at about 1:30.

19 It's difficult to explain to you how emotional
20 these people are over the issue of 12-hour workdays.
21 Many of them have focused their entire lives, their
22 social lives, their professional lives, their educational
23 lives, their church lives, around 12-hour workdays. And
24 to negate that would be extremely, extremely difficult on

1 many of them. They have expressed many of the sentiments
2 that you've heard already from people who have testified
3 here, who are on the lines, if you will, with our
4 patients. And they have asked me to say to all of you
5 that, one, they were encouraged by the Interim Wage Order
6 2000, which appeared to give us an indication as to where
7 the Commission was headed with the issue of 12-hour
8 workdays. They hoped that that was a sign that the 12-
9 hour workday was going to continue.

10 Many of them are very concerned, though, that if
11 the 12-hour workdays are not retained, how are they going
12 to be able to manage their lives? They have, over the
13 last several months -- actually, since the passage of AB
14 60, this whole notion of alternative work schedules came
15 up -- have been looking at alternative careers. And
16 that's difficult for us in the industry. At a time when
17 we are struggling with many shortages in a lot of the
18 professional areas, to have very trained, experienced
19 people look outside of our industry for other career
20 opportunities is not something that we relish at all.

21 Sutter continues to offer alternative work
22 schedules under the provisions of Wage Orders 4- and 5-
23 89. Also, it does it on a voluntary basis. It always
24 has been. We have -- I manage five collective bargaining

1 agreements, and it's kind of interesting, last month -- I
2 apologize -- this is April -- in March of this year, I
3 was approached by a representative from the California
4 Nurses Association who has a contract with Santa Rosa
5 Medical Center. That facility has a provision in it for
6 12-hour workdays. The provision says that only 40
7 percent of certain units can work 12-hour workdays. And
8 they have approached me to ask if we'd be willing to
9 enter into a side letter agreement which would increase
10 from 40 percent to an unknown percentage. That came not
11 from CNA, it came from their own membership, our
12 employees. And we are finding more and more people are
13 interested in these alternative work schedules.

14 We're also finding that a couple of the other
15 unions who heretofore have not been very supportive of
16 alternative schedules, whether they be 10-hour days or
17 any combination thereof, or 12-hour days, they -- their
18 employees as well have been asking us if we would be
19 interested in reopening contracts to address this issue.

20 Now, it's interesting to note that it doesn't
21 affect every employee. It may affect only a few
22 employees who would like to work alternative schedules.
23 But the provision before us today in the interim wage
24 order is that, you know -- with the exception of the

1 grace period -- is that we would have to have two-thirds
2 vote of the affected employees in a defined unit, which
3 is the whole reason that the previous wage order, 98,
4 allowed for the flexibility, in other words, the
5 individual to enter into an agreement with their
6 employer. So, we're kind of going backwards in time.

7 It makes it difficult, and it's hard to explain
8 to employees, "Look, you're a representative group of
9 twelve; two-thirds of you have to vote. And if you vote
10 in the affirmative, then, in fact, you can have the
11 alternative schedule." Somebody gets hurt one way or the
12 other in a scheme like that. However, if that's the
13 direction that we are headed, they would much rather have
14 that than nothing at all.

15 So, to leave you with the comment, we at Sutter,
16 or those facilities who have the alternative work
17 schedules, which there are a number of them, would like
18 for this Commission to continue with this deliberation,
19 and we hope that you do find in favor of continuing the
20 alternative work schedule up to 12 hours in a day for all
21 classifications of employees.

22 And I thank you.

23 COMMISSIONER BOSCO: Can I ask a question? Do
24 you -- have you ever taken -- you say about 75 percent of

1 your employees do some form of flexible scheduling. That
2 would appear that you'd easily qualify for the two-thirds
3 vote, assuming those people want to be done that flexible
4 scheduling. Have you ever like polled your employees to
5 -- I mean, what do you foresee as your problem in just
6 simply having these elections?

7 MR. LUEVANO: I'm not suggesting -- well, let me
8 back up, to answer your question.

9 First of all, I'm not advocating that we don't
10 have the election. I would love for us not to have it,
11 only because what I'm expressing to you is that are
12 individuals who would like to engage in an agreement with
13 their employee without having to negatively affect the
14 rest of their employees. The balance of those employees
15 may not want 12-hour workdays, but this individual would
16 like to do that. Why would I then force the rest of
17 those employees to go through this whole process? It
18 gets voted down, I'm out, I don't get 12-hour workdays.
19 Or the reverse, I'm the one who doesn't want to work 12
20 hours, everybody else does, two-thirds vote in favor of
21 it, we try to accommodate you -- and I can assure you
22 that we will find -- we'll figure out a way to
23 accommodate you because healthcare workers are very
24 difficult to find -- but it makes it difficult. And

1 that's the only thing that I want to express to you,
2 Commissioner Bosco.

3 If the two-thirds vote is the direction that the
4 Commission goes, we're going to live with that and we're
5 going to make it work. But it was a lot easier when we
6 dealt with individual requests.

7 COMMISSIONER BOSCO: As it is now, a person that
8 wants to work an 8-hour, standard 8-hour-day workweek,
9 you accommodate them?

10 MR. LUEVANO: Yes. Yes.

11 COMMISSIONER BOSCO: So, you don't force someone
12 that wants to work an 8-hour day to work a 12-hour day
13 and vice versa?

14 MR. LUEVANO: That's correct. There -- it's
15 just far too difficult to find healthcare workers,
16 qualified healthcare workers. We are not going to turn
17 qualified healthcare people away. We will find someplace
18 in our facility. And if it's not in that one particular
19 facility, the way Sutter runs, we have a job bank, we
20 know of other facilities that have openings. We will ask
21 them to go there and to apply there. We will find a
22 place for them.

23 COMMISSIONER BOSCO: Do the people that work 8-
24 hour days, do they usually receive overtime if they work

1 past the 8-hour day, or do you do it in such a way that
2 they very seldom would receive -- or very seldom work
3 past an 8-hour day?

4 MR. LUEVANO: If an employee works an 8-hour day
5 and it's not an alternative work schedule employee, they
6 will get overtime.

7 COMMISSIONER BOSCO: But as a practical matter,
8 do those people ordinarily work past 8 hours a day?

9 MR. LUEVANO: I wouldn't be able to -- that
10 would be difficult for me to answer.

11 COMMISSIONER BOSCO: I guess what I'm asking is
12 do you find that you're paying a substantial amount of
13 overtime?

14 MR. LUEVANO: I -- I can only speak for certain
15 units within the facility, so it may not be -- it may be
16 a distorted picture. But we don't find that our 8-hour
17 employees work a lot of overtime, partly because we are
18 very cognizant of the fact that it costs us, as a
19 facility, a lot of money to pay the OT. So, we would
20 rather bring in the part-time employees for, let's say,
21 another 4 hours, if that be the case. In other words, if
22 the volume is there, we'll add the staff. But if it
23 needs -- you know, the billing needs to get out today and
24 it's the end of the month, and it takes a couple more

1 hours of everybody's time, we'll ask for people to
2 volunteer. And usually that's not an issue, because it's
3 so infrequent. If it does become a frequent issue, then
4 we look at the staffing and determine if it's appropriate
5 to the volume of the work. And if it's not, we add the
6 staff to ensure that that work is taken care of.

7 COMMISSIONER BOSCO: Thank you.

8 MR. LUEVANO: You're welcome.

9 COMMISSIONER DOMBROWSKI: Commissioner Broad?

10 COMMISSIONER BROAD: Mr. Luevano, is it your
11 understanding that anything in AB 60 prohibits an
12 employer from accommodating, where longer alternative
13 workweeks are established, from accommodating employees
14 who wish to remain on 8-hour shifts?

15 MR. LUEVANO: No.

16 COMMISSIONER BROAD: So -- okay, so that's
17 really -- nobody's forcing you to force them to work the
18 longer shift if they don't want to.

19 MR. LUEVANO: That's correct.

20 COMMISSIONER BROAD: Okay. Secondly, is it your
21 sense that AB 60 in any way permits this Commission to
22 dispense with the requirement that alternative workweeks
23 be ratified by a two-thirds vote of the affected
24 employees?

1 MR. LUEVANO: You're asking for an
2 interpretation of AB 60.

3 COMMISSIONER BROAD: Yeah. I -- it's sort of
4 novel to me that there is any -- that there is any
5 discretion for this Commission to dispense with that two-
6 thirds vote. That's in the statute, as I understand it.
7 So, it's really sort of beyond -- it may be something you
8 want, but it's nothing we can give.

9 MR. LUEVANO: I think you've answered my
10 question.

11 MR. MADDY: Richard, you want to answer it?
12 Will you answer the question, Richard? Maybe we'll ask
13 our counsel.

14 MR. SIMMONS: Well, I think they're both
15 accurate, that, in fact, if you want to implement an
16 alternative work schedule arrangement within the contours
17 of AB 60, you have to go through the requisite group-wide
18 election process.

19 COMMISSIONER BROAD: Okay. Now, I asked several
20 of your witnesses about compulsory overtime for people
21 that would be on 12-hour shifts, should we permit that?
22 Do you have any problem with us establishing as a
23 condition for those 12-hour shifts that employees who
24 wish to go home at the end of their 12-hour shift may do

1 so?

2 MR. LUEVANO: I think it would be inappropriate
3 for me to answer that question. You're asking me to --
4 you're asking me to respond to a circumstance that
5 neither you nor I know what is occurring.

6 The staff nurse on schedule at that time, with
7 their volume of patients and the issues related to those
8 patients, are the only people that can answer that
9 question.

10 COMMISSIONER BROAD: Well, I guess that's my
11 question. If, in their judgment, they're too tired to
12 continue working, that it might somehow endanger patient
13 safety, should it be within their discretion to determine
14 whether they continue working or should they be forced to
15 continue to work in those circumstances?

16 MR. LUEVANO: I think that's an issue that needs
17 to be addressed with the manager and the employee.

18 COMMISSIONER BROAD: Should they be able to be
19 forced to continue working beyond that point? That's my
20 question.

21 MR. LUEVANO: And my answer to you is that I
22 think it needs to be addressed with the manager and the
23 employee, because I don't know what the circumstances
24 are. You're asking for a blanket "yes" or "no" to an

1 issue that I don't know and I can't really address.

2 COMMISSIONER BROAD: No, I --

3 MR. LUEVANO: If you have a critically ill
4 patient, critically ill, your mother or father is on an
5 ICU unit, and that person's just worked 12 hours and
6 they're short-staffed, would you appreciate that person
7 saying, "I'm sorry, but I'm leaving"?

8 COMMISSIONER BROAD: I guess if that person
9 reached the conclusion that they were so tired that they
10 might endanger the health and safety of my father or
11 mother in that circumstance, I think that probably would
12 be appropriate, and that you would have to find somebody
13 that wasn't tired to do that work.

14 MR. LUEVANO: Okay. And that issue would be
15 left with the individual who is caring for your mother
16 and father, and with the manager who is responsible for
17 all of those patients and employees at the time, not me.

18 MR. MADDY: Mr. Broad, from our perspective,
19 there is no simple sentence in a regulation that is going
20 to cure the problem. And I think that's what Mr. Luevano
21 is saying, is that these are judgment calls made by those
22 who are held accountable and responsible for the care of
23 the patient. And we just don't see a simple answer, that
24 it's just "yes," "yes," every time an employees says that

1 they need to go, that they can go, versus every time an
2 employer says, "You need to stay." And I don't know what
3 -- you know, I don't know how many sentences it would
4 take to figure all that out.

5 But I think, in this industry, since the primary
6 goal and motivation is to care for the patients, that
7 there has to be some kind of trust that that arrangement
8 will work out between management and employees. And it's
9 hard -- it's hard when you take it into every single
10 circumstance, to say that, I know, because you can -- you
11 can talk about one circumstance that seems -- "Boy, that
12 doesn't seem like there would be really any problem
13 there," but -- you know, "There's nothing critical going
14 on there, but there's something critical going on here."
15 But I don't know how you'd come up with -- you know, I
16 don't know how you'd come up with a blanket provision. I
17 think that's -- I think that's the problem.

18 And we can work with you. We can work with the
19 Commission to try to come up -- kind of on case-by-case
20 type of notions, that this situation probably means that
21 there -- that we could write something that would
22 protect, you know, the employee more than the -- you
23 know, when the patient's not involved, but I don't see
24 how we'd do it universally. And I think that's what Mr.

1 Luevano's trying to say, and I think a lot of the
2 witnesses we've had today are trying to say the same
3 thing. But that's not a -- that's not a simple matter.

4 COMMISSIONER BROAD: No, it's not a simple
5 matter. But I'm disturbed by this issue because the
6 standard we have is 8 hours a day, and we're talking
7 about extending it to 12 hours a day.

8 I received a call in my office two or three
9 weeks ago from a pharmacist who had been required on
10 successive occasions, after a 12-hour day, to work an
11 additional 8 hours.

12 (Audience murmuring)

13 COMMISSIONER BROAD: Now, to me, that is
14 absolutely unacceptable, and that this Commission should
15 by regulation prohibit an employer from doing that.

16 That employee said to me, "I was so tired I
17 could barely function." And the employer said, "If you
18 don't work those shifts, you are going to be disciplined,
19 because we're short-handed." Somebody got sick.

20 Now, I'm greatly disturbed by that. And I would
21 hope that your industry would consider empowering workers
22 that are going to choose these 12-hour shifts -- and all
23 -- there's all this talk about it's voluntary and that
24 they want to do it -- that if, in their judgment, they

1 reach the point where they are so tired that they are
2 endangering patient safety, that they can go home after
3 that shift, irrespective of the other economic needs or
4 staffing needs. 12 hours is half the day. After that,
5 by the time they get home, they're getting very little
6 sleep. And it's of great concern to me. I don't know
7 how my fellow commissioners feel, but I'm concerned about
8 it.

9 And I believe that if we're going to permit 12-
10 hour days -- and I am sympathetic to it in this industry
11 in certain circumstances -- that we also should make sure
12 that we're really providing some extra protection for
13 these employees from abuses that might occur in that
14 circumstance.

15 MR. MADDY: I would say that there is -- there
16 is no doubt that if there is a -- if a patient or a
17 person preparing, you know, prescriptions or anything
18 else that's going on is endangering people, that we don't
19 share your same view. I mean, we absolutely share the
20 view that if someone is endangering patients or if
21 someone is too tired to perform their function in a
22 healthcare environment, we totally share your view.

23 I'm just saying that I don't think that just
24 saying it's employee choice for whether they work or not

1 on, you know, mandatory overtime, that it's just yes or
2 no, the employee gets to decide, is a solution. That's
3 all I'm saying. And as I say, I would -- we'll be happy
4 to work with you on trying to figure out how to -- how to
5 craft something that would address your concerns with
6 people, you know, having these extraordinary
7 circumstances happening to them. But I think it's
8 extraordinary on the other side too. I think it's
9 extraordinary if an employee says, "I don't want to work
10 overtime," and the patient gets left without care.

11 So, yes, there's two sides to this. They're way
12 over here. The language is not just a couple sentences,
13 it's not. And that's all we just want to impart to you,
14 is it's not that -- we don't find it to be simple.

15 And you don't either, but I'm just saying we
16 don't find it to be --

17 MR. LUEVANO: One of our staff members would
18 like to respond to that as well, if you would.

19 MS. CIMINO: I would like to respond to that.

20 In the years that I've been working the 12-hour
21 shifts, I have four days off a week. Rarely, rarely is
22 anybody asked to work overtime. Number one is the
23 monetary reasons, and, number two, they can bring a staff
24 person in to work 4 hours without paying overtime, and

1 that staff person is going to -- we have always been more
2 than willing to do that, because we work in the
3 environment and we know that that work is there. We will
4 come in to work those 4 hours at straight time because we
5 have four days off a week.

6 This was different when we worked the 8-hour
7 shifts. When we worked the 8-hour shifts and we were
8 required to come in on our day off to offset somebody
9 else having to work longer hours that day, there was
10 reluctance to do that because of the limited amount of
11 free time that we had due to being required to work every
12 other weekend and only getting two days off in a row
13 every two weeks. It was precious to us.

14 But with the 12-hour shifts, we are more than
15 willing to come in and work that 4 hours to eliminate the
16 need for them to even request some -- the first thing
17 that our nurse manager does is call staff that are not
18 working, before they ever ask a staff member to stay.
19 And that has been the way it has been consistently. I've
20 never seen it being handled any other way.

21 COMMISSIONER BROAD: Well, I -- that's the way,
22 it sounds to me, like it ought to be handled.

23 MS. CIMINO: That is the way it's handled.

24 COMMISSIONER BROAD: But the question is -- I

1 was presented with a case where it was handled very
2 differently.

3 MS. CIMINO: That's was -- that's never. And I
4 never heard that happen, ever in my career of doing this.
5 However, when there were 8-hour shifts, you would find
6 people who were very resistant to come in on their day
7 off, very resistant. You don't have that any more.

8 MS. LOWERY: Another comment, if I might say,
9 when I did those 8-hour shifts nights, I was the lead
10 therapist at night, and the lead therapists were supposed
11 to stay over if the staffing needs weren't met in the
12 morning. And there was a lot of mandatory overtime
13 working the 8-hour shifts.

14 (Applause)

15 MS. LOWERY: Working 12-hours, I haven't had the
16 mandatory overtime.

17 (Applause)

18 COMMISSIONER DOMBROWSKI: Let's not go there.

19 MS. LOWERY: Yeah. On the 8-hour -- like I'm
20 saying, on the 8-hour shifts, I was mandated on several
21 occasions to work the overtime. And frankly, there was a
22 lot of times that I was tired. But there was nobody
23 there to deal with the patients.

24 So, being if it's an 8-hour or a 12-hour, if you

1 are mandated, you know -- a patient -- you know, you have
2 the right to tell your employer, "Listen, it's not safe
3 for me to be there." You do have the right to do that.
4 And if they don't do anything, your manager doesn't do
5 anything, then you go above them and -- you know, and
6 speak until somebody hears you, and say -- and say,
7 "Listen, I can't do it; it's not safe for me and it's not
8 safe for my patient." And --

9 COMMISSIONER DOMBROWSKI: Okay. I think I hear
10 grounds for negotiation for a settlement here, a
11 conciliation. So, let's move this along.

12 Mr. Simmons.

13 MR. SIMMONS: I'm actually here simply to
14 respond to any technical questions that may be raised.

15 COMMISSIONER DOMBROWSKI: Okay. Any other
16 questions?

17 COMMISSIONER BROAD: Yeah. I have a couple
18 questions. Mr. Simmons, these are more in your area of
19 legal questions.

20 As I understood Mr. Maddy, he was suggesting
21 that we reinstate the definition of "primary" that was
22 contained in Order 5-89, which, as I read it, contains a
23 primary duty test component. And it's my understanding
24 that our interim wage order, complying with the

1 provisions of AB 60, eliminated this provision within the
2 restored Order 5-89. Is it your view that we have the
3 legal ability to effectuate a primary duty test for
4 exempting managers?

5 MR. SIMMONS: Yes, I think you do. I, frankly,
6 believe that the provision that was adopted in 1993 with
7 respect to the term "primarily" is, in effect, restored
8 under AB 60. And I think the IWC has the legal authority
9 to preserve that provision in the healthcare industry as
10 it was adopted in 1993.

11 COMMISSIONER BROAD: Okay. Secondly, in
12 December when you testified, you and I had a little
13 colloquy about the circumstance by which a number of
14 healthcare institutions reduced people's base wages after
15 the passage of AB 60 and before January 1, in order to
16 maintain 12-hour shifts with the payment of overtime, in
17 order that the amount of pay be retained at the same
18 level pending action by this Commission. At that time, I
19 asked you whether it was the position of the industry
20 that should we permit 12-hour days, would there be any
21 objection were we to require that employees whose base
22 wages were reduced, that those base wages be increased to
23 what they were, as a precondition to going to 12-hour
24 days. And I wonder if you could respond, what the

1 position of your industry is on that question.

2 MR. SIMMONS: I believe the position is, as I
3 thought it would be when we did have that colloquy back
4 in December, and the fact of the matter is that I am
5 confident that the industry would be more than happy to
6 readjust the rates of pay to those that were in effect
7 prior to the adjustments, because the entire system was
8 devised to maintain pay parity. And they would be happy
9 to go back to pay parity by restoring any adjustments
10 that were made at the time.

11 COMMISSIONER BROAD: Well, there's one issue
12 that's resolved.

13 (Laughter)

14 COMMISSIONER BROAD: Thank you.

15 MR. SIMMONS: You're welcome.

16 COMMISSIONER DOMBROWSKI: I'm now going to have
17 Mr. Rankin bring up his panel.

18 MR. MADDY: Thank you, members.

19 COMMISSIONER BROAD: Mr. Chairman, while they're
20 coming up, can I take care of a couple of issues?

21 COMMISSIONER DOMBROWSKI: I just want to make
22 sure --

23 COMMISSIONER BROAD: Okay.

24 COMMISSIONER DOMBROWSKI: -- people understand.

1 After Mr. Rankin's panel, then I'm going to go through
2 the cards here. I'm not quite on all these, if the
3 people want to talk about this issue, the 12-hour day, or
4 if they want to talk about the advanced practice nurses,
5 so I'm going to call names in order. If you want to talk
6 on this issue, you can come up. If you want to wait and
7 defer, that's your choice.

8 COMMISSIONER BROAD: Mr. Chairman, a couple of
9 issues arising out of last month's meeting -- hearing.

10 At that time, when we empaneled the members of
11 the wage order for the on-site industries, you had
12 requested that I read all of the nominees. And it has
13 been brought to my attention that I inadvertently left
14 two off the list, although the list in its completed form
15 was part of the record. I would like to mention these
16 two appointees just for the record, that we cross our
17 "t's" and dot our "i's," that they be -- that it be clear
18 that they were intended to be at that time, and are
19 included, on that wage board.

20 And they are the two employer representatives
21 from the mining industry, Gil Crosthwaite, and Lynn
22 Kraemer.

23 Do we need any sort of motion for that, of any
24 sort?

1 Okay. The second thing, Mr. Chairman, is I'd
2 like to notice reconsideration of the action by which we
3 voted to establish a wage board for certain employees in
4 the -- highly paid employees in the computer industry,
5 and request that we would take up consideration of
6 reconsidering that at our next public hearing.

7 COMMISSIONER DOMBROWSKI: We'll put that on the
8 May 5th agenda.

9 COMMISSIONER BROAD: Thank you.

10 COMMISSIONER DOMBROWSKI: Mr. Rankin, if you
11 could identify or --

12 MR. RANKIN: Sure.

13 COMMISSIONER DOMBROWSKI: -- make sure that your
14 witnesses identify themselves so I can sort through the -
15 -

16 MR. RANKIN: Right. I'm Tom Rankin, with the
17 California Labor Federation. And we have several nurses
18 and representatives of nurses with us today. And I would
19 -- you want me to go through them now or --

20 COMMISSIONER DOMBROWSKI: Just as a group.

21 MR. RANKIN: -- as they speak? Okay.

22 COMMISSIONER DOMBROWSKI: I can't keep up that
23 fast.

24 MR. RANKIN: All right. Very good. Well, we

1 have folks here representing three different
2 organizations, labor organizations, the United Nurses, an
3 AFSCME affiliate, the Service Employees Union, I think
4 mostly with Local 535, and the California Nurses
5 Association.

6 So, let us just begin to my right here. And I
7 will pass this down.

8 We have with us Leila Valdivia from -- who is a
9 Kaiser nurse and a member of SEIU Local 535.

10 MS. VALDIVIA: Hi. My name is Leila Valdivia.
11 I'm a registered nurse and I work at Kaiser Los Angeles
12 Medical Center, and I am a member of SEIU Local 535,
13 American Federation of Nurses.

14 I am not a manager. I give direct patient care
15 every day. I work three 12-hour shift every week, and
16 each week I take a loss in pay. I support the healthcare
17 -- I support the idea that healthcare workers who put in
18 36 hours be paid 40. The current practice allows
19 hospitals to make incredible profits while healthcare
20 workers like me lose 4 hours of pay each week. Many of
21 my co-workers have found that they need to work extra
22 hours to compensate for the loss.

23 These abuses, along with others you will hear
24 today, are some of the major reasons why people leave the

1 healthcare industry and why we have such a serious
2 shortage. Continuity of care is great, if you have
3 enough people to give the care.

4 You have the authority to help change a very
5 imbalanced culture, a culture where the front-line
6 healthcare worker is put last. While we care for you and
7 your families, who will care for us?

8 The recommended 4 hours will help us receive a
9 fair day's pay for a fair day's work.

10 And I'd just like to add that I would like to
11 thank all of the hospital administrators who took their
12 time out from their busy schedules today to express their
13 compassion and concern for their employees. I am quite
14 impressed.

15 MR. RANKIN: Next we have Joyce Gray, another
16 nurse, from Encino Hospital.

17 MS. GRAY: My name is Joyce Gray. I'm a
18 registered nurse at Encino Tarzana Medical Center in
19 Encino, California. I work 12-hour shifts, night shift,
20 on a medical-surgical unit.

21 The abuses of 12-hour shifts are making
22 hospitals increasingly more unsafe for both patients and
23 nurses. Hospital nurses need some protections from
24 overwork and fatigue to facilitate making safe decisions

1 for patient care.

2 I regularly work overtime and without breaks in
3 order to meet basic patient needs and complete required
4 documentation of care given at my facility. Some nurses
5 have worked 24 hours straight, on several occasions.
6 According to state law, this is not illegal. Both
7 patients and staff need protection to limit the amount of
8 work hours today, with mandated rest periods during and
9 between shifts.

10 Frequently hospitals are understaffed to the
11 point that lunch and rest breaks are not possible.
12 Complicated nursing decisions and interventions for
13 seriously ill patients under such conditions are unsafe,
14 to both patient and nursing personnel.

15 On behalf of my patients and co-workers, I am
16 asking for modest regulations of the 12-hour shifts with
17 regard to hours of work, rest periods, and meal breaks.
18 These regulations should be upheld and rigorously
19 enforced in hospitals.

20 Thank you.

21 MR. RANKIN: Thank you. Next we have Deborah
22 Bayer, with the California Nurses Association, who works
23 at Children's Hospital in Oakland.

24 MS. BAYER: Hello. My name is Deborah Bayer. I

1 work in the pediatric intensive care unit at Children's.
2 And I'm here to speak, really, in support of maintaining
3 the 8-hour day as a standard.

4 When we talk about 12-hour shifts, we talk about
5 -- well, we talk about flexible, being flexible, being
6 alternative. And I am not opposed to 12-hour shifts. I
7 realize that those work well for some people, and I think
8 it's great if we have an election, a two-thirds election,
9 which is returning to kind of the status quo we had a
10 couple years ago, and allow people who want to to work
11 those shifts. But it is an alternative shift to what is
12 standard, which is 8 hours, which, for many people, is as
13 much energy as they have to be at work and also provide
14 them with ability to live their life outside of work.

15 So, I think that the proposal of 36 for 40 is
16 reasonable, is fair. Employers always want -- it's not
17 surprise that all these managers are up here talking
18 about how wonderful it is to work -- have their people
19 work 12 hours at straight time. It's the cheapest way to
20 staff any 24-hour industry. So, of course they're going
21 to be in favor of that.

22 But I think that if people are working those 12-
23 hour shifts for the employers, they do deserve some
24 premium pay. And 36 for 40 is a compromise agreement

1 between time and a half and straight time, and I think
2 that that's reasonable, because they are onerous to work.

3 As many people who came up and spoke and said
4 how desperate they are to maintain their 12-hour shifts
5 and how proud they are to be working 12-hour shifts, we
6 can have people coming up and saying the same thing for 8
7 hours. If you think about 12 hours, it takes like an
8 hour before work, an hour after work. We're really
9 talking 14 hours. If you have children or if you want
10 any kind of a home life, that's a big chunk out of your
11 day.

12 I mean, I can topple all those arguments. They
13 talk about continuity of care, but then they say how many
14 days they're away from the hospital. Well, there goes
15 the continuity of care, where, if you're working 8 hours,
16 you're here day after day. I mean, we can go on and on
17 about it.

18 And I'm not here to speak for 12-hour shifts,
19 you know -- against, 12-hour shifts. It's a reasonable
20 shift to work if you want to do it. What I'm here to
21 really talk about is protecting the 8-hour day and -- so
22 that if people want to work 12 hours, okay. But nurses,
23 especially, is an aging workforce. People get sick.
24 Often you are medically unable to work more than 8 hours.

1 And I think that -- I'm 50. I've been doing
2 this work for a long time, and I think I can keep working
3 for another fifteen years. I can't do that. I can't
4 work 12 hours. You know, I'm tired at the end of 8
5 hours. And so, I really want to stress that.

6 And, in fact, that Sutter manager from Roseville
7 who said that, oh, yes, he accommodates anybody who wants
8 to work 8 hours, I'd like to see him put that in writing.
9 And I don't think people especially want to go to a
10 different hospital or take a different job in order to
11 find an 8-hour shift, which is what he was -- what he
12 ended up saying.

13 And then I also want to talk a little bit about
14 forced overtime. What hospitals have done is instituted
15 just-in-time staffing. They can talk about a nursing
16 shortage, but it's a shortage of their own making,
17 because they engaged in massive layoffs. At my hospital,
18 Children's Hospital, we never had mandatory overtime
19 until they laid nurses off in 1992. They got rid of 20
20 percent of the nursing staff and acute care employees.
21 All of the sudden we had a nursing shortage, and we were
22 expected to stay over. And mandatory overtime became a
23 big problem for quite a few years. We proved the point
24 successfully enough that the hospitals backed down. And

1 they only backed down when nurses, en masse, started to
2 refuse. Since then, we have been getting no mandatory
3 overtime in our contracts. I think it's a right that
4 should be extended to all workers, that you're not
5 slaves. We have a right to know when we've had enough.

6 And this whole talk about nurses, what we have
7 done is we have --

8 COMMISSIONER DOMBROWSKI: Could you hold on a
9 second? Commissioner Bosco has a question.

10 COMMISSIONER BOSCO: Well, I can wait till she's
11 finished.

12 MS. BAYER: Okay. What we basically -- the
13 language that we mostly have adopted where we have
14 negotiated this in our contract, what we've done is, the
15 nurses have said, "This is a strike issue; we're going to
16 go on strike if we don't have no mandatory overtime,"
17 because we needed relief. The language we negotiated
18 said, in most cases, no mandatory overtime unless there's
19 a civil emergency, you know.

20 And no nurse is going to walk out on their
21 patient because their 8 hours is done or their 12 hours
22 is done. But we have the right to say -- and we put in
23 hundreds of hours of overtime at our hospital voluntarily
24 -- but we have the right to say that we know when it's

1 time to go home, okay, because our children are home
2 needing us or because we're too tired, either way.

3 And there was one other -- I know I -- oh, I
4 know. I just wanted to mention that in Worcester,
5 Massachusetts, the nurses have been on strike for several
6 weeks now, and they're striking over mandatory overtime.
7 It's the only issue. This is a big issue. And people
8 say, "Oh, no, it's impossible for the pharmacists to work
9 20 hours." Several years ago, mandatory overtime was
10 like uncontrolled at our hospital, and the hospital was
11 using it as a staffing tool. We had nurses forced to
12 work 20 hours. It does happen, and we do need some
13 controls.

14 Thank you.

15 COMMISSIONER BOSCO: Could I ask -- I'm very
16 interested in what actually is happening out there. And
17 obviously, I don't have personal experience, aside from
18 occasionally visiting the hospital for one reason or
19 another. But rather than theorizing on what could
20 happen, I'm sort of interested in this question of what
21 does happen. And I asked the gentleman that was here
22 before whether, for the most part, people who had chosen
23 to work an 8-hour day were able to, and the people that
24 wanted to work a 12-hour day were able to. Now you have

1 testified that -- I think -- that that doesn't happen.

2 In your experience, do you -- I assume that you
3 work in a facility that some people have 12-hour days and
4 some people have 8-hour days. Is that true?

5 MS. BAYER: Well, we used to have -- in the
6 nursing staff, we used to have both 8 and 12, when we had
7 a 36 for 40 agreement. When the hospital wanted to have
8 us work 12 hours at straight time, we took a vote. And
9 by a two-thirds majority, we voted no.

10 And we used to have -- go to 12, because the
11 nurses said, "We are not going to give -- we're not going
12 to work those horrible shifts." And some people really
13 felt bad about losing their 12-hour shifts, but this was
14 a democratic decision. And a few people, you know, said,
15 "Oh, we mind we're going to lose the 12-hour shifts, but
16 we don't want to work them at straight time." And then,
17 within a few weeks, they were just sort of blissed out.
18 They said, "Oh, my God, it was like getting off a
19 treadmill, not to have to work 12."

20 COMMISSIONER BOSCO: Okay. No, that wasn't what
21 I was asking.

22 MS. BAYER: But in -- so, we had passed, because
23 we have a contract, we had -- we had protections. We
24 negotiated a 40 percent cap -- we're going to have a 40

1 percent cap on 12-hour shifts on the floors. In
2 hospitals where there are no regulations, many hospitals
3 -- many hospitals in southern California and many
4 nonunion hospitals, at UC, they are all 12's. It's very,
5 very difficult to get an 8-hour job, because management,
6 in union hospitals or nonunion hospitals, management has
7 control over posting shifts. So, once you get -- unless
8 there are controls, unless there are regulations
9 providing for the availability of an 8-hour shift,
10 management can post all 12's, if they want to.

11 COMMISSIONER BOSCO: No -- well --

12 MS. BAYER: Was that your question?

13 COMMISSIONER BOSCO: That was my question, but
14 you're giving me the theory. I understand that
15 management could do that if it wanted to. I'm saying, in
16 practice, is that what happens --

17 MS. BAYER: Yes.

18 COMMISSIONER BOSCO: -- or is more what's
19 happening that the gentleman --

20 AUDIENCE MEMBERS: (Not using microphone) No!

21 No!

22 COMMISSIONER DOMBROWSKI: Audience, please.

23 COMMISSIONER BOSCO: I mean, you don't work in a
24 facility that that's the case, do you?

1 MS. BAYER: Well, I guess, the respiratory
2 therapists from Children's Hospital here, they all work
3 12-hour shifts. They voted two-thirds for the 12-hour
4 shifts, and some people wanted to work 8. Everybody now
5 works 12. No 8-hour shifts have been posted since the
6 election, which took place a long time ago.

7 COMMISSIONER BOSCO: And that's in the
8 Children's --

9 MS. BAYER: That's at my hospital. Those are
10 non-represented employees. So, they all work 12-hour
11 shifts at straight time. They want to do it. But
12 they're out, if you wanted to work 8 hours. You can't
13 apply for a respiratory therapist's because --

14 COMMISSIONER BOSCO: So, in your experience,
15 then, that this -- that it isn't true that people who
16 want to work 8-hour shifts are still able to, even though
17 a lot of other people are working 12 hours, that that is
18 not your experience.

19 MS. BAYER: It's not my experience. Unless
20 there are written agreements providing for the ability of
21 the people who want to work 8 hours to continue to work 8
22 hours, or the posting of 8-hour positions. I mean, what
23 I would prefer is if we allow this two-thirds vote to go
24 through and 12-hour shifts, which I think is reasonable,

1 what I would prefer is that anyone who wanted to work an
2 8-hour shift would be accommodated, because I think that
3 it's the standard.

4 But I don't know if other people have had
5 experiences like that.

6 COMMISSIONER DOMBROWSKI: All right. Next
7 speaker.

8 MS. BLOOM: My name is Wendy Bloom. I am a
9 registered nurse at Children's Hospital, Oakland, working
10 the PM shift, which is the 3-to-11 shift.

11 And I had not planned to speak today, but I feel
12 very strongly on this issue. And with the previous group
13 of speakers, I thought you would think that all nurses
14 support the 12-hour shift. I'm satisfied as an 8-hour
15 shift worker. I do not want to work 12-hour shifts.

16 I work a pediatric hematology oncology unit, and
17 we work very hard there. Often we don't even have dinner
18 breaks during our 8-hour shifts. And when we did have
19 the 12-hour shifts that we spoke about before and the 8-
20 hour shifts, and, in fact, the 12-hour workers'
21 productivity definitely decreased after the 8 hours.

22 I am also a single parent of three, and I find
23 working 8-hour PM's works well for me. I have to time to
24 volunteer to school, do laundry, grocery shopping,

1 housecleaning, and also to maintain my own mental health
2 with this schedule with my mornings off.

3 I really think that glorifying the 12-hour day
4 for nurses as a way to improve patient care is a
5 falsehood. I think workers are too tired working 12-hour
6 shifts. Also, we need to find a way to recruit and
7 retain workers and not fall back on the 12-hour shift as
8 a solution to the staffing problems. I speak for many of
9 my co-workers for the need to maintain the 8-hour shift
10 as being the standard shift.

11 Thank you.

12 MR. RANKIN: We have Michael Zackos, who is a
13 Kaiser nurse with UNAC.

14 MR. ZACKOS: Good morning, Mr. Chairman. My
15 name is Michael Zackos -- and commissioners -- my name is
16 Michael Zackos, and I'm a staff nurse at Kaiser
17 Permanente in Los Angeles, and also a member of the
18 United Nurses Association of California/AFSCME.

19 I've been in the nursing profession for 22
20 years. Today I am representing myself, as a staff nurse,
21 and fellow nurses at the work site who actually are
22 composed of a mix of 8-hours and 12-hour shifts. I'm
23 supporting the labor proposal regarding 12-hour shifts,
24 emphasizing, however, that those safeguards indicated be

1 stringently followed, more specifically, a reasonable
2 effort and accommodation made for those individuals
3 unable to work 12-hour shifts in instances such as family
4 restrictions, healthcare reasons, or a critical admission
5 on the part of employees that they would be a patient
6 risk if they worked beyond the 8-hour day.

7 My sister mentioned those nurses who make up an
8 aging workforce, which I thought was pretty creative.
9 Those people cannot physically maintain a consistent 12-
10 hour shift. Other instances are an absence of
11 intimidation or coercion by the employer in order to
12 force healthcare workers to work or vote for a 12-hour
13 shift, and again, no mandatory overtime after 12 hours.

14 The previous speakers had mentioned my personal
15 opinion in reference to reasonable effort and
16 accommodation. I certainly don't believe it's reasonable
17 effort and accommodation when you have -- facilities have
18 multiple hospital locations. And I myself, who have been
19 working at a facility for twenty years and being advised
20 that I would have to work a 12-hour shift, and if I
21 don't, if I want to maintain my 8 hours, I'll have to go
22 work at another facility, I think that is not reasonable
23 accommodations. And I think those people that want to
24 work the 12-hour shifts should be allowed to voluntarily,

1 and those who cannot do it, maintain their 8-hour.

2 Thank you.

3 COMMISSIONER BROAD: Can I ask him a question?

4 COMMISSIONER DOMBROWSKI: Sure.

5 COMMISSIONER BROAD: Following up on
6 Commissioner Bosco's question about reality and what's
7 the reality, obviously, for us, you know, we're in the
8 hospital -- somebody said, you know, we had a surgery or
9 we're visiting someone or, you know, in my case, there's
10 a couple of children that got born, or whatever -- I
11 recall spending a lot of time alone in the room on those
12 occasions, without the presence of anyone on staff.

13 But I guess my question goes to -- I, of course,
14 raised this issue about mandatory overtime, and you've
15 addressed it. But I'm wondering what is the reality. I
16 mean, how often do you have situations that come up and
17 what situations are they where people don't just go home
18 at the end of their shift in a hospital, an emergency or
19 whatever?

20 MR. ZACKOS: Situations come up when a nurse is
21 approached -- it could be an hour, 30 minutes before the
22 end of the shift, and they say, "You have to stay." And
23 they may say, "I'm physically not able to, I have family
24 commitments at home," and they're being threatened with

1 discipline. They're being threatened with abandonment of
2 patients, or any other creative approach that a
3 supervisor will do. And that happens frequently.

4 And I have members and fellow workers who
5 complain of that, so that's a reality that consistently
6 happens.

7 COMMISSIONER BROAD: Why does it happen?

8 MR. ZACKOS: Well, it could be --

9 COMMISSIONER BROAD: I mean, from the --

10 MR. ZACKOS: -- from the hospital's perspective,
11 multiple reasons, maybe not enough effort in meeting
12 those staffing needs for the oncoming shift, or it could
13 be -- and I have to certainly give them the consideration
14 that there may be last-minute call-ins, but certainly
15 more effort has to be made, and certainly if someone
16 cannot physically work past that 8 hours, they should not
17 be threatened with disciplinary action or, again,
18 abandonment of patients.

19 COMMISSIONER BROAD: What about -- and I guess
20 any of you on this panel can answer this question -- what
21 emergencies come up, and how often do they come up, and
22 in what circumstances that a patient is in such dire need
23 that there's nobody there to take care of them if you go
24 home?

1 MS. OBASIH-WILLIAMS: My name is Cheryl Obasih-
2 Williams, and I work for the Tenet facilities. And I
3 work L&D. I'm a L&D nurse. I work 12 hours.

4 COMMISSIONER BROAD: What's -- excuse me.
5 What's L&D?

6 MS. OBASIH-WILLIAMS: Labor and delivery.

7 COMMISSIONER BROAD: Oh. Oh, yeah. Okay.

8 COMMISSIONER BOSCO: Where you were.

9 COMMISSIONER BROAD: Yeah, one place I have
10 been.

11 COMMISSIONER BOSCO: As a spectator, I assume.

12 (Laughter)

13 COMMISSIONER BROAD: Definitely.

14 MS. OBASIH-WILLIAMS: And a situation just
15 happened where I'd worked 12 hours, the unit is beginning
16 to get crowded, the employer has not perceived that we're
17 going to have "x" amount of patients walking in. The
18 physicians are sending patients from their office to have
19 NST's or whatever done, have further evaluations that
20 cannot be done in the office, which impacts the union,
21 because you have laboring patients there. And maybe an
22 hour before you're to leave, the employer says, "We don't
23 have anybody to replace you. We're trying to get a
24 replacement. We can't get anybody until 11 o'clock. Can

1 you stay over?" Well, you've got a patient who may be 8
2 or 9 centimeters, where she's going to deliver in a
3 couple of hours, and you don't mind staying over a couple
4 hours, but the employer has promised you that they're
5 going to try to get you somebody there by 11 o'clock.
6 And hopefully, they will. Sometimes they don't. You
7 have to stay until maybe 12, 12:30. But I'm tired, and I
8 would like to go home. But I'm not going to leave this
9 patient because I've bonded with that patient, and I want
10 to continue continuity of care.

11 And that is one -- that is one instance, for
12 myself, where the employer has waited until the last
13 minute to come and say, "Can you stay over?" or "Can
14 anybody stay over?"

15 MS. BLAKE: My name is Barbara Blake. I'm the
16 state secretary of United Nursing Associations of
17 California.

18 You asked about what type of emergencies might
19 come up where someone would be required to stay. I think
20 hospitals are staffing, because of economic issues,
21 staffing to the bare bones these days. And what we used
22 to call core staffing was the minimum number of people
23 that would be provided on a floor to provide safe
24 staffing. A lot of times, the core staffing has been cut

1 so low that you just don't have any reserve to be
2 flexible in case you start getting a lot of patients in
3 the emergency room or whatever. And the supervisors are
4 also stretched as far as they can be. And oftentimes,
5 it's the easiest thing to do to turn around and get staff
6 nurses and say, "Sorry," you know, "it's five minutes
7 till the shift starts and I don't have enough people to
8 cover the patients; you're expected to stay."

9 I recently spoke with a nurse whose supervisor
10 told her that she didn't care that the nurse's child was
11 at the park and expecting the mother, the nurse, to pick
12 the child up, that the supervisor was demanding that the
13 woman stay at the hospital. And if she was to leave, she
14 would have been charged with abandonment.

15 I mean, there's a lot of fear and intimidation
16 that was going on in that situation.

17 The other situation that I've recently been
18 informed of was in a unit where people went to 12-hour
19 shifts. They said they were going to try to accommodate
20 those people that chose to work an 8-hour shift, and the
21 management came back and said that they were not able to
22 accommodate that. The only option that was open was that
23 the nurses be moved to another unit where they would have
24 suffered a wage reduction. So, it was a unit that was

1 not paid as highly as the unit that they were on. And
2 then they were forced to sign statements that said that
3 they were volunteering to do the 12-hour shifts, because
4 the other option was to take a lower paying job. And the
5 employer was saying, "You've gone into this voluntarily,
6 and we now want a statement from you saying that you're
7 entering into this 12-hour shift on a voluntary basis."

8 So, there are some perfect worlds out there,
9 from what we've heard this morning, and I wish there were
10 more of them, but there are also some worlds out there
11 that are not quite so perfect as that.

12 MR. RANKIN: Herb Steinkrans, a respiratory
13 therapist.

14 MR. STEINKRANS: Hello. How's this?

15 My name is Herb Steinkrans. I'm a respiratory
16 therapist at Seton Medical Center in Daly City, across
17 the Bay from here. I've been a respiratory therapist for
18 approximately thirty years, the last fifteen with Seton
19 Medical Center. I have been, for the last twelve -- ten
20 years, I have been on a 12-hour shift, after they brought
21 it in by a two-thirds majority.

22 I want to speak -- speak for myself and my
23 colleagues at my sister hospitals, St. Mary's and St.
24 Francis, who have just recently voted in the SEIU this

1 last fall. I've been in contact with them, and I called
2 them just prior to coming down here asking if I may speak
3 for them, and they said, "Please do."

4 I want to say briefly that when we first voted
5 our 12-hour shift, management had promised us 40 hours of
6 pay and benefits. Later on, they kind of went through a
7 unilateral decision and stripped us of those, and we went
8 back to the 36 hours of straight pay. This was appalling
9 to us. It's one of the reasons why we decided to get
10 some more support and organize, one of the issues.

11 Mandatory overtime was temporarily ordered this
12 last winter when, due to a shortage of staffing, not only
13 in hospital, but all the registries and everybody else
14 was impacted, so we couldn't get anybody from anywhere.
15 So, they required us to do mandatory overtime in the
16 sense of having to work an extra shift. Rather than the
17 three 12-hours, we had to work an extra 12-hour shift.
18 This was soon, after many of the staff had made an issue
19 of it and made a complaint about it, it was soon
20 rescinded. And we went back to the standard three
21 shifts.

22 But I wanted to say that in order to perform at
23 maximum performance, it is important that the people on
24 these shifts have adequate rest periods. Talking to my

1 colleagues at the two hospitals, St. Francis has a very
2 good program, which 12-hours are allowed, and they have
3 two half-hour meal periods and three fifteen-minute rest
4 periods. Half-hour rest periods were -- if half-hour
5 meal periods were interrupted, this could be put down on
6 our timecard as overtime. Seton night nurses often used
7 their half-hour periods to sleep -- these are 8-hour
8 nurses usually -- and they have adequate staffing to
9 cover each other to do this.

10 Respiratory therapists on the night shift at
11 Seton are minimally staffed and are only allowed one
12 thirty-minute meal period and two fifteen-minute breaks.
13 This meal time is often interrupted, and at times, back-
14 up is unavailable and no lunch is taken.

15 At St. Mary's, the way they -- the St. Mary's
16 staff is on 8-hour shifts, so I'm just going to speak --
17 mention one thing for them, is that they have
18 unbelievable staffing. They don't do -- they only have
19 one therapist on nights and sometimes one therapist on
20 PM's. Now, how can you take a break or have anybody
21 cover patients when that one therapist is on a break?
22 You can't. So, this is totally unrealistic. And they're
23 trying to institute a minimum staff of two therapists.

24 I wanted just to add on one more comment here,

1 and that is, at Seton it is common for day staff to ask
2 to work an extra six hours to fill in staffing needs on
3 evenings. It is not mandatory. And it is not uncommon
4 for those RN's who have worked 8 hours to be asked to
5 work a double, or an additional 8 hours, for a total of
6 16.

7 So, I think that working an extra -- we try to
8 let those people who do work extra 6 hours -- not an
9 extra 12 hours, but an extra 6 hours from -- like I work
10 from 6 p.m. to 6:30 a.m. If the day therapist works an
11 extra 6 hours to help us through the evening shift, we
12 try to make it available that as soon as their work is
13 caught up and as soon as our workloads lighten up, that
14 they get home -- a chance to go home as early as
15 possible. But occasionally our workload is not that way.
16 They have to work until midnight, at least.

17 It has never happened, that I know of, that
18 anybody works beyond midnight through the morning
19 session. They usually just suck it up and prioritize
20 care to take care of whatever they have to do to get the
21 work done.

22 I think that's about all I had to say about
23 working a 12-hour shift, except that if I wanted to say
24 anything more, it would be about my differential. I wish

1 that they would never have cut us on that, because that
2 is the worst thing you ever -- we work so hard on nights
3 and we have so poor -- so little time to catch up on our
4 regular home life that it's sometimes important that we
5 get the maximum benefit out of it. This is where I'm
6 adding my two cents now.

7 Thank you very much.

8 MR. RANKIN: Leila would like to answer one of
9 the questions that was raised.

10 MS. VALDIVIA: Yes. Before that, though, a lot
11 of the problems that we've described today are problems
12 that were available. If we -- if we adequately put into
13 our labor force that work in the healthcare industry and
14 adequately take care of the minimum standards, then we
15 wouldn't be having a lot of these shortage problems and
16 we wouldn't have to be addressing how do we accommodate,
17 to have safe staffing or to have somebody to relieve
18 another nurse. That wouldn't be a problem if it wasn't
19 for that thinking in the first place. So maybe we should
20 start thinking long-term instead of short-term.

21 The other thing, about the mandatory overtime,
22 it does happen, too many times. And I know that you've
23 all read the newspapers and when they started reporting
24 about how many medication errors really do happen in a

1 hospital. I can tell you so many more stories. I mean,
2 it really happens. And I'm talking about reality. I'm
3 not talking about an administrator's point of view from
4 the office. This happens.

5 The reason it happens is because of fatigue, too
6 many times. The reason it happens is because there's not
7 enough of us to adequately take care of these patients.
8 Why isn't there enough of us to adequately take care of
9 the patients? Because a lot of us are leaving the
10 industry or the hospitals did do -- as my sister over
11 here mentioned earlier, about layoffs, because they're so
12 into cutting to the bare bones, they're so into the
13 bottom line, they're so into short-term thinking. And
14 that's the point I wanted to make.

15 MR. RANKIN: Thank you. Allen Davenport, with
16 the Service Employees Union.

17 Before we get to Allen, Cheryl wants to say one
18 more word about the wage question.

19 MS. OBASIH-WILLIAMS: I have a statement from --
20 my name is Cheryl Obasih-Williams, and I'm from Fountain
21 Valley Medical Center.

22 In my sister hospital, there is a group of
23 nurses who have a statement that they wanted me to read
24 in.

1 "We, the undersigned nurses of Lakewood
2 Regional Medical Center would like the following
3 considerations: to have our hourly wage
4 restored to its previous level and provide us
5 with retroactive pay for those nurses affected;
6 number two, nurses who work three 12-hour shifts
7 have made financial sacrifice for the employer's
8 benefit and should be compensated for 40 hours
9 of pay instead of losing 4 hours each week;
10 nurses should have a vote on 12-hour shifts, and
11 those nurses who opt not to work 12-hour shifts
12 should not be mandated to do so; they should be
13 allowed to work 8 hours and accommodations made
14 for them."

15 And these are the nurses who have signed their
16 statement to these three objectives, and I have it here.

17 COMMISSIONER DOMBROWSKI: Thank you.

18 Allen.

19 MR. DAVENPORT: Hello. I'm Allen Davenport. I
20 work for the Service Employees International Union, and
21 we are a union of nurses and other healthcare workers in
22 all the healthcare settings across California.

23 We know that the best protections for patients
24 and healthcare workers are in a union contract, and -- as

1 you see here, even on these 12-hour shifts that we have
2 under union contracts, these things are difficult to
3 enforce, and there are stresses in the system. All
4 right?

5 But one of the things that we have done in the
6 course of our organizing is go out and talk to workers
7 who work 12-hour shifts who are not in unions, but who
8 would like to be in unions. And the documents that I've
9 submitted to you are 26 letters from nonunion healthcare
10 workers who have concerns about -- real stories, Mr.
11 Bosco -- about what goes on in 12-hour shifts in
12 hospitals where there is no unionization. And they talk
13 about fatigue, they talk about understaffing, they talk
14 about forced overtime. These are nurses who we asked to
15 write to you, and those are your letters. They're --
16 you'll find that they are all remarkably different and
17 unique, but they are real stories.

18 I would like to relate one of them. This is a
19 nurse at St. John's Regional Medical Center. She says,
20 "I worked in ICU, CCU, and ER for twenty years. I got
21 burned out from rarely taking a break, maybe squeezed out
22 a twenty-minute lunch break, tried to limit my liquid
23 intake so I wouldn't have spend so much time to visit the
24 bathroom. For years it almost seemed normal to work

1 while extremely exhausted, overwhelmed, and unable to
2 care for my patients as they deserved. After many long
3 physically and emotionally exhausting 12 hours in the ER,
4 I would drive home in tears knowing my patients and my
5 fellow nurses' patients did not get the care that they
6 should have."

7 This is the concern that we have here, is that
8 if we're going to do this 12 hours, that we do this in a
9 way that there's adequate staffing, that there's adequate
10 rest periods, that -- and that these decisions are made
11 on behalf of all of the workers through fairly conducted
12 elections. And I think that's the proposal that -- the
13 kind of proposal that we could support in this area.

14 But these concerns are real and they need to be
15 taken account of.

16 MR. RANKIN: Kay McVay, with the California
17 Nurses Association.

18 COMMISSIONER DOMBROWSKI: I'm sorry. I didn't
19 get the name.

20 MR. RANKIN: Kay McVay, I believe president of
21 the Nurses Association.

22 MS. McVAY: Hello. My name is Kay McVay, and
23 I'm the president of the California Nurses Association.
24 And we, as a board, discussed the issues before you and

1 we propose that there would be a ban on mandatory
2 overtime after any shift worked by a registered nurse,
3 regardless of the length of that shift, be it 8 hours, 10
4 hours, or 12 hours. We feel that mandatory usually
5 indicates that there has been a lack of planning on the
6 part of the manager to try and make sure that there is
7 relief for those RN's. And I can cite several instances
8 that have occurred in the Kaisers, at Doctors Pinole, and
9 at Riverside and other facilities.

10 We also definitely want to recognize the 8-hour
11 day as a standard for the work shift. My grandfather
12 actually was on some of the lines to try and get an 8-
13 hour day, along with every other weekend.

14 I want to support allowing the waiver of time
15 and one half after 8 hours for alternative work schedules
16 such as 10- or 12-hour shifts, provided that there is a
17 minimum two-thirds vote, so that it would be the affected
18 nurses on a unit-by-unit basis, and that it would be
19 supervised by a neutral party so nobody could feel that
20 they were being intimidated.

21 We recommended that those nurses affected by a
22 waiver be paid 40 hours for 36 hours worked.

23 We oppose the bumping of an 8-hour nurse from
24 their shift position, unit, or department as a result of

1 the two-thirds vote to grant the waiver. And I have
2 experienced that position, because I maintained an 8-hour
3 shift and there was no one else to offset that 8 hours.
4 Therefore, I would either go to the night shift or I
5 would become a 12-hour nurse. That is an example of what
6 goes on.

7 Support for a revote on the waiver after a year,
8 which would be triggered by a petition signed by one
9 third of the nurses in the affected unit. What we are
10 asking for is democracy and respect. We wouldn't have a
11 nursing shortage if we had a little more respect.

12 Thank you.

13 MR. RANKIN: Thank you.

14 We now have Patty Gates, who is an attorney with
15 the Van Bourg law firm, who will speak to us about a
16 situation where pay was reduced in order to adopt a 12-
17 hour day and what we should do about that.

18 MS. GATES: Thanks, Tom.

19 Good morning, commissioners. My name is Patty
20 Gates, and the office that I work for represents, I
21 guess, over two million men and women across the country.
22 And one of the things that we provide in terms of legal
23 counsel is we provide -- every day there is an attorney
24 who's on duty, and the attorneys on duty take telephone

1 calls. And these are calls that come in from working
2 people. And they give you a pretty good indication of
3 what kind of issues working people face in the workplace.
4 And even though, in the office, duty call isn't always
5 the favorite job, it's the job where you find out what's
6 happening in the workplace.

7 And sometimes it troubles me to hear people who
8 make light of what is a very serious inequality that
9 exists between an employee and an employer. And while I
10 would like to believe that all employers are as
11 enlightened as some of the ones on your earlier panel, my
12 job experience and my life experience tells me otherwise.

13 Recently, we have received a rash of phone calls
14 from employees in the healthcare industry at our law
15 office. And these calls have reported to us unilateral,
16 coerced reductions in a base rate of pay so that, in
17 anticipation -- these reductions occurred after the
18 governor approved AB 60 but prior to the implementation
19 date of the law -- and these reductions were done in
20 order to secure the economic safety -- it was basically
21 an insurance policy -- for the hospitals that put these
22 in place. And this insurance policy was paid for by the
23 workers.

24 And the testimony that I submitted to you today,

1 if you look at Appendixes A and B, those two appendixes
2 show the entire strategy that was put in place. First of
3 all, the employer misinformed the employees about the
4 effect of AB 60 and never bothered to mention that, under
5 the terms of AB 60, the 12-hour day was actually secure
6 until July. So, in December, during the month of
7 December, these two hospitals, St. Vincent Medical Center
8 in southern California, which is part of -- I think it's
9 called Catholic Healthcare West -- and Doctors Medical
10 Center in Modesto, California, both sent memorandums to
11 their 12-hour-shift employees telling them that they
12 would try to keep them as whole as possible, but in the
13 meantime, they would receive a 14 to 16 percent reduction
14 in base pay.

15 And if you look at the -- if you look at the
16 documents that the workers were required to sign, there's
17 nobody that can tell me that this was not a coerced
18 agreement. At the bottom of the page -- people were told
19 on December 10th that on December 19th, they could either
20 take this reduction in pay or they would have to go to
21 five 8-hour work shifts. And I think the people in this
22 room who testified in favor of the 12-hour day made the
23 case for how hard that would be for an individual to make
24 that shift in their life, with sometimes less than ten

1 days' notice. Yet people agreed to this because they
2 trusted their employer and they trusted that their
3 employer would make them whole, as economically whole as
4 possible.

5 And, in fact, they came up with a system for how
6 they were going to do payroll. And this system is
7 included as Appendix B. And that system took twelve
8 pages to explain. And I've read it nine times. I had
9 two other people in my office read it with me. And the -
10 - I mean, it requires things called flex differential
11 charts. In order to understand what you're paid, you
12 actually had to interpret -- for instance, if you got
13 sent home an hour early, the kind of machinations that
14 the employer had to go through to figure that out,
15 because they were paying you time and a half based on
16 your reduced rate of pay, but they had a double time
17 based upon 2.43 percent, which was a voluntary double
18 time arrangement. But if you were using time off, if you
19 were using time off, it complicated the situation and
20 required yet another chart to figure that out.

21 But in the end, what happened is these workers
22 were incredibly troubled because lots of things are tied
23 to your base rate of pay. And these things that are tied
24 to your base -- whether you qualify for a car loan,

1 whether you qualify for a home mortgage -- your base rate
2 of pay is a really important part of your financial and
3 your economic stability.

4 And these two hospital employers are two
5 employers who, in my opinion, don't deserve the kind of
6 trust that I've heard expressed here today by some of the
7 witnesses.

8 One of the witnesses in favor of the -- sent a
9 message to the Commission in favor of the 12-hour day,
10 and that worker sent a message that he liked his 12-hour
11 days so much, he was willing to take the pay cut that the
12 hospital dealt him in order to get that 12-hour day. And
13 I think that people forget how hard it was for protection
14 to be put in place. And when I hear people laughing at
15 union leaders and union activists who work hard to create
16 a floor of rights underneath all of what -- and we all
17 benefit from this floor of rights. The people in this
18 room all benefit from that floor of rights.

19 And then, when I think about all of the phone
20 calls that we receive at our office explaining to us how
21 employers really use the clout that they have -- and they
22 do have clout, because people signed agreements to take
23 these pay cuts, but these were, in my opinion, coerced
24 agreements. I think these pay cuts are illegal. I think

1 they violate probably the Fair Labor Standards Act as
2 well as California law. And I think that all of the
3 employers, if they're going to get a 12-hour day at this
4 stage, they should first have to go back to where they
5 were in -- it was probably early December where a rash of
6 these were signed. And they should have to go back and
7 reinstate the base pay that these workers had prior to
8 the reduction.

9 (Applause)

10 COMMISSIONER BROAD: Can I ask a question?

11 COMMISSIONER DOMBROWSKI: Sure.

12 COMMISSIONER BROAD: Mr. Simmons testified that
13 the intention of this was to keep people whole. And in a
14 theoretical way, I suppose that that could have happened.
15 The question is, in your experience, did it happen? I
16 mean, did they actually lose pay over what they would
17 have had, had they -- had they remained at the same base
18 pay level?

19 MS. GATES: The way the formulas were designed,
20 if a worker works exactly what he or she was scheduled to
21 work, they had the -- they had the figures to come out so
22 one -- so point -- I think it's almost to a thousandth,
23 or at least a hundredth of a cent. And if the worker
24 worked exactly what shift they were scheduled, yes, they

1 could -- they could -- using -- applying this formula and
2 bringing back in, in California, the differential is what
3 they called it
4 -- they basically are 16 percent or 14 percent off the
5 wage. And then they put it back in. But they only put
6 it back in for certain circumstances, not for calculating
7 overtime on the four hours.

8 So, the way it worked out, if you had to leave
9 early, that -- or if you stayed over, that hour that you
10 stayed over or left early started to slip and the wages
11 that were actually -- came home in the paychecks were
12 less. But they were not significantly less. But they
13 would be -- they could be much more significantly less if
14 the employer stopped voluntarily paying 2.34 times the
15 base rate of pay, if they went back to just what's
16 required by law, which is two times the base rate of pay.

17 But we did -- we were able to determine that
18 some employees received -- and some were between -- not -
19 - they didn't lose the full 14 to 16 percent, but they
20 would lose somewhere between 2 and 4 percent of real
21 income, particularly in the healthcare industry, where
22 workers, as you heard, often don't work what they're
23 scheduled to work. They work extra or they work less,
24 depending on patient census.

1 COMMISSIONER BROAD: Okay. Well, I've looked
2 through this, and I probably could spend hours going
3 through that big long chart. What I thought they were
4 trying to do was, they would reduce your base rate of
5 pay, and after 8 hours a day, they'd pay at time and a
6 half, right?

7 MS. GATES: Correct. Correct.

8 COMMISSIONER BROAD: So, what's all this times
9 2.4 percent? What is that about?

10 MS. GATES: Well, that's because -- well, they -
11 - it's because they made this up in the manipulation, and
12 it manipulated overtime at time and a half and double
13 time is two times the rate of pay. But if you took
14 double time the new reduced base rate, that wouldn't
15 really get you where you had to be to keep the wages on
16 parity. So, it was this process by which they called in,
17 you know, their accountants and figured it out so that
18 they wouldn't lose. And if anybody lost, it would be the
19 employee, because they shifted the burden of AB 60
20 overtime onto the employees and protected themselves, all
21 of this, of course, being unnecessary since they had the
22 12-hour exemption through July, under the terms of the
23 law.

24 COMMISSIONER BOSCO: Well, could I ask -- you

1 receive these calls because you're a law firm that
2 represents these people or people who are in similar
3 circumstances. And apparently -- I don't have a
4 calculator here, and I don't even know advanced math,
5 which I think you'd have to, to figure out what you were
6 talking about. But -- and you say that these people
7 probably have a remedy under any number of statutes. And
8 have you pursued that?

9 MS. GATES: Yes. Some people have filed their
10 claims with the Labor Commissioner. The ones that can
11 identify the actual wage differential, they have filed
12 claims with the Labor Commissioner.

13 COMMISSIONER BOSCO: Well, what I'm wondering is
14 why is it relevant here, then? I mean, if an illegal
15 action were taken and they have a remedy at law, what
16 does that mean to us?

17 MS. GATES: Well, because this Commission is
18 considering, based on this same industry's
19 representations to you that they're doing what their
20 employees want and asking for a 12-hour day. And I guess
21 I also brought it to your attention because I thought
22 you'd want to know that when they set up the balloting --
23 and they refer to it as balloting -- to get employees to,
24 by a majority, to vote in favor of this reduced pay

1 scheme, they set up a system, and in doing it, they did
2 not give any notice of the election to the employees,
3 they provided the employees with inaccurate information,
4 they didn't tell the employees that AB 60 extended the
5 12-hour-day exemption until July of 2000. The employer
6 didn't provide for an impartial party to tally the votes.
7 The employer did not provide for the participation of
8 employees who could not be present --

9 COMMISSIONER BOSCO: And all those things
10 violate the law?

11 MS. GATES: Well, all of these things are things
12 that this Commission has considered when it's considering
13 adopting regulations for -- for employer application of
14 the alternative workweek schedules. So, I thought you'd
15 want to know about that.

16 COMMISSIONER BOSCO: So, it's your testimony,
17 then, that in addition to this broad issue, we should
18 also look at how these elections are conducted and such
19 things.

20 MS. GATES: Yes.

21 COMMISSIONER BOSCO: Okay.

22 MR. RANKIN: I'm Tom Rankin, of the California
23 Labor Federation. And we have been looking long and hard
24 at this difficult issue of 12-hour days in the healthcare

1 industry and have come up with a proposal, which I just
2 passed out to you, which accommodates the wishes of many
3 of the employees -- and I guess all of the employers --
4 to provide for the possibility of 12-hour days for
5 certain classifications in this industry. And we believe
6 that it should be limited to licensed or certified
7 healthcare personnel. There's no real reason why we
8 should have janitors in the hospital industry working
9 different hours from janitors anywhere else. The
10 rationale is different for the classifications involved
11 in direct patient care. So, our proposal to allow a 12-
12 hour day would be limited to those classifications.

13 And I don't want to go through all of this in
14 great detail because I know you're going to be having
15 another hearing to deal with it. But I do want to
16 highlight some of the points.

17 Several of the workers have talked about the
18 election. I think you have to have an election. What
19 we've done in this proposal is to deal with the specifics
20 of the election, the voting units, the classification --
21 vote by classification, how the election is conducted.
22 We believe it should be conducted by a neutral third
23 party, given all the shenanigans that have happened in
24 this industry over the last few months. So, there are a

1 number of -- a couple pages here that deal with the
2 election provisions.

3 The second issue is to accommodate employees who
4 are unable to work 12-hour shifts. And I think, again,
5 we have sort of agreement here, judging from the
6 testimony of the hospitals, especially the nurses who
7 testified in the first panel, that they all believe in
8 accommodation. Well, if that's the case, then we
9 shouldn't have problems making it clear that hospitals do
10 have to make reasonable efforts to accommodate those who
11 want to continue working an 8-hour shift.

12 The question which was just discussed on the
13 rate of pay, number four under our provisions, the last
14 provision there, deals with the question of reinstating
15 pay. Employers who reduced hourly wage rates would have
16 to reinstate the base rate of pay in order to go through
17 this election procedure. And we think that's only fair.
18 The law, of course, requires that once it passed, it was
19 illegal -- clearly illegal to reduce the regular hourly
20 rate of pay in conjunction with an election.

21 The proposal that you've heard from many of the
22 witnesses regarding 12-hour shifts, three 12-hour shifts,
23 should involve 40 hours of pay so that the people who are
24 being required to go to 12-hour shifts are not losing

1 pay, not losing four hours of pay a week.

2 And as was also brought up, we want to make sure
3 -- and this has to do with, I think, from my experience
4 in being a patient, better patient care and with
5 protection of the lives of the employees -- they should
6 not be required to work more than 12 hours a day. It's
7 simply not good for either the patient or the employee.
8 So, we would, under "C" here, provide that any work over
9 that would be voluntary, not mandatory. And I think if
10 this can be done in hospitals with union contracts, it
11 can be done in all hospitals. And we know that once in a
12 while there might be a civil emergency. We didn't put
13 emergency provisions in here because we think that's
14 taken care of elsewhere in the law. We all remember what
15 happened to overtime when we had the Northridge
16 earthquake and Governor Wilson declared an emergency, and
17 people within a certain radius were not given overtime
18 pay for a period of time. So, that can be taken care of
19 in other ways.

20 We also want to make sure that people who are
21 working 12-hour days have their meal periods. We think
22 that's very important. That's a necessary rest period in
23 order for them to provide the kind of care that they
24 should be providing.

1 And I think that's basically it. As I said, we
2 can -- we'll be happy to answer questions on it. I know
3 you've -- this is something you're going to have to take
4 a closer look at.

5 But I think it's only fair that if we are going
6 to take the big step -- and as you may or may not
7 remember, because some of you weren't involved in the
8 legislation -- originally, AB 60 took away 12 hours for
9 hospital employees, and in the end, a compromise was
10 reached to give this issue to you to look at again,
11 because of the complications with the issue and the
12 feelings of the people involved. So, it's a very serious
13 matter that you're dealing with. And I'd like to remind
14 you of the basic premise of AB 60, which was the 8-hour
15 day. And the Legislature reaffirmed -- and you all know
16 the language that was in the bill, but I'd like to go
17 through it once more. And the Legislature reaffirmed the
18 state's unwavering commitment to upholding the 8-hour
19 workday as a fundamental protection for working people.

20 So, if we're going to vary from the 8-hour
21 workday, it's a very serious matter, and it's a matter
22 that requires you, in your role as protector of the
23 workers of the State of California, to adopt a rule that
24 carries with it protections. If you're going to do an

1 exception, we really need to have extra protections for
2 those workers, which, in this case, are also going to be
3 protections for all those patients in the hospitals in
4 the State of California.

5 One of the things you might also consider doing,
6 in your role as protector, is the statute gives you
7 authority to make studies. And I would suggest you might
8 want to do a long-term study of the effects of the 12-
9 hour day on the personnel in hospital, and even broaden
10 it to the effects on patients, because we are very
11 concerned, as a labor movement, about what happens in our
12 healthcare system. We've seen a lot of problems because
13 of understaffing. You all know the medication -- the
14 study was mentioned about hospital -- about medical
15 mistakes. That may well be connected -- some of those, a
16 lot of those mistakes may well be connected to fatigue.

17 It's some -- this is a very serious matter, and
18 you have to treat it as such and take our proposal
19 seriously. And we would suggest that it is a very
20 reasonable compromise proposal in terms of allowing 12-
21 hour days under prescribed circumstances, with closely
22 supervised elections, and no mandatory overtime under
23 those circumstances.

24 I'd be happy to answer any questions.

1 COMMISSIONER DOMBROWSKI: Commissioner Bosco.

2 COMMISSIONER BOSCO: Yeah, I have a question.

3 I think there's no doubt that the law requires
4 elections to be held and two thirds of the affected
5 employees would have to vote in favor of having a 12-hour
6 workday. But I'm concerned about the other people, the
7 ones that don't want to work the 12-hour workday. And
8 the way the law reads, at least my reading of it, is that
9 employers would have to make reasonable accommodations
10 for people who were unable to work the 12-hour workday.
11 And I'm a little bit concerned with "unable." Does that
12 mean physically unable or -- do you have ideas on that,
13 as to what we might put in the regulation to define
14 "unable to work"?

15 MR. RANKIN: Well, I would suggest that "unable"
16 should be defined by the employee. I came across an
17 interesting situation a number of years ago when I
18 represented a union here in the East Bay Park District,
19 and we had an issue involving time off to vote. And
20 basically, the statute said that, you know, if an
21 employee was unable to vote during working hours, they
22 could take time off to -- I mean, during nonworking hours
23 -- they could take time off work, up to, I think it was
24 two hours, to vote. We actually didn't go to court on

1 it. We went to an arbitrator. We had Joe Grodin, who is
2 a former Supreme Court justice, as an arbitrator. And
3 his decision was -- and I think the same logic would
4 apply here -- that the employee is the one who determines
5 whether or not he or she is unable to work.

6 COMMISSIONER BOSCO: So, I think that this just
7 requires a reasonable effort. And you would attach to
8 that that any employee, in effect, that has his or her
9 own reason for not wanting a 12-hour workday, that would
10 be the standard that we would use, that the employee
11 would have to -- employer would have to make a reasonable
12 effort to accommodate.

13 MR. RANKIN: Yes.

14 COMMISSIONER BOSCO: Okay.

15 COMMISSIONER BROAD: Yeah. I actually have just
16 a couple of technical questions.

17 The first is, in your proposed language, you
18 refer to "licensed hospitals." And are all licensed
19 hospitals 24-hour facilities, by definition?

20 AUDIENCE MEMBERS: (Not using microphone) Yes.

21 COMMISSIONER BROAD: Okay. So, we wouldn't need
22 -- the audience responded "yes."

23 MS. BLAKE: Somebody needs to --

24 MR. RANKIN: I'm out of my league on some of

1 these, so --

2 COMMISSIONER BROAD: Okay.

3 MR. RANKIN: -- we have our experts here. Would
4 you mind?

5 COMMISSIONER BROAD: Yeah. Well, I mean, could
6 they identify themselves so it gets on the record and we
7 get some --

8 MR. RANKIN: Barbara, do you want to --

9 MS. BLAKE: Yes. Barbara Blake, UNAC. Yes.

10 COMMISSIONER BROAD: Okay. So, we wouldn't have
11 to say "operating 24 hours a day" in order to mean that
12 they're operating 24 hours a day.

13 MS. BLAKE: Right, yes.

14 COMMISSIONER BROAD: Obviously, the rationale
15 disappears if we're not operating 24 hours a day.

16 Now, let me ask this question. "Licensed or
17 certified healthcare personnel," what classifications of
18 healthcare personnel would that refer to?

19 MS. BLAKE: Certified nurses, nursing
20 assistants, respiratory -- certified respiratory
21 therapists, licensed vocational nurses, registered
22 nurses, people involved with direct patient care.

23 COMMISSIONER BROAD: Okay. And a "designated
24 patient care unit," is that a term of art in the

1 healthcare industry?

2 MS. BLAKE: Somewhat. Under the prior wage
3 orders, they found "unit" to be interpreted a variety of
4 ways. And that's what we were asking them to look at,
5 the community of interests of the particular unit, that
6 the intensive care nurses be considered together. But I
7 do know that in the past -- as I said, in the past,
8 "unit" was -- I was told at one point in time that a
9 "unit" was all of the full-time staff, all of the part-
10 time staff, and all of the per-diem staff, was what the
11 hospital was considering to be a "unit," another
12 situation where they have said the fifth floor, even
13 though there was a pediatric and oncology unit on that
14 floor, they didn't share staff at all, they had no common
15 interests, but the hospital considered that to be one
16 unit. So, we ask you to look at the community interests.

17 COMMISSIONER BROAD: Okay. So, I guess the
18 answer to my question is the term "designated patient
19 care unit" has no legal meaning, like defined in the
20 Business and Professions Code?

21 MR. DAVENPORT: What I'm told by my experts, who
22 are down teaching a class today, is "designated patient
23 care unit" is something that is done by the Department of
24 Health Services, okay? And so, we thought that that was

1 a logical, rational way for you to create the appropriate
2 universe here, because, I think, it gets defined in some
3 other way.

4 COMMISSIONER BROAD: So, we might be able to
5 cross-reference, then, a -- call it a "designated patient
6 care unit" within the meaning of such-and-such regulation
7 or statute?

8 MR. DAVENPORT: That's our intent.

9 COMMISSIONER BROAD: Okay. Because, obviously,
10 I don't want to create a rule that invites more, you
11 know, confusion than it solves or whatever. And to the
12 extent that we have these terms like "licensed hospital,"
13 "licensed or certified healthcare personnel," "designated
14 patient care unit," I would like to ensure that we have
15 those definitions absolutely as tight as we can so
16 everybody on every side of these issues understands
17 exactly what we mean by it, should we adopt regulations
18 along those lines.

19 COMMISSIONER DOMBROWSKI: Okay. Any other
20 questions?

21 (No response)

22 COMMISSIONER DOMBROWSKI: Okay. Could I just
23 get a show of hands of anyone else in the audience who
24 wants to talk about the 12-hour shift?

1 (Show of hands)

2 COMMISSIONER DOMBROWSKI: Okay. All right.

3 Thank you.

4 We're going to take a lunch break. I show about
5 twenty after twelve. We'll come back at one o'clock.

6 (Thereupon, at 12:20 p.m., a lunch recess
7 was taken.)

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1 post-surgical recovery for residents of all ages;
2 facilities for the developmentally disabled; and assisted
3 living facilities for the elderly. These facilities
4 range from home-like settings that are six-bed
5 facilities, which actually are private homes in
6 neighborhoods, to the 100-bed facilities.

7 The kind of care that's given includes skilled
8 nursing care as well as assistance with activities of
9 daily living, whether that's bathing, dressing, just
10 daily functioning activities. And our members employ
11 licensed, certified, and specially trained -- on-the-job-
12 trained employees. In the developmentally disabled arena
13 as well as in the residential care facility for the
14 elderly facilities, it is all on-the-job-trained
15 caregivers. And those are all direct caregivers.

16 And I stress that point in response to the
17 union's proposition, which, from your response and
18 questions, I think just addressed licensed hospitals.
19 But certainly, we look forward to seeing that and seeing
20 whether or not we're going to be part of what is
21 considered within that proposal.

22 It should be noted that in the facilities we
23 represent, the long-term care industry, a lot of the
24 payment stream comes from MediCal and Medicare and some

1 SSI. So, there is not currently the option within those
2 payment streams to accommodate overtime. And
3 developmentally disabled are almost 100 percent paid for
4 by the MediCal. In skilled nursing, it's like 60 or 70
5 percent. And right now, the rate does not accommodate
6 overtime. In residential care facilities for the elderly
7 or assisted living, that's all paid privately by the
8 elderly. So, any -- anything we do beyond the 12-hour
9 day, if we remove that option at those facilities where
10 the employees do want to vote for it, it's going to
11 increase the labor cost. And that's just one
12 consideration.

13 I want to introduce one of our members, Paul
14 Tennell. He's the director of operations for northern
15 California for Vencor, who operates skilled nursing
16 facilities. We were going to have some other members
17 with us to represent our other membership, but they're
18 right now in southern California negotiating an union
19 contract, which ran late. So, here's Paul.

20 MR. TENNELL: Thank you. My name is Paul
21 Tennell. And as she said, I work for Vencor, which owns
22 skilled nursing facilities across the country. I'm also
23 the secretary-treasurer for the California Association of
24 Health Facilities.

1 And I'd like to comment, basically, on this
2 issue from personal experience. I have run a nursing
3 home for the last 22 years. And we do have a unit, a --
4 one floor in one unit, in one skilled nursing facility,
5 that runs 12-hour shifts.

6 The Health Department does not designate units,
7 to answer Mr. Broad's question. If you're talking about
8 a nursing home, you can have an Alzheimer's unit on one
9 floor, a sub-acute unit on another floor, and a regular
10 long-term care facility on another floor. I have a six-
11 story facility in San Francisco with different levels of
12 care in that facility on every single floor.

13 So, if I was going to do a 12-hour shift, I
14 would want that entire floor to do that because, for
15 continuity of care, you couldn't have a 12-hour person
16 work a 12-hour shift and an 8-hour person with an 8-hour
17 shift because there would be no time for them to report
18 to each other.

19 So, the way it works is the sub-acute unit, for
20 instance, they work 12-hour shifts. So, you have
21 everybody that works on a unit works 12-hour shifts.
22 Everybody who works on the other units works an 8-hour
23 shift. And that's pretty much the way we run that
24 facility. So, it's actually unit-specific.

1 Another thing about our care is that it really
2 also depends on the kinds of patients that we're taking
3 care of. Alzheimer's, for instance, is a dementia
4 disorder which actually has a sundown syndrome, which
5 happens between three and seven o'clock in the afternoon.
6 If you have a break in their entity, if you have a break
7 in their staff during that period of time, it causes
8 confusion. So, a lot of people who run special care
9 units for Alzheimer's or dementia actually choose to work
10 12-hour shifts based on the fact that it provides better
11 quality care for the Alzheimer's patient so you're not
12 disturbing them earlier than what they normally are
13 disturbed.

14 The other major issue about the developmentally
15 disabled, which are members that we represent, is their
16 clients are -- range from all ages, three years old up to
17 however long they live, in the forties or fifties. And
18 they also have the same issue. And every time they have
19 a change of staff, they have a disruption in their live.
20 So, they choose to be -- most of -- all of the six-bed
21 facilities choose 12-hour shifts.

22 The other thing about those employees who work
23 in those facilities, none of them are licensed, none of
24 them are certified. So, if you only -- if you include

1 the licensed and certified employees in this regulation,
2 you will completely eliminate them. It will increase
3 their cost 37 percent, and they will probably all have to
4 go out of business. And there are -- almost 90 percent
5 of the developmentally abled (sic) who are in
6 institutions are in these six-bed homes. And it would
7 raise their costs 37 percent to have to pay overtime for
8 that additional time.

9 COMMISSIONER DOMBROWSKI: Did you say 90?

10 MR. TENNELL: 90 percent of the developmentally
11 able (sic) are in these six-bed units, in the State of
12 California.

13 COMMISSIONER BROAD: Can I just ask you a
14 question?

15 MR. TENNELL: Yes.

16 COMMISSIONER BROAD: Excuse me. Okay. Who
17 exactly are you talking about are staffed by -- there's
18 no certified or licensed personnel? Where is that?

19 MR. TENNELL: Developmentally abled (sic)
20 facilities.

21 COMMISSIONER BROAD: Okay.

22 MR. TENNELL: That is a licensed --

23 COMMISSIONER BROAD: Maybe it's the term. What
24 is a "developmentally abled facility"?

1 MR. TENNELL: A developmentally disabled patient
2 is somebody who is exactly that, he's been -- you know --

3 COMMISSIONER BROAD: Right, I understand that.
4 I thought you said "abled."

5 MR. TENNELL: No.

6 COMMISSIONER BROAD: You said "disabled."

7 MR. TENNELL: "Disabled."

8 COMMISSIONER BROAD: Okay. And it's a facility
9 that has six or fewer people living in it?

10 MR. TENNELL: Correct.

11 COMMISSIONER BROAD: So, is this -- is this like
12 a group home?

13 MR. TENNELL: Yes.

14 COMMISSIONER BROAD: Is that what we're talking
15 about, in layman's terms?

16 MR. TENNELL: They can be -- they can be bigger
17 facilities. They can be up to 100 beds. But 90 percent
18 of them are in six-bed homes.

19 COMMISSIONER BROAD: And the people that staff
20 those are not --

21 MR. TENNELL: None of them are certified or
22 licensed. The state does not require their licensure or
23 certification.

24 COMMISSIONER BROAD: Okay. So, describe who the

1 -- what the -- they're just caregivers?

2 MR. TENNELL: Well, what actually happens is
3 that each unit has to have a QMRP, which is a qualified
4 manager, and that is the state requirement. That is not
5 certified, that is not licensed. That is just a person
6 who has attended a QMRP class.

7 COMMISSIONER DOMBROWSKI: What does QMRP stand
8 for?

9 MS. MESSER: Quality mental retardation
10 professional.

11 MR. TENNELL: That's what it stands for. Did
12 you get that?

13 So -- and that's kind of like a 40-hour class.
14 But they are not certified and they are not licensed.

15 So -- and the aides that work with those people.
16 So, each one of these six-bed houses or twelve-bed
17 houses, depending on how big of a house they get, has one
18 of these people, this QMRP. The aides who actually help
19 these patients -- a lot of these patients go to daycare.
20 For instance, they'll go to a daycare program in the town
21 that the house is located in. But you don't break their
22 schedule. And so, almost all of these facilities use the
23 12-hour shift so that they don't have three breaks in
24 their routine. And that's the basic issue for them,

1 because every break in their return causes them
2 confusion. So, that's a major issue for that group of
3 people. So I'd really like for you to consider that.

4 And I want to say another thing that was said
5 earlier by labor, that, you know, all of us are making
6 money off this deal. I'd like for you all to take a look
7 at the nursing home stock. About 30 percent of the
8 nursing home beds in the country are bankrupt, and so
9 we're not making a lot of money on this business. So,
10 everything that we can do to recruit staff, get staff,
11 really helps us take care of the people who can't take
12 care of themselves. So I'd really like for you to take
13 it into consideration.

14 Thank you.

15 MS. LAUBACHER: Good afternoon. I come here on
16 a bit of a different --

17 COMMISSIONER DOMBROWSKI: Your name, please?

18 MS. LAUBACHER: Oh, I'm sorry. Cindy Laubacher.
19 I'm employed by Wilke, Fleury, Hoffelt, Gould & Birney
20 law firm in Sacramento, and I'm here today on behalf of
21 my client, the California Veterinary Medical Association.

22 We're here in support of a 12-hour exemption for
23 licensed hospitals. However, we would like to have
24 veterinary hospitals included within the definition of a

1 licensed hospital.

2 Our facilities -- we represent approximately
3 4,500 registered veterinary technicians and
4 veterinarians. And those -- they own and work in some
5 2,200 hospitals, clinics, and independent practices. Of
6 those 2,200 hospitals, clinics, and independent
7 practices, approximately 50 percent of them are 24-hour
8 hospitals that provide emergency care, critical care for
9 the patients that come in. It operates basically on the
10 same -- in the same manner in which a regular -- a human
11 hospital works. We have lab techs, we have X-ray techs,
12 we have -- we do prescriptions, we do surgery, we do, you
13 know, any levels of treatment and then any monitoring
14 that's required.

15 So, again, we would -- we believe that it would
16 -- for all of the reasons raised by the hospitals, we
17 have issues of continuity of care, we have issues of
18 staff shortages, we have issues where, basically, we have
19 staff -- 95 percent of our RVT's are women. And the bulk
20 of them are women with children. So they have the same
21 kinds of childcare issues. And they would like to have
22 the same kind of flexibility available to them that is
23 available to -- that would be available in other hospital
24 settings.

1 With me is Dr. Bob Sahara, who's a licensed
2 veterinarian and one of our members, to answer any
3 technical questions you might have with regard to how we
4 operate.

5 Thank you.

6 COMMISSIONER DOMBROWSKI: Questions?

7 (No response)

8 MS. KOWALEWSKI: Commissioners, my name is
9 Deyne Kowalewski, and I represent the California
10 Association for Health Services at Home. We are seeking
11 an exemption from the provisions of Assembly Bill AB 60.

12 And interim home care, particularly home health
13 and respite care, is to give attentive and consistent
14 care to persons who are facing end-of-life issues as well
15 as those with a long-term debility and condition that
16 requires consistent care in a way to stay home and not in
17 institutional settings. I'm speaking also on behalf of
18 CAHSH today is Marilyn Baker-Venturini, with Self-Help
19 HomeCare & Hospice; Mary Jo Kelly; and Holly Swiger, with
20 Vitas Hospice Care.

21 MS. BAKER-VENTURINI: Good afternoon. My name
22 is Marilyn Baker-Venturini. I'm the administrator of
23 Self-Help HomeCare & Hospice. We're a division of Self-
24 Help for the Elderly. We are a licensed health facility

1 in California.

2 We do not operate out of one facility. Home
3 health -- the nature of home health is that our
4 caregivers, be they registered nurses, physical
5 occupational speech therapists, medical social workers,
6 certified home health aides, go to individual patients'
7 homes and care for them.

8 In our scheduling process, case managers, who
9 are usually registered nurses or physical therapists,
10 schedule their own caseload. The treatment, the care
11 that is developed, is in conjunction with the medical
12 director of the patient's care, which is their attending
13 physician. The care may involve all six disciplines, or
14 it may involve only one discipline. The care is seven
15 days a week, 24 hours a day.

16 Each day, each person's schedule is very
17 different. One patient may need daily care seven days a
18 week, one patient, for example, fasting blood sugar,
19 where you go and you assess the level of sugar in the
20 patient's blood before they are administered their
21 insulin. Another patient maybe is only for
22 rehabilitation and they only need care three days a week.
23 Many things impact the level of these schedules and the
24 level of this care.

1 I guess my whole point of my testimony today is
2 really to make the point that home health care, be it
3 hospice or home health agencies or private-duty nursing
4 or home care aide, is like putting a square peg in a
5 round hole. We don't fit in that 8-hour model. I'd
6 respectfully request a permanent exemption for the home
7 care industry from the 8-hour overday (sic).

8 MS. KELLY: Good afternoon. My name is Mary Jo
9 Kelly, and I am a parent of a child who has received home
10 care for nearly seventeen years. I am concerned with the
11 current overtime laws that are already coupled with the
12 nursing shortage, that is very real, going on.

13 My son, Bradley, already has multiple shifts a
14 week missing from our staffing. He is supposed to be
15 having 24-hours, around-the-clock care. I am a single
16 parent. I work full-time, and I have another child at
17 home to care for as well. For me and my son Bradley,
18 this could be the difference in being able to continue
19 working or to be forced into making a decision that I
20 don't want to make.

21 We were one of the first families in Sacramento
22 to come home with a child on a ventilator, with such
23 strong medical needs. The only opportunities before that
24 were to be institutionalized in a state facility. These

1 children didn't survive because they didn't have the kind
2 of care that they needed. Bradley survives today because
3 of the care that we have given him and because of the
4 continuity of care he's received from his nurses.

5 My home care nurses are a great bunch of people.
6 They've been with him, some of them, for seven, eight
7 years, so -- one of them has been with him for nearly
8 sixteen years, has followed him from a different agency.
9 What they wish to have the right to decide whether they
10 have an 8-hour shift or a 12-hour shift. There are some
11 of them who have special needs children of their own.
12 And a 12-hour shift three times a week, for them, would
13 be perfect.

14 So, what I'm asking is that this Commission
15 assist in helping us not go backwards. We don't want to
16 be forced into putting our children in institutions, our
17 loved ones. I don't want to be forced not to work in
18 order to have to stay home to care for my child. I want
19 to be able to provide the best for my -- for all my
20 family.

21 Thank you.

22 MS. SWIGER: Hello. My name is Holly Swiger.
23 And I work with Vitas Healthcare Corporation, which is
24 the largest provider of hospice care in southern

1 California.

2 I'm extremely concerned about the impact of AB
3 60 and the interim wage order on hospice programs and
4 patients in California. We're asking for a permanent
5 exemption from the 8-hour workday for hospice employees
6 in order to protect the quality and the continuity of
7 care that's so desperately needed for the people that are
8 dying in California.

9 When people are dying, there's so much change
10 that's going on in their life and loss and confusion.
11 And so, we try to provide a compassionate environment
12 where there's a minimal set of circumstances where change
13 is occurring. And we need to address both the patients
14 and the families' needs, their physical, psychosocial,
15 emotional, and spiritual concerns. And in order to do
16 that, we need to provide a whole team of people that do
17 that. Those are physicians and social workers and
18 certified home health aides, chaplains. And one of the
19 things I heard you mention is that you were looking at
20 certified and licensed personnel. Well, our social
21 workers are masters-prepared, but there's no licensure or
22 certification category. And yet it would be important
23 for them to be included in this exemption, as well as our
24 chaplains. Although our home health aides would be

1 certified, those that have maybe gone through a masters-
2 or doctorate-prepared coursework wouldn't meet that
3 criteria. So, it's important for you to note that.

4 Also, people really just want to remain at home
5 as best they can when this is happening. And in order
6 for us to do that, we need this team that works together
7 and has the flexibility to meet the needs. People don't
8 die according to the clock. And if a nurse or social
9 worker or chaplain or home health aide are out there and
10 the patient is actively dying, and it's the end of their
11 8-hour shift, we don't want them to have to either leave
12 the bedside and call their supervisor to get approval for
13 overtime, or we don't want them to have to call in an on-
14 call staff member who's never met this patient, doesn't
15 have the intimate relationship that they've built over
16 the course of time with them, to have to leave them at
17 this important time.

18 We see our interdisciplinary team as a set of
19 professionals that manage the care of patients and
20 families going through this transition, and trust them to
21 make the decisions about whether they stay or they leave.

22

23 And, obviously, prior to this when they had the
24 flexible workweek, they were able to make that decision

1 and then call their supervisor the next morning and say
2 they were up late with the family and say, "I need help,
3 I can't work my, you know, full 8 hours today; I need to
4 have some compensatory time today," or work their
5 schedule during the week to meet their needs and to meet
6 the patient and families' needs as well.

7 For the patient that's in crisis with hospice,
8 we are able to provide 24-hour shift care. For this
9 shift care, there's a huge difference in providing 12-
10 hour shifts or providing 8-hour shifts. If we're
11 providing 8-hour shifts in the home, that means we're
12 keeping a family either up until 11:00 p.m. or whenever,
13 in order to have our shift change, and then getting them
14 up again early in the morning, at six or seven, versus
15 having 12-hour shifts where people can have a normal
16 sleep pattern, families can get the rest they need that
17 are so involved in this care. So, it's really essential
18 that we have the opportunity to provide the 12-hour
19 shifts, again, for the benefit of the patients and the
20 families.

21 I'd have to say it's also the benefit of the
22 staff, and that's what my staff keep talking to me about
23 in regard, because it does provide them the flexibility
24 to only have to work three days instead of five during

1 the course of a week. And I can tell you how difficult
2 it is right now, in recruiting staff. We are having to
3 actually call other agencies to take patients because we
4 don't have the staffing capacity. And that's how the
5 shortage is hitting home health and hospice out there.

6 Finally, our industry is very concerned about
7 the added overtime cost. And this goes without saying.
8 Our company alone, at this point in time, is incurring
9 about a million dollars in overtime costs, because we are
10 not, at this point in time -- we are praying that you'll
11 make an appropriate decision on an exemption by July 1st,
12 and we've continued to let our staff provide the care
13 they need to without stopping care and requesting
14 permission to stay at a very critical moment. However,
15 we can't continue to do that. So we hope that there's --
16 that you make the appropriate decisions in regard to
17 hospice and home health and provide us an exemption from
18 the interim wage order.

19 Thank you very much.

20 I guess you have a question?

21 COMMISSIONER DOMBROWSKI: I have a question,
22 whoever can answer it. I'm a little confused. You're
23 talking about caregivers, a mixture of caregivers, some
24 of whom are not licensed, certified, who are working 12-

1 hour shifts, correct, or have been working 12-hour
2 shifts?

3 MS. SWIGER: Well, we have a category -- as you
4 might determine, a work unit that would be shift care,
5 but we also have visit staff, so that in home health, you
6 might find shift work with private-duty nursing, with
7 hospice respite care, with continuous --

8 COMMISSIONER DOMBROWSKI: Well, I guess my
9 question is, the 8-hour day was repealed in 1998. What
10 was -- how were these people who are not nurses or --
11 what kind of shifts were they working before that?

12 MS. BAKER-VENTURINI: Before January of 1998,
13 they would work within the 8 hours. They would work --
14 be it 40 hours or 32 hours.

15 I think, for our organization, I can speak for
16 it, and I think my staff as well -- in January of 1998
17 when the 8-hour overtime law was eliminated and they had
18 a 40-hour week, they thought they had gone to heaven.
19 For the first time, they were able to manage their
20 patient loads, they were able to manage their
21 documentation loads, they were able to manage their
22 personal lives.

23 For example, they may schedule -- the goal would
24 always be to schedule an 8-hour day, and, again, a 40- or

1 a 32- or a 24-hour.

2 I think one of the myths we have is that, when
3 we look at specially home health staff, one of the
4 conversations that I've had with my staff was, you know,
5 this is -- "Why was this changed?" And it's like, "To
6 protect you," because I guess there were employers who
7 would force their employees to work overtime or require
8 mandatory overtime. They laughed in my face. I can't
9 require them to do anything because there's such a
10 shortage. They're so committed to their work, they're
11 not interested in working overtime. I don't want them to
12 work overtime. But together we could manage that.

13 There's productivity standards for each of the
14 different disciplines that are employed under the home
15 health or hospice. For example, a registered nurse might
16 see five or six patients in a day, the medical social
17 worker might see three to four patients a day, and they
18 would manage that schedule. So if a patient became in
19 crisis and they worked over 8 hours one day, then --
20 before 1998, we paid them overtime -- the next day, they
21 might work less than that. But they consistently tried
22 to work the 8-hour day.

23 After January of 1998, that flexibility became
24 built in, and it was like it should have been there

1 forever, because this is not an industry that fits into a
2 little box. It can't be defined. There's no -- it's not
3 that there's not a standard, but every day is not the
4 same. You never know if your patient is going to be
5 hospitalized. We're dealing with a frail population.

6 Perhaps the patient you saw on Monday that you
7 planned to see on Wednesday had a heart attack. They may
8 not -- the family may not get around to telling us until
9 we show up at the door. Then there's no patient for that
10 staff to see. That shortens their day.

11 By the same token, on Friday maybe the patient
12 that was hospitalized the week before is being
13 discharged. You want that patient continuity, you want
14 that same case manager to readmit that patient.

15 MS. KELLY: I just wanted to say one more thing.

16 In home care nursing, and with the shortage
17 that's going on, if you've got a nurse or several nurses
18 that you have that staff your particular case, one doing
19 a 12-hour shift and another one doing an 8-hour shift,
20 then at least you've got 20 out of the 24 hours taken
21 care of.

22 And personally, since I work full-time and try
23 to do -- take care of my daughter and her activities,
24 that makes it much easier for me to manage. But if I've

1 got an 8-hour shift open -- and currently my agency has
2 been paying me overtime, but they're not going to be able
3 to keep that up -- they can't afford to -- then I'm going
4 to have to make some decisions or try to cut back my work
5 time. It just doesn't work. You can't work eight to
6 five and expect to be home by three.

7 MS. SWIGER: One other point I know we've talked
8 a lot about, making sure that we don't take advantage of
9 employees, and I think that's really important, but I had
10 a chaplain that came to me and said, "You know, Holly,
11 this has made it so difficult for me to work because I
12 have to do -- you know, I have families that I'm
13 responsible for and I have relationships with, and I can
14 only provide support over the phone to the caregivers at
15 night, when they get off work. I can't call them during
16 the day when they're at work, so I have to try to somehow
17 anticipate how much time that's going to take in the
18 evening. And sometimes I'll call and they just say,
19 'This isn't a good time.' Well, I've only worked seven
20 hours, and now I've lost an hour because what I thought I
21 was going to do and work in the evening, I can't do."

22 In the past, then, they would just make that up
23 the next day, you know, and get their call schedule later
24 in the week or whatever. But they've lost that

1 opportunity as well.

2 COMMISSIONER DOMBROWSKI: You said a chaplain,
3 right? A chaplain?

4 MS. SWIGER: Yes, chaplains. In hospice we have
5 chaplains, we have social workers, home health aides --

6 COMMISSIONER DOMBROWSKI: Okay.

7 MS. ACKER: Hi. My name is Roberta Acker. I'm
8 a respiratory care practitioner at Children's Hospital of
9 Oakland. I speak for my colleagues and myself today.

10 We are requesting an extension of the enactment
11 deadline for Assembly Bill 60, for the following reasons.
12 We currently choose to work 12-hour shifts. The
13 respiratory care practitioners at Children's Hospital
14 have worked 12-hour shifts for the last ten years.
15 During that time, our department has twice voted and
16 approved the use of 12-hour shifts by a greater than two-
17 thirds majority.

18 We are disheartened that this legislation was
19 passed without full consideration of all the workers it
20 would affect. It is clear that the proponents of
21 Assembly Bill 60 did not speak for all workers. We are
22 asking for an equal voice.

23 We understand that AB 60 was designed to protect
24 those employees who are at risk of exploitation.

1 However, not all employees are exploited by their
2 employers, and we strongly feel that companies and/or
3 individuals that choose to work longer hours should have
4 the opportunity to do so.

5 Converting to 8-hour shifts will require more
6 staff. The field of respiratory care is already burdened
7 by the lack of trained professionals. This is especially
8 true for competent pediatric and neonatal respiratory
9 care practitioners. Converting to 8-hour shifts will
10 undoubtedly cause a further manpower shortage in our
11 field.

12 As respiratory care practitioners at Children's
13 Hospital, a manpower shortage will be felt throughout the
14 facility because we provide specialized care in both the
15 neonatal and pediatric respiratory intensive care units.
16 We cover the transporting of children to our facility,
17 the ER, and trauma. These shortages will adversely
18 affect patient care, especially during the flu season
19 when most hospital admissions are respiratory-related.

20 The 12-hour shift provides the worker and the
21 hospital with several benefits. We commute less
22 frequently, there's less traffic, less fuel consumption,
23 cleaner air. We have more days off during the week to be
24 with our families and more time to be involved in our

1 children's activities. We have a lower cost for and
2 depend less on childcare.

3 Healthcare in the hospital operates 24 hours a
4 day, seven days a week, similar to several other
5 professions who have been exempted from AB 60. Inclusion
6 of healthcare workers in this exemption will not alter
7 the intent of AB 60; rather, it will allow freedom of
8 choice for employees who choose to work 12-hour shifts.

9 On a personal note, I've worked at Children's
10 Hospital for the past nineteen years, and I can still say
11 that I love what I do. I'm a very involved member of our
12 transport team at our hospital and our pediatric
13 intensive care unit. And the flexibility of the 12-hour
14 schedule allows me the ability to work very hard, provide
15 very consistent care, and have time off to relax so that
16 I come back to work and want to do a good job, because I
17 never have to work more than two days in a row and I have
18 two days off, and I come back.

19 And I know that's true for all -- I mean, that's
20 all we've talked about at my job, and I know that I'm
21 speaking for all the other 39 therapists that I work with
22 at Children's Hospital.

23 The nature of what we do is extremely stressful,
24 and it necessitates time to rejuvenate. Working 12-hour

1 shifts allows us to work -- to return to work relaxed so
2 we can continue with our job.

3 We request an extension to allow Assembly Bill
4 2056 to progress. Please note that this bill has already
5 been offered to amend Bill 60, and this should serve as
6 evidence that there is resistance to Assembly Bill 60.
7 Assembly Bill 2056 offers language that includes the
8 freedom of workers to choose to work their 12-hour shifts
9 without exploitation of others.

10 Thank you very much.

11 MS. SABATO: My name is Katie Sabato, and I am a
12 supervisor at Children's Hospital for the respiratory
13 care department. I've been in that supervisory position
14 for thirteen years, and I've managed 12-hour shifts for
15 the last ten hours -- ten years -- I'm sorry.

16 But first of all, what I'd like to say is I
17 believe we're all here and the concern is that our
18 freedom to choose has been violated here, and that is, is
19 that we need to offer employees the option to offer
20 either 8- or 12-hours. And we can never, ever
21 accommodate all -- everybody's whim. I think if there --
22 a group has voted and there has been, you know, a two-
23 thirds majority, then that should preside -- that should
24 preside.

1 COMMISSIONER DOMBROWSKI: Hold the mike still.

2 MS. SABATO: I'm sorry.

3 And if there are employers that are choosing to
4 abuse their employees in terms of requesting overtime on
5 8- and 12-hour shifts, that's something that needs to be
6 dealt with on an individual basis by everybody on your
7 board.

8 I think we have listened to a lot of individual
9 issues. But again, I think we choose to work in a
10 democracy, and that's what we're offering here. What
11 we're saying is that we have been -- our democracy rights
12 have been violated in terms of the freedom to choose
13 between an 8- and 12-hour shift.

14 As far as our experience with 12-hour shifts at
15 Children's Hospital, we do accommodate requests for 8-
16 hour shifts, and it works fairly well in our department
17 for that. We have a system for, should there be a
18 request -- need for overtime to staff additional
19 therapists that we don't have, and that we can call
20 registries. We also -- as a manager, I have taken the
21 choice to be on call and available to come into work
22 should there have to be a necessity to have someone
23 replace someone that we can't replace. So, we have a
24 system to work with to avoid this request for overtime.

1 And then again, on a personal note, we have --
2 in respiratory care practice, there are very, very highly
3 trained individuals to work at Children's Hospital. It
4 takes years and years to train those individuals to work
5 within a highly specialized field in neonatal or
6 pediatric respiratory care. And should we have to change
7 back to 8-hour shifts, we are going to lose therapists
8 like Roberta that we really, really cannot replace. We
9 have a severe shortage in our profession already. And it
10 will compromise our department severely, which will
11 compromise care throughout Children's Hospital, Oakland,
12 because we are very visible and very involved in the care
13 of children there.

14 And I think it all boils down to the fact that
15 we have a large contingency here in support of 12 hours.
16 It's worked at Children's Hospital, the 12-hour shifts.
17 And I do hope that you consider us when you make your
18 decision.

19 COMMISSIONER BROAD: Wait. Excuse me. I have a
20 couple questions for you.

21 Actually, let me ask a question to you. Was it
22 Roberta?

23 MS. ACKER: Yes.

24 COMMISSIONER BROAD: I'm sorry.

1 MS. ACKER: That's all right.

2 COMMISSIONER BROAD: Do you believe that we can
3 trust you to know whether, at the end of a 12-hour shift,
4 you need to stay with your patient or go home, or you're
5 too tired to go home?

6 MS. ACKER: Yes.

7 COMMISSIONER BROAD: We can trust your judgment?

8 MS. ACKER: Yes.

9 COMMISSIONER BROAD: And that you would not
10 abandon your patient in that circumstance and would stay
11 voluntarily if it was important for your patient?

12 MS. ACKER: Yes.

13 COMMISSIONER BROAD: Could we also trust your
14 judgment that if you were too tired to work and, in fact,
15 there was sufficient staffing, for you to be able to go
16 home at that point?

17 MS. ACKER: Yes. And I'd like to give you an
18 example of that. I've been on the transport team for the
19 past eighteen years, and it has had many incarnations in
20 the time that I've been there. We've had an out-of-house
21 system, in-house systems. And I have been out on several
22 transports in a row, and I have gone to my managers --
23 two of them are here today -- and I've said, "I've done
24 three of these in a row; I'm too tired to go on the next

1 one," and I have never not been accommodated, to say,
2 "We're going to call someone in an hour early," "We're
3 going to ask the second call person to go out on this
4 call." I've never not been accommodated in an eighteen-
5 year period of time at my institution.

6 COMMISSIONER BROAD: So that you would support a
7 rule -- let's just assume for a moment that we were to
8 vote to permit 12-hour days -- and considering that
9 organized labor has come forth with a proposal that
10 includes 12-hour days, I think there's a reasonable
11 likelihood that something could happen in that area --
12 would you support a rule that said it was within your
13 discretion whether to work beyond 12 hours a day if you
14 were on 12-hour shifts?

15 MS. ACKER: Yes.

16 COMMISSIONER BROAD: Thank you.

17 Actually, that's all my questions.

18 COMMISSIONER DOMBROWSKI: Next speaker.

19 MR. WOODFALL: Hi. My name is Chris Woodfall.

20 I'm a respiratory therapist at the Stanford University
21 Hospital. I've been working there for about ten years.

22 I think you guys can see that the healthcare
23 industry is a unique industry out there with very special
24 needs for all the different healthcare workers who are

1 out there. And all we're asking is that you provide the
2 opportunity for us to work 8- or 12-hour shifts. I'm
3 here in support of the 12-hour shifts. I believe it does
4 help with continuity of care.

5 It's important for me on a personal level
6 because my wife and I both work 12-hour shifts. We have
7 two children, and we're able to keep those children out
8 of daycare, and we're also able to commute to work on the
9 days that we do work together.

10 But also, I think, as far as the amount of
11 congestion with traffic in the Bay Area, it helps us to
12 keep our cars off the road, at least for three days of
13 the workweek, and then to commute before and after peak
14 commute times when we are actually going in to work.

15 So, I'd just like to ask you, just in closing,
16 just to consider the 12-hour shift.

17 Thank you.

18 MS. SMITH: Hi. My name is Susan Smith. I'm a
19 respiratory care practitioner at Stanford Hospital, and
20 I've worked 12-hour shifts for the past eight years. And
21 I am here today to implore you to allow respiratory care
22 practitioners to continue to have that choice.

23 As a full-time employee, I am still able to be a
24 full-time mother four days per week. Governor Gray Davis

1 said that working men and women need options to juggle
2 family and career responsibilities. AB 60 takes away the
3 options I have to balance my family life and career.

4 I ask that you please consider Governor Davis'
5 statement as you hear my story and make your decision
6 regarding 12-hour shifts for healthcare workers.

7 My husband works the four days that I have off,
8 and because of this arrangement we do not have someone
9 else raising our child. If I have to work 8-hour shifts,
10 my son will require daycare, meaning less quality time
11 with his parents, and we'll also incur daycare expenses.

12 This is my child, Nathaniel. He's four years
13 old. He and I enjoy lots of activities together, and
14 many of these would be impossible if I worked five days
15 per week. He has been taking tai kwan do for the past
16 year and will be testing for his black stripe this
17 summer. I also take my son to gymnastics classes and
18 swimming lessons. We go roller-skating and have picnics
19 in the park. He has not yet started school, but he's
20 already reading. And I ask you, who will nurture my
21 child when I have to be away from him an additional two
22 days per week?

23 A year ago my husband was diagnosed with cancer.
24 If he ever becomes unable to work, I will need to work

1 more hours to support our family. Eight-hour shifts
2 makes this impossible to accomplish and still have days
3 off to care for my husband. I am sure that there are
4 many who face the same dilemma caring for ill family
5 members and needing 12-hour shifts to do so.

6 Currently, my total work commitment, including
7 travel, is 42 hours per week. With 8-hour shifts, I
8 would travel during peak commute times, increasing my
9 commitment to more than 55 hours per week. Section 2(e)
10 of AB 60 states that, "Family life suffers when parents
11 are kept away from home for an extended period of time."
12 It is ironic that AB 60 pretends to care about families
13 being kept apart, when it actually guarantees that more
14 parents will spend greater amounts of time away from
15 their families.

16 The IWC stated, in the "Statement as to the
17 Basis" for Interim Wage Order 2000 that it received
18 testimony supporting the elimination of 12-hour workdays.
19 The only reason given is that in the last four hours,
20 there's greater inclination to make mistakes. I ask the
21 Commission to consider these two questions: One, if the
22 last four hours of 12-hour shifts is unsafe, then why is
23 there no concern about the last two hours of the 10-hour
24 workday or the last three hours of the 11-hour make-up

1 day? And, two, are employees who work under a collective
2 bargaining agreement safer? I find it strange that the
3 exemption for healthcare workers is pending further
4 investigation while this Commission found no evidence to
5 make any changes to the collective bargaining agreement
6 exemption. I raise these questions to demonstrate that
7 AB 60 is biased and is discriminatory in its application
8 to those not belonging to a union.

9 I agree that 8-hour shift employees should be
10 paid overtime after 8 hours. But I ask you to remember
11 that I, along with many others, chose to work these 12-
12 hour shifts. 12-hour shifts allow an improved family
13 life and increased flexibility without the loss of
14 income. Please let us keep this choice.

15 Thank you.

16 COMMISSIONER DOMBROWSKI: Thank you.

17 MS. ANDERSON: Hello. My name is Jan Anderson.
18 I'm here representing the California Dialysis Council,
19 which represents about 500 dialysis facilities throughout
20 the State of California.

21 There about 25,000 California citizens who have
22 had the misfortune to experience irreversible kidney
23 failure. Those individuals have to be dialyzed three
24 times a week. And I feel it's necessary to give you a

1 brief sense in the way in which dialysis is yet again
2 different from all the other particular types of
3 healthcare providers, because it's necessary to
4 understand that to understand the particular impact that
5 AB 60 would have on dialysis facilities and their
6 employees.

7 Because dialysis patients have to be treated
8 three times a week to sustain life, every dialysis
9 facility ends up having two groups of patients. We have
10 one group of patients who are treated Mondays,
11 Wednesdays, and Fridays, and we have a second group of
12 patients who are treated Tuesdays, Thursdays, and
13 Saturdays. Because of the nature of that kind of
14 therapy, sort of by default we end up with, often, groups
15 of employees who, similarly, work three 12-hour days and
16 tend to work Monday, Wednesday, Friday with that group of
17 patients, or Tuesday, Thursday, Saturday with the other
18 group of patients.

19 One of the ways -- or one of the things that
20 frequently happens in dialysis facilities, we have yet
21 another classification of certified healthcare worker, in
22 that we use, in addition to registered nurses, a group of
23 employees that are called certified hemodialysis
24 technicians, which is a program that is managed and

1 overseen by the California Department of Health Service
2 that's specific to dialysis facilities.

3 Because I work in northern California, the Bay
4 Area here, and because of the very high cost of living
5 here, we find that many dialysis employees who work three
6 days in one dialysis facility choose to work in another
7 dialysis facility on their alternate days to obtain the
8 extra income that that affords them. Truthfully, they
9 have more stamina than I have. I'm not sure how some of
10 them manage to do it, but they do.

11 So, what would happen if 12-hour shifts are no
12 longer readily available to the dialysis community, there
13 would be a negative impact both on the dialysis employees
14 and on the facilities themselves. For the employees, if
15 facilities are -- find it necessary to shift to five 8-
16 hour days or four 10-hour days, it means that the many
17 employees who choose to work at two different jobs are
18 going to have to pick one of those two jobs because they
19 aren't going to be able to work at the other facility
20 because there going to be at one more days of the week
21 than they are now. That's going to end up resulting in a
22 decrease in income to those patient care technicians
23 because they won't have the option of working for two
24 employers.

1 And the other fallout to that would be that if
2 facilities have to go to 8- or 10-hour days, then there
3 suddenly is going to be a shortage of qualified dialysis
4 staff available because the employee who works for me
5 Monday, Wednesday, Friday, and then works down the street
6 at another dialysis facility on Tuesday, Thursday,
7 Saturday, if the other provider decides to go to five 8-
8 hour days and they choose that provider, then I'm
9 suddenly less one employee.

10 And if you visualize that on a broad level
11 throughout the state, it would have a very large impact
12 on dialysis providers and employees, as I explained. So
13 we very much are in favor of a 12-hour work shift with
14 the appropriate vote and election by employees. We have
15 many staff who work 12's and like that pattern very much.

16 We have, the Association, submitted comments
17 before, so I'm not going to repeat those.

18 And I would stress to Mr. Broad that while I
19 very much -- I know I mean this genuinely, that I not
20 only commend, but I am so appreciative of your desire to
21 end up with whatever language comes out of this process
22 being as clear as possible, because often it's not.

23 But I would remind you that our facilities, for
24 example, are very different from hospitals, in that we

1 are not open 24 hours a day and we are not open seven
2 days a week. And as you have heard from many of the
3 other individuals testifying after lunch this afternoon
4 who represent types of healthcare providers other than
5 acute-care hospitals, there are many of us that don't
6 fall into the same definitions and the same categories.
7 So please keep that in mind as you develop your language.
8 Sometimes it ends up -- if all the language is based
9 around hospital requirements, it ends up causing problems
10 for non-hospital healthcare providers.

11 So, I would ask, one, that you keep that in
12 mind.

13 COMMISSIONER DOMBROWSKI: We will.

14 MS. ANDERSON: Okay. Thank you.

15 COMMISSIONER DOMBROWSKI: Questions?

16 COMMISSIONER ROSE: My question of you is how
17 long is the dialysis treatment per day?

18 MS. ANDERSON: Most dialysis patients in
19 treatment runs around three and a half hours, on average.

20 COMMISSIONER ROSE: So, in an 8-hour shift, you
21 get two; in a 12, you could get three.

22 MS. ANDERSON: Yes. Yeah. And there are
23 exceptions, but as a general rule most facilities do work
24 12-hour days and treat three shifts of patients in that

1 12-hour day. Sometimes more, sometimes less, but that's
2 a common rule. It's a very efficient operating schedule,
3 so that's the most common pattern you will find.

4 COMMISSIONER ROSE: Thank you.

5 COMMISSIONER BROAD: I just have one question.

6 So it's very common for people -- these
7 technicians -- to work five 12-hour days over two
8 employers?

9 MS. ANDERSON: It is not uncommon. I mean,
10 they're certainly not all staff who are doing that. I
11 agree. I don't know how they manage to do it, some of
12 them, but some want the extra income. Some feel that
13 they have to have that to afford the cost of living in
14 the Bay Area.

15 And so, yes. It's not true of every staff
16 member, but it's true of a surprisingly large number of
17 them.

18 COMMISSIONER BROAD: Are you unduly concerned
19 that your facility might be getting the person on their
20 fifth 12-hour shift?

21 MS. ANDERSON: Well, every facility is concerned
22 of that, just depending on the day and the time of the
23 week. I think that -- I can't speak for every dialysis
24 provider, but the safety is overwhelmingly the number one

1 concern in our facilities because it is, in fact --
2 dialysis is very technical, of medical treatment, and it
3 is possible to do harm to a patient in the dialysis
4 facility. There are many, many, both state and federal,
5 regulations designed to ensure safety, and that is the
6 primary concern of every dialysis provider that I know.

7 So, yeah, there's a concern, and we watch for
8 that. And if we felt that there was a real concern about
9 the safety of a particular employee, we would talk to
10 them about that.

11 COMMISSIONER DOMBROWSKI: Anybody else?

12 (No response)

13 MR. WINN: My name is Timothy Winn. I'm a
14 manager of respiratory care for Children's, Oakland.
15 You've already heard from several of my staff, and
16 probably one additional one. I'm not going to reiterate
17 a lot --

18 COMMISSIONER DOMBROWSKI: We would appreciate
19 that.

20 MR. WINN: -- of what's already been said today.

21 (Laughter)

22 MR. WINN: Other than that I am going to
23 reiterate two words, and those are choice and
24 flexibility. I think those are the paramount discussion

1 here today.

2 I will say that it will be an undue hardship on
3 the healthcare industry, and particularly my department,
4 to have to accommodate 8-hour shifts. I will lose staff
5 members, and it currently takes more people to
6 accommodate an 8-hour format than a 12-hour format.

7 You've heard today that there are limited
8 resources and workforce and all that out there, which is
9 very true.

10 The other is, is I wanted to comment on a lot of
11 what's been discussed here by Mr. Broad with the
12 additional overtime and whether we accommodate someone's
13 wish not to work overtime and acknowledge their decision.
14 And that's absolutely true. A lot of times, I will make
15 the decision that, you know, there won't be any overtime,
16 "You've been here for 12 hours; even if you wanted to
17 stay overtime, you need to go home." And I just wanted
18 to make that point.

19 So, thank you very much.

20 MR. WATTS: My name is Brent Watts, and I'm a
21 respiratory therapist at Children's, Oakland.

22 My comments have already been stated multiple
23 times.

24 I actually found it interesting that some

1 institutions in the state decided to somehow circumvent
2 the law or try to do so by, you know, these very
3 interesting maneuvers they did in the twelfth hour of
4 last year, not to comply with the law.

5 In my institution, we have been on 12-hour days
6 for like ten years, eleven years, and it's worked very
7 well in my department as a whole. And the decision to
8 become 12-hour staff people was made twice, as other
9 individuals have already stated.

10 So, it would become difficult for us to switch
11 back to the 8-hour format, one, because of our -- we work
12 in every department in the -- most every department in
13 the hospital. And we do the transport role and other
14 activities that don't really lend themselves to a strict
15 adherence to a timetable for completion of our duties.
16 And that's never been a problem before; there's always
17 been the flexibility to finish a task that was very
18 necessary to be completed, whatever time we were doing
19 that.

20 That's all I have to say.

21 COMMISSIONER DOMBROWSKI: Thank you.

22 Anybody else on the 12-hour day?

23 (No response)

24 COMMISSIONER DOMBROWSKI: Okay. Let's

1 transition to the advanced practice nurses. And again,
2 I'll say as I said this morning, we do not need to hear a
3 number of personal stories. It's now two o'clock in the
4 afternoon. So, if we could keep this on point to the
5 proposal as opposed to people's individual lives, that
6 would be very helpful, I think, from the commissioners'
7 viewpoint.

8 Let's see. I'm going to take a little guessing
9 here about who wants to be on this. Malcolm Trifon,
10 Naomi Newhouse, Sandra Schmit, Laurie Tright, Linda
11 Terabasi, Terry Biehl, Ken Sulzer. Have I missed
12 anybody?

13 MR. SULZER: We have, on a separate panel,
14 advanced practice nurses.

15 COMMISSIONER DOMBROWSKI: This is the advanced
16 practice nurses.

17 MR. SULZER: We'll be on a separate panel from
18 the healthcare providers.

19 COMMISSIONER DOMBROWSKI: Well, they're both --
20 you're both going to be up here at the same time.

21 Tom?

22 MR. RANKIN: Yeah. I just have a favor to ask,
23 because, actually, I've got --

24 COMMISSIONER DOMBROWSKI: Do you want to go

1 first?

2 MR. RANKIN: I would, yes. And my statement's
3 about two minutes.

4 COMMISSIONER DOMBROWSKI: That's fine. That's
5 fine.

6 Just like -- yeah.

7 MR. RANKIN: Tom Rankin, California Labor
8 Federation.

9 We've been through this issue in many areas, and
10 I just want to once more state our position to you, that
11 you have absolutely no statutory authority to create
12 exemptions here. The statute is very clear. These folks
13 are registered nurses. There is no exemption that can be
14 created except by the Legislature.

15 And we made the rule to reach agreement on some
16 classifications. We've had long discussions on this.

17 You said you don't have the authority to do it,
18 so I don't quite understand why you're taking up this
19 issue.

20 Thank you.

21 MR. TRIFON: My name is Malcolm Trifon. I'm a
22 senior counsel with Kaiser Permanente, and today I'm
23 representing Kaiser Permanente as well as the California
24 Healthcare Association. We are members of the

1 Association and our views are consistent with the other
2 members of the Association on this issue of advanced
3 practice nurses.

4 And I think it's -- I want to make it very clear
5 at the beginning that we're not asking the Commission to
6 create new law or to do something that is not authorized
7 by AB 60. All we're asking you to do is to interpret the
8 provisions of AB 60, which we believe does not change the
9 application of the professional exemption to advanced
10 practice nurses.

11 The language in AB 60 that registered nurses
12 "employed to engage in the practice of nursing" are not
13 exempt from the coverage under the wage orders was
14 intended to apply to registered nurses performing the
15 basic functions of registered nurses within their scope
16 of practice under the Business and Professions Code. And
17 I think it's very important to look at the prior law as
18 well as the history of AB 60.

19 Basically, pursuant to AB 60, Section 515(f) of
20 the Labor Code, and the interim -- IWC Interim Wage Order
21 2000, Section 3(B), states that registered nurses
22 employed to engage in the practice of nursing may not be
23 considered exempt professional employees unless they
24 individually meet the criteria established for the

1 exemption as executive or administrative employees. This
2 represents only a very slight change from the prior law,
3 encompassed in Wage Order Number 5-89, which provided
4 that registered nurses could not be considered exempt
5 professional employees unless they individually met the
6 administrative, executive, or professional criteria
7 described in that wage order. And what happened with AB
8 60 was to remove that language about professional
9 criteria for individual nurses.

10 And the legal interpretation of Wage Order 5-89
11 is that regular registered nurses were not exempt
12 professional employees unless they so qualified on an
13 individual nurses, but that advanced practice nurses did
14 qualify for that professional exemption.

15 So, our position is that the effect of AB 60 was
16 to codify Wage Order 5-89 and preclude registered nurses
17 working within their registered nurse license from
18 qualifying for the professional exemption in any manner.

19 And it's important to note that AB 60, as
20 introduced by Assemblyman Wally Knox, used the term
21 "registered nurses" in the subsection dealing with the
22 registered nurse exemption issue. Thus it seems apparent
23 that the Legislature's subsequent addition of the words
24 "registered nurses employed to engage in the practice of

1 nursing" was intended to limit the professional exemption
2 preclusion to registered nurses engaged in basic nursing
3 practices, but not to change the law with respect to
4 nurses engaged in the advanced practices pursuant to
5 other sections of the Business and Professions Code. And
6 this applies to nurse anesthetists, nurse midwives,
7 clinical nurse specialists, and nurse practitioners.
8 Otherwise, there would have been no reason for the
9 Legislature to add to Labor Code Section 515(f) the
10 limiting words "registered nurses employed to engage in
11 the practice of nursing."

12 And we contend that this interpretation is
13 consistent with the Labor Commissioner's interpretation
14 of the professional exemption, as set forth in the chief
15 counsel for the Commission's -- in his memo of December
16 13, 1999, in which he states, on Page 21, as was the case
17 under the IWC orders, "Section 515(f) provides that the
18 professional exemption section shall not apply to
19 registered nurses." However, that memo does not make any
20 reference to any change in the exempt status of advanced
21 practice nurses by reason of AB 60.

22 And I think that evidence that advanced practice
23 nurses are not engaged in the practice of nursing within
24 the meaning of Section 515(f) is evident from a

1 comparison of the work performed by registered nurses and
2 the work performed by advanced practice nurses. And
3 you're going to hear from others who are actually engaged
4 in advanced practice nursing duties more on basically
5 what they do.

6 And very briefly, a registered nurse is limited
7 by the Business and Professions Code to a scope of
8 practice that involves providing for basic nursing care.
9 And that's outlined in our submission to you, and it's in
10 Code Section 2725. And these duties are generally
11 performed under the direction and orders of physicians or
12 other licensed healthcare providers. It typically, very
13 briefly, involves monitoring patients' vital signs;
14 ensuring the safety, comfort, personal hygiene, and
15 protection of patients; the administration of medication;
16 performance of certain kinds of tests, including blood-
17 drawing; and basically observation of signs and symptoms
18 of illness, reactions to treatment, general behavior,
19 physical condition, and appropriate follow-up care.

20 But, in contrast, while advanced practice nurses
21 are registered nurses, their scope of practice far
22 exceeds the basic practice of nursing described above,
23 based on their advanced education, training, and
24 certification. Essentially, advanced practice nurses'

1 duties more closely resemble and overlap the services
2 provided by physicians and other clearly exempt
3 professional healthcare providers than those provided by
4 registered nurses. And importantly, a registered nurse
5 license does not permit a registered nurse to perform the
6 functions of an advanced practice nurse. And the
7 Business and Professions Code specifically prohibits a
8 registered nurse from performing the services provided by
9 advanced practice nurses without the required
10 certifications specified in the Code.

11 And essentially, a nurse anesthetist is
12 certified to administer anesthesia in the same manner as
13 an anesthesiologist, and that's her primary duty. A
14 nurse-midwife is certified to deliver babies and provide
15 prenatal and post-partum care that normally would be
16 provided by a physician. Clinical nurse specialists are
17 certified to provide expert clinical practice and other
18 care, and they must meet advanced education requirements
19 at the graduate level, just as the other advanced nurses
20 are required to do. And nurse practitioners are
21 certified to provide primary and urgent care to patients.
22 And they are -- in their absence, the work that they do
23 would be provided by a physician or a physician
24 assistant.

1 Additional distinctions between registered
2 nurses and advanced practice nurses include recognition
3 that their services are considered professional services
4 that are eligible for Medicare reimbursement, the
5 requirement that advanced practice nurses be privileged
6 and credentialed in the same manner as a physician in
7 order to practice in healthcare facilities, and the
8 coverage of advanced practice nurses by reporting
9 requirements of federal law for reporting to the National
10 Practitioner Data Bank. And furthermore, advanced
11 practice nurses, like physicians, give orders to
12 registered nurses.

13 And it's our position that it's clear from the
14 above differences in practice specified in the Business
15 and Professions Code that advanced practice nurses do not
16 "engage in the practice of nursing" within the meaning of
17 Section 515(f). Rather, they're engaged in delivering
18 medical services that cannot by law be provided by a
19 registered nurse, and in the absence of an advanced
20 practice nurse, would have to provided by a physician.

21 And finally, one additional basis for our
22 position that advanced practice nurses were not intended
23 to be considered to fall within the scope of the 515(f)
24 provision that there's no professional exemption for

1 registered nurses, is that physician assistants, who
2 perform essentially the same work as nurse practitioners,
3 and licensed midwives who perform the same work as nurse-
4 midwives, are not covered by Labor Code Section 515(f),
5 and both qualify for the professional exemption. It
6 would make no sense for the Legislature to deny the
7 application of the professional exemption to nurse
8 practitioners and nurse-midwives, based solely on the
9 fact that they happen to be registered nurses, and allow
10 the professional exemption for physician assistants and
11 licensed midwives who are not registered nurses but
12 perform the same basic functions under different
13 licensure and under different provisions of the Business
14 and Professions Code.

15 And finally, I want to say that Kaiser
16 Permanente is the largest employer in the State of
17 California of advanced practice nurses. And the impact
18 of any kind of a conclusion that advanced practice nurses
19 are not exempt as professionals could quickly affect the
20 cost-efficient quality of care that Kaiser Permanente
21 provides and could lead to the substitution of their
22 services by having to use physicians.

23 Thank you.

24 COMMISSIONER DOMBROWSKI: I want to just make --

1 we've heard, obviously, Mr. Rankin speaking at this
2 point. So, from the chair's position, I'm just going to
3 direct counsel to find out and give us her opinion on the
4 legal question of this before we take any action.

5 So -- okay. Go ahead.

6 MR. SULZER: Good afternoon, Chairman Dombrowski
7 and members of the Commission. I'm Ken Sulzer. I'm
8 partner with Seyfarth, Shaw, Fairweather & Geraldson.
9 Today I represent the California Association of Nurse
10 Anesthetists, the California Nurse Midwives Association,
11 and the California Coalition of Nurse Practitioners, as
12 well as Clinical Nurse Specialists. With me to answer
13 any questions from the Commission are Deborah Haight,
14 from the Nurse Anesthetists; B.J. Snell, from the Nurse
15 Midwives; Susie Philips, from the Coalition of Nurse
16 Practitioners; and Laurie Twight, from the Clinical Nurse
17 Specialists.

18 Rather than go over again some of the legal
19 points Mr. Trilon (sic) made, I'd like to address real
20 quickly a couple of points made by Mr. Rankin.

21 We disagree on the process. The IWC has every
22 power and is enabled to certainly say something in its
23 "Statement as to the Basis," or even, if necessary, in a
24 wage order to clarify what "registered nurses engaged in

1 the practice of nursing" means.

2 The IWC has already made very similar
3 clarifications of statutory language. A couple examples:
4 The seventh day in the workday was supposed to be paid at
5 double time. Well, it meant seventh consecutive day. It
6 didn't say that in the statute; the IWC clarified it
7 correctly. The collective bargaining agreements, they
8 were supposed to have premium pay for every overtime hour
9 worked. Well, "every overtime hour worked" under AB 60
10 meant over 8 hours. Obviously, that isn't what it meant,
11 and the IWC clarified it and said it's whatever the
12 collective bargaining agreement says is overtime hours.
13 Now, it's a union issue, a no-brainer. There was in
14 manufacturing a -- whether you could have -- incur
15 overtime after 10 hours and still have the benefit of the
16 four 10's. That was a clarification made by the
17 Commission.

18 This is the same type of clarification of
19 statutory language that is clearly within the purview and
20 exactly what the IWC is supposed to do. That's not to
21 say we are not, as Tom Rankin said, in discussions with
22 various labor organizations regarding this issue.

23 A couple of quick points on nurse anesthetists,
24 to tell you who we are. They require two and a half

1 years of specialized training. They require a master's
2 degree. They have to take a national nurse anesthetist
3 certification exam. They make about -- average about
4 \$90,000 a year. They don't fall into that class of
5 overworked, exploited employees whom the IWC is charged
6 with protecting. They're governed by Article 7 of the
7 Business and Professions Code. Article 6, which talks
8 about registered nurses, doesn't talk about nurse
9 anesthetists. It doesn't talk about nurse midwives, it
10 doesn't talk about nurse practitioners or what they do:
11 anesthesia services, primary and urgent care, for the
12 nurse practitioners, and delivering babies. None of
13 those are within the traditional definition of nursing.
14 If you look it up in the dictionary, it doesn't say
15 delivering anesthesia, when you look up "nursing" or
16 "nurses."

17 And that's the common meaning of this statutory
18 language, and I don't think anybody thinks that the
19 Legislature meant to include these people, just like they
20 didn't mean the seventh day in a workweek, if that's the
21 only day you worked, you were supposed to get double
22 time. I think it falls in that same category.

23 The APN's are different for additional reasons.
24 They can have their own practices. Registered nurses

1 don't have their own practices. They can't set up a
2 practice. APN's get direct third-party insurance
3 reimbursement; registered nurses don't. APN's are more
4 like doctors and medical -- direct medical providers,
5 which they are. APN's must also report to the National
6 Practitioner Data Bank. RN's, regular registered nurse
7 with a regular registered nursing license do not have to
8 do that, because they're doing different things.

9 To expand a little bit on what Mr. Trilon (sic)
10 said, the Legislature did use the limited term
11 "registered nurses." It could have used other terms if
12 it meant to include these people, who are, obviously, set
13 forth in our Business and Professions Code. They didn't
14 do that.

15 If it's, at a minimum, unclear, the IWC
16 certainly has the power to clarify it one way or the
17 other. I think the obvious clarification would be that
18 the APN's are not meant to be included.

19 And typically, when people have conversations in
20 the industry, when they say, "What are you?," they don't
21 say, "I'm a registered nurse." They say, "I'm a nurse
22 anesthetist." There's a difference in the way the
23 industry talks about these people. You can use that to
24 interpret the language of the statute very, very easily.

1 A related point to one thing Mr. Trilon (sic)
2 is, the services are beyond what registered nurses give.
3 In fact, with respect to nurse anesthetists, nurse
4 practitioners, and nurse midwives, there's very little
5 overlap to what they do with regular registered nurses.
6 They do different things that physicians -- that normally
7 physicians do. Physicians deliver babies, physicians
8 deliver anesthesia services, and physicals do direct
9 primary and urgent care. They are replacements for those
10 people; registered nurses are not. That's why they are
11 different and different types of regulation is justified.
12 And, in fact, that was the state of the law before.

13 And nothing that the Legislature did in 515(f)
14 says that should change. The advanced practice nurse
15 system wasn't broke. Nobody in the Legislature decided
16 to fix it or change it. And we simply need the IWC to
17 clarify it, like other things that are a little bit
18 unclear in AB 60.

19 The practical effect on my clients, the
20 Coalition of the Nurse Practitioners, Nurse Anesthetics,
21 Nurse Midwives, and CNS's themselves is the job market.
22 Hospitals and healthcare providers fear these massive
23 overtime liabilities for violating the overtime laws.
24 The answer to that has been nurse midwives and nurse

1 practitioners have already have their jobs cut. Some of
2 them have already been replaced. Nurse anesthetists
3 understand and have been told that, absent clarification
4 of this issue, they will be replaced, because the other
5 people who deliver anesthesia services,
6 anesthesiologists, are exempt. Other people who do
7 primary care like a nurse practitioner, physicians
8 assistants, are exempt. Other people who deliver babies,
9 licensed midwives who happen not to be nurses, are exempt
10 professionals. To do otherwise would lead to an absurd
11 result, and the Legislature just didn't intend that. And
12 this is exactly the sort of thing that the IWC can
13 clarify very, very easily, without -- without fear of
14 violating AB 60.

15 And another point to make for my clients, but
16 the nurses themselves are -- the advanced practice nurses
17 themselves -- is this doesn't affect -- it's not a union
18 issue, it's not a nonunion issue. It doesn't -- whether
19 they're professional or not doesn't effect their ability
20 to unionize or organize a union if they so choose. It
21 does not affect the rights of their labor organization to
22 organize or attempt to organize any advanced practice
23 nurse group at all, one way or the other. And it's not
24 an issue that has any of that at play. And that -- I'm

1 saying that for the edification of some folks whom we
2 talked to who think that would have some legal effect on
3 their ability to organize. It does not, and I don't
4 think anyone on the Commission thinks that it does.

5 The last point -- I'll be brief, because you've
6 heard a lot about patient care and continuity of care --
7 these people do need -- they are, quite frankly, above
8 your regular healthcare providers. Sometimes they're
9 there instead of a doctor, there just isn't a doctor
10 that's available. And they're the head cheese dealing
11 with this medical crisis. They can't go home when their
12 8-hour shift is over or their 10-hour shift is over or
13 their 12-hour shift is over. It's even more critical
14 that these people be available. And while it's
15 infrequent that people would work generally more than 12
16 hours, it is regular and it is necessary.

17 And if the IWC or whatever restricts them, they
18 will basically be priced out of the market and replaced
19 by physicians' assistants, anesthesiologists, or licensed
20 midwives or OB-GYN doctors.

21 So, they're in a different situation than
22 registered nurses. I think the term "registered nurses,"
23 as used in AB 60, is pretty clear that it means Article 6
24 registered nurses and nobody else.

1 And I've got a good anecdote, but we've heard
2 some, so I'll save it. I'll put it in writing. You'll
3 get it.

4 And I just want to thank you for your indulgence
5 and urge you to consider very closely our comments.

6 COMMISSIONER BROAD: Mr. Sulzer, you and Mr.
7 Trifon both made the point that prior to the passage of
8 AB 60, advanced practice nurses were treated as exempt.

9 MR. SULZER: Yes, sir.

10 COMMISSIONER BROAD: Under what authority were
11 they treated as exempt? Was there a court case? Was
12 there an interpretation of the Labor Commissioner? How
13 did you arrive at that conclusion?

14 MR. SULZER: I don't know the answer, but that's
15 how they were treated, as professionals, under the
16 professional exemption. I don't know if there's a case
17 that says they are professionals.

18 But one thing to add, that there is a context to
19 this. There's a federal -- you know, analogous federal
20 law. I realize it's different, but the analogy is, both
21 the federal law, the Department of Labor, and the state
22 law think that registered nurses, basic registered
23 nurses, are a close question. The State of California
24 says registered nurses are not exempt, and they're not.

1 The statute's clear on that, no question about it.
2 Federal law made that a close call the other way and said
3 that they are, they're professionals. Neither of them
4 suggested that advanced practice nurses were even a close
5 question, that they should qualify for the professional
6 exemption.

7 I can't cite it for you. I'll try to do it in
8 some supplemental written materials. There's some law
9 suggesting, you know, advanced practice qualify for the
10 professional exemption. And they're treated that way
11 generally in the industry.

12 COMMISSIONER BROAD: Mr. Chairman, I would just
13 ask, because I know Mr. Locker is here, chief counsel at
14 DLSE, that perhaps after the witnesses are through
15 testifying on this, that he might come forward and just
16 say what the -- how they did treat these people prior --

17 COMMISSIONER DOMBROWSKI: One of the things --
18 you were out -- I asked our counsel to take the question
19 of what's our authority in this area. And maybe we could
20 just put that with their -- and get that information all
21 to the Commission --

22 COMMISSIONER BROAD: Okay.

23 COMMISSIONER DOMBROWSKI: -- if that's all
24 right.

1 COMMISSIONER BROAD: So we'll ask Mr. Locker to
2 send us a letter on that?

3 COMMISSIONER DOMBROWSKI: Well, he can do that
4 or from Marguerite, whichever way it works best for both
5 of you, just to get the information to the commissioners.

6 MR. SULZER: Yeah. And additionally, on the IWC
7 point, when AB 60 was being formulated -- you can ask
8 some of the clients, but they were told by legislators
9 that, you know, we can't change the language, but it
10 doesn't mean the advanced practice nurses, that the IWC
11 is the appropriate body to bring this before. And that's
12 what our clients were told, and that's why -- that's one
13 reason why we are here.

14 COMMISSIONER BROAD: Before we leave your
15 testimony, Mr. Sulzer, let me just run through a little
16 bit of the legal analysis here.

17 The section that you're referring to, 515(f) --

18 MR. SULZER: (f).

19 COMMISSIONER BROAD: -- says that in addition to
20 the other requirements to be treated as exempt, you're
21 not exempt, however, if you're a registered nurse engaged
22 in the practice of nursing. Were we to interpret that
23 section to not include advanced practice nurses, would
24 you agree with me that advanced practice nurses would

1 then have to qualify as exempt professionals under some
2 other provision of the wage orders?

3 MR. SULZER: Yes.

4 COMMISSIONER BROAD: They're not automatically
5 exempt.

6 MR. SULZER: Yes.

7 COMMISSIONER BROAD: Okay. So, that would be
8 the provision of the wage orders that refers to learned
9 professionals. Is that correct?

10 MR. SULZER: That's right.

11 COMMISSIONER BROAD: All right. So, therefore,
12 in order for them to be treated as exempt, there would,
13 under
14 -- well, let me withdraw that for a second -- that
15 language defining "learned professionals" remains the
16 same in the wage orders now and was not affected by AB
17 60. Is that correct?

18 MR. SULZER: Just -- is that a question?

19 COMMISSIONER BROAD: Yes.

20 MR. SULZER: Well, what is the answer? You --

21 COMMISSIONER BROAD: Well, I don't --

22 MR. SULZER: I don't have it in front of me. I
23 don't think so.

24 COMMISSIONER BROAD: I don't think so either.

1 So, the real question is, it all boils down to -- even if
2 we did this -- is how has the Division of Labor Standards
3 Enforcement interpreted that same section in the past.
4 And if they've come to the conclusion that they're not
5 exempt, then doing what you ask us to do will actually
6 not accomplish anything because they'll still remain not
7 exempt, but under a different analysis. And that's --
8 that's the point I want to leave you with.

9 MR. TRIFON: I'd like to respond.

10 I think the way I would interpret 515(f) is that
11 it is intended to apply only to registered nurses engaged
12 in nursing. And I think that under -- and I -- again,
13 like Mr. Sulzer, I can't cite you right now any cases
14 where there was a finding specifically that advanced
15 practice nurses are exempt or not. I'm not aware of any
16 cases. I would be glad to do some research on that and
17 provide it -- provide it to you. But it was never
18 something that was -- I'm aware of, in my practice of
19 employment law -- was ever challenged under federal or
20 state law, that advanced practice nurses were exempt.

21 But I think that 515(f) was always intended to
22 deal with registered nurses, and AB 60 is an attempt to
23 clarify that there's just no way a registered nurse
24 engaged in the practice of nursing can get the

1 professional exemption. And I think that was the full
2 focus of it.

3 So, I would think that advanced practice nurses
4 are exempt under other provisions of the law, as
5 professionals. This -- we're just dealing with
6 registered nurses engaged in nursing, and they would fit
7 within the other definitions of the exemption.

8 COMMISSIONER BROAD: Thank you.

9 MS. SCHMIT: Hi. My name is Sandra Schmit, and
10 I'm a certified registered nurse anesthetist. I work at
11 the Kaiser Oakland Medical Center.

12 It's important for me to maintain my
13 professional status and essential for me to keep my
14 exempt status. Although my practice was built on
15 nursing, the services that I provide are beyond the basic
16 scope of the basic practice of nursing. I have advanced
17 education which permits to exercise independent judgment
18 in managing patient care. I was hired to provide
19 anesthesia services. The services I provide are
20 considered professional service. In my practice, I am
21 exempt and I'm used interchangeably with physician
22 anesthesiologists. We work a lot of different shifts,
23 depending on the clinical setting. A nurse cannot
24 replace me, only another nurse anesthetist or an

1 anesthesiologist is qualified to perform the services
2 that I provide.

3 Physicians are afforded a professional
4 exemption, and it's essential that I be able to maintain
5 my professionally exempt status. If I were to lose my
6 professional exemption, premium pay for overtime hours
7 worked will require that my employer limit my flexible
8 work schedule. And additionally, I'll lose the economic
9 advantage that I have over physicians, which would
10 thereby create an impetus for my employer to hire
11 physicians instead of nurse anesthetists.

12 MS. NEWHOUSE: I won't bore you -- you've heard
13 this a hundred times -- but I wanted to make a couple
14 points about the nurse midwives.

15 COMMISSIONER DOMBROWSKI: Please identify
16 yourself.

17 MS. NEWHOUSE: Naomi Newhouse, certified nurse
18 midwife, chair of the peer group for northern California
19 nurse midwives at Kaiser Permanente Medical Group.

20 We have several avenues to the profession that
21 would -- does not include a nursing track. And that is
22 something we need to make sure you understand. We have
23 professional people that will walk into a graduate
24 program at UCSF, for example. A student right now that I

1 have is also in this program. She has a bachelor's and
2 master's degree in business and has entered this program
3 to become a nurse midwife. And when she's done, she will
4 have an RN that is only accessible if she finishes the
5 program, only it will be applied to her practice of
6 midwifery. It's one of nursing school and two years of
7 graduate training in nurse midwifery and OB-GYN nurse
8 practitioner training. So when she's done, she's a nurse
9 midwife.

10 Licensed midwives can go to a program for a
11 bachelor's degree and become midwives without the
12 requirement of a nursing degree. So, we do not feel that
13 we have been prepared and we are not engaged in the
14 practice of nursing. We're not employed for that, as
15 well. We are employed to deliver babies in a hospital in
16 lieu of physician care. When I'm sick, a doctor replaces
17 me.

18 DR. VAN MEURS: My name is Krisa Van Meurs. I'm
19 a newborn intensive care doctor at Lucile Salter Packard
20 Children's Hospital at Stanford. I want to speak in
21 support of the exemption of advanced practice nurses from
22 AB 60. I have worked with neonatal nurse practitioners
23 for the last eighteen years, for about eight years in
24 Washington, D.C., and the last ten years here in

1 California. I see neonatal nurse practitioners as fellow
2 professionals caring for critically ill babies.

3 The intensive care nursery is a very labor-
4 intensive field as the care of infants has become more
5 complex and technical over the last years. Nurse
6 practitioners have become important as physician
7 extenders. They assess, diagnose, write orders,
8 prescribe medication, and treat patients in an
9 interchangeable manner with physicians. You will see
10 them in the delivery room resuscitating newborn infants,
11 doing the same technical procedures that a physician
12 would do, putting in chest tubes, intubating babies,
13 managing a breathing machine. They also diagnose and
14 treat infants.

15 If neonatal nurse practitioners were not exempt
16 from AB 60, they would be unable to continue to function
17 in the same manner. In our attempts at Packard to
18 conform with AB 60, the MD nursing -- nurse practitioner
19 staffing pattern of our unit would change drastically,
20 with a major impact on patient continuity and quality of
21 care.

22 I perceive that if the exemption of advanced
23 practice nurses from AB 60 does not occur, many nurse
24 practitioners will either seek employment in state or

1 county institutions that are exempt from AB 60 or leave
2 the state. And there -- we have nine nurse practitioners
3 in our institution right now. Several of them previously
4 lived out of state and are investigating leaving the
5 state so they can continue the same kind of practice.

6 In summary, I see neonatal nurse practitioners
7 as fellow professionals who perform a critical service to
8 intensive care units across the state. AB 60 threatens
9 to disrupt the high quality medical care that we're able
10 to deliver right now.

11 MS. SCHNEIDER-BIEHL: My name is Terri
12 Schneider-Biehl. I'm a neonatal nurse practitioner down
13 in San Diego, at Children's Hospital and Health Center.
14 I'm a neonatal coordinator for the NNT group. As you can
15 tell, we do more medical care than we do nursing care. I
16 have not actually done nursing care in over seven years.

17 We provide medical management during a 10-hour
18 day shift, but we also provide emergency medical
19 management during a 14-hour night shift, which means we
20 don't actually have to be up and in the unit. We have
21 the possibility of sleeping if the unit is quiet, but we
22 are there for emergency back-up. We also provide on-call
23 status for emergency neonatal transport.

24 And one of the other things that differentiates

1 us from bedside nursing is that we provide education for
2 the nursing staff, for other hospital staff. We speak at
3 national conferences and also internationally.

4 We try to provide, at least at Children's
5 Hospital, the flexibility of putting us into our regular
6 hours of week. We try to keep a 40-hour workweek.
7 Sometimes that's not possible when you're speaking
8 internationally and you're gone for two weeks. We just
9 pay whatever we need to. With -- currently right now, we
10 are short of physicians and nurse practitioners, and we
11 don't require mandatory overtime. But if you're called
12 out at 6:00 a.m. to go on a transport where you have a
13 fixed wing up to Spokane, Washington, for a cardiac kid,
14 you will not be back until you've worked 24 hours. What
15 we offer is that we'll either pay them overtime, or, when
16 they get back, they can have what would be the overtime
17 hours but taken off, that amount of time off, the next
18 workday. So, we provide flexibility based on an
19 exemption, not based on an 8-hour workday.

20 MS. KING: Hi. I'm Donna King. I'm a pediatric
21 nurse practitioner from Children's, San Diego.

22 My role is a little bit different than Terri's
23 in neonatal. However, we do -- again, as you've heard
24 already a couple of times -- follow the medical model, in

1 that we work with the physicians as supervisors, but we
2 also do many other procedures and management that
3 physicians do. Another registered nurse would not
4 replace me. When I leave my 12-hour shift, a physician
5 replaces me, basically.

6 If I'm asked to do overtime -- nobody really
7 asks me to do overtime -- if I'm in the middle of a
8 patient work-up and I need to stay, I do that, and then I
9 flex my hours accordingly.

10 Primarily, we're licensed, certified annually as
11 nurse practitioners. And the role is totally different
12 than with a registered nurse in that we do -- we are not
13 directly involved in nursing care.

14 Thank you.

15 MR. LOOSE: Good afternoon, Mr. Chairman and
16 commissioners. My name is David Loose. I represent the
17 Association of California Nurse Leaders, an organization
18 that represents nurse executives that hire CNS's.

19 We respectfully request you to reauthorize the
20 professional exemption eligibility for advanced practice
21 nurses, including CNS's, clinical nurse specialists.

22 Historically, prior to AB 60, CNS's, like other
23 advanced practice nurses, were eligible for professional
24 exemption from wage and hour requirements under both

1 federal and California law due to advanced preparation
2 and education, certification, and level of patient care
3 services. A clinical nurse specialist is a registered
4 nurse who has received advanced education and functions
5 in the role of expert nurse clinician, educator,
6 researcher, consultant, and clinical leader. Clinical
7 nurse specialists may manage individual patients or
8 specific patient populations. CNS's may be experts in
9 managing age-specific populations such as pediatrics,
10 adult, or geriatric populations, or specific body systems
11 or disease processes such as diabetes, orthopedics,
12 respiratory, or cardiovascular. Regardless of the
13 population, the CNS applies advanced clinical knowledge
14 and expertise to their practice.

15 On July 1st, 1998, the Board of Registered
16 Nursing adopted regulations mandating all individuals
17 holding themselves out as CNS's to be certified by the
18 Board. The certification requirements include that the
19 CNS possess a master's degree in nursing or a related
20 clinical field. This educational requirement exceeds
21 that of other APN's by the Board of Registered Nursing.
22 Currently, there are 1,298 certified clinical nurse
23 specialists in the State of California. And this number
24 will continue to grow, as the certification process has

1 been in effect for only a year and a half.

2 As an expert nurse clinician, the CNS performs
3 advanced assessment and utilizes advanced critical
4 thinking skills while working collaboratively with a
5 variety of interdisciplinary team members. The CNS acts
6 as a resource to the nursing staff, patients, and
7 families. The CNS provides clinical leadership to the
8 healthcare team through the application of this advanced
9 knowledge and clinical expertise. This clinical
10 leadership may take the form of individual patient
11 management, patient population or system management. A
12 clinical nurse specialist works closely with physicians
13 yet functions in an independent capacity in providing
14 direction and case management for many aspects of patient
15 care.

16 Flexibility in the day-to-day work schedule is
17 crucial to allowing the clinical nurse specialist to be
18 responsive to the changing and sometimes unpredictable
19 needs of patients, families, staff, and physicians. The
20 need of a patient or family member for the advanced
21 knowledge and clinical skills of a clinical nurse
22 specialist does not, by its very nature, come on a
23 routine scheduled basis. CNS's must be able to intervene
24 when critical or urgent patient care needs arise. The

1 flexibility of scheduling which accompanies the
2 professional exemption allows for expansion and
3 contraction of work hours based on these changing needs.

4 The clinical nurse specialist role evolved out
5 of this need for flexible application of advanced nursing
6 knowledge and advanced clinical skills to patient care.
7 The compensation that accompanies this role is
8 commensurate with the flexibility and professional nature
9 of the role and puts CNS's on an equal level with other
10 mid-level providers and other advanced practice nurses.
11 Clinical nurse specialists are advanced practice nurses.
12 Advanced practice nurses are recognized as professionals
13 providing professional services in federal law, allowing
14 the CNS to obtain reimbursement from Medicare for
15 specific patient care services. In many states, CNS's
16 also have regulatory endorsement for prescribing of
17 pharmaceuticals.

18 As the CNS role in the State of California
19 continues to become defined by the Legislature and the
20 Board of Registered Nursing, furnishing privileges
21 currently held by other advanced practice nurses in the
22 State of California may expand to the CNS role.

23 On behalf of the Association of California Nurse
24 Leaders, I appreciate your consideration of this

1 testimony in support of reauthorization of the
2 professional exemption eligibility for advanced practice
3 nurses, including clinical nurse specialists.

4 Thank you.

5 COMMISSIONER DOMBROWSKI: Any other witnesses?

6 Barbara Blake.

7 MS. BLAKE: Yes. Good afternoon. I am Barbara
8 Blake, the state secretary for UNAC. We represent 11,000
9 registered nurses, advanced practice nurses, and
10 physician assistants in southern California. Our largest
11 employer is the Kaiser system.

12 We did a survey of our registered nurse
13 practitioners at the beginning of the year, and they
14 voted overwhelmingly that they did not want to be exempt
15 from AB 60 or whatever overtime provisions are provided
16 for them.

17 We took the position at the January 28th meeting
18 that if you are looking at advanced practice nurses, you
19 should take them on a certification-by-certification
20 basis. The Board of Nursing recognizes them as each
21 individually separate areas of practice and grants them
22 separate certification.

23 And if they are not nurses, I question why
24 they're under the Board of Nursing.

1 But aside from that, I think that there are some
2 of the advanced practice nurses that may have different
3 areas of practice, like the nurse midwives, that make it
4 appropriate to pull them out from the overtime
5 provisions, but definitely not the RNP's. And that is
6 the position for my organization.

7 MS. HUNTER: Hello. My name is Tricia Hunter.
8 I represent the American Nurses Association, California,
9 am a registered nurse, former Assemblywoman, and also had
10 the opportunity to serve on the Board of Registered
11 Nursing for eight years.

12 Our Association does actually support the
13 exemption for the advanced practice nurses, but I need to
14 clarify some comments that have been made in testimony
15 that need to be considered as you proceed in this. And
16 again, if this is not the appropriate body to receive
17 this exemption, we are going to be working with them for
18 legislative relief.

19 We are very proud of the fact that advanced
20 practice nurses are registered nurses. And we believe it
21 is -- you have to be a registered nurse first to be a
22 nurse practitioner, and you have to be a registered nurse
23 to be a certified nurse midwife, you have to be a
24 registered nurse to be a nurse anesthetist.

1 I also want to clarify that there is no such
2 thing as a basic registered nurse, that we're all
3 licensed under Section 2725 of the Nurse Practice Act,
4 and that the Practice Act goes on to describe an
5 independent and dependent role, that, yes, there are many
6 functions that we function under with doctors' orders,
7 but that a registered nurse, as they go through their
8 education role, learns to function independently, because
9 we believe nursing care is an independent practice from
10 medicine.

11 We also believe that the advanced practice
12 nurses do, many times, take the role of a physician, that
13 their positions, especially as a nurse anesthetist,
14 interact directly with the physician, that a nurse
15 anesthetist is the only nurse that has statutory
16 authority to give anesthesia, the only professional that
17 has the statutory authority to give anesthesia, beyond a
18 physician, and so that they absolutely interchange in
19 their roles.

20 We also recognize that a certified nurse
21 midwife, who is the only advanced practice nurse that has
22 a separate scope of practice, practices definitely
23 outside the practice of a registered nurse, because they
24 have a separate scope of practice that clearly defines

1 what they do.

2 We also recognize that advanced practice nurses,
3 nurse practitioners in particular, have fought very hard,
4 and we've helped them in that fight, to be able to
5 prescribe and dispense medication. We call it
6 "furnishing" in California.

7 And I actually carried the bill that allowed
8 them to be primary care providers, which are both unique
9 things that a nurse practitioner can do.

10 But we all function under standardized
11 procedure. And under standardized procedure as an
12 operating room nurse, I was able to function as a first
13 assistant. The process of standardized procedure allows
14 me to advance my practice as a registered nurse. When
15 the Nurse Practice Act was passed in 1974, it gave all of
16 us the opportunity to have our practice expand as our
17 careers changed and as our activities changed.

18 And so, again, I want to say that we believe
19 that based on the -- especially the fact that they do
20 step into positions that clearly could be filled by
21 physicians and they interact between those, that they
22 should have an exemption. And it should have been in AB
23 60, if it isn't clear that they have it now.

24 If you determine that you can't give them that

1 exemption, we will help them legislatively. But we
2 strongly believe they are registered nurses and are proud
3 to have them within our rolls.

4 COMMISSIONER BROAD: Bill, can I just ask one
5 question?

6 COMMISSIONER DOMBROWSKI: Yes.

7 COMMISSIONER BROAD: Tricia, I just sort of read
8 through the materials that we have in preparation, and
9 it's very clear to me what nurse anesthetists do, and
10 it's very clear to me what nurse midwives, and it's a
11 little less clear what nurse practitioners do. It's not
12 clear at all to me what clinical -- what the other one --
13 nurse specialists do.

14 I mean, as a practical matter, what do they do?
15 Where are they in the system, in terms that we can
16 understand? They were described, but in ways that could
17 describe, you know, three quarters of the workforce.

18 MS. HUNTER: I actually haven't gone through the
19 certification process, so I cannot call myself a
20 certified nurse -- clinical specialist. But that is what
21 my degree is.

22 Certified nurse clinical specialists function in
23 all kinds of arenas. One that I'm very familiar with is,
24 frequently, they are on victim teams, where they go out

1 and provide mental health care and interventions for
2 victims after there has been some kind of trauma. They
3 function in hospitals in an advanced role, oftentimes in
4 neonatal units, where they are working in replacement of
5 the physician when the physician is gone, actually
6 working with the nursing staff to make sure that the
7 nursing staff is familiar with different medications or
8 treatments or activities that need to be done. They
9 provide treatment that would generally be considered
10 medical treatment. They're definitely an advanced
11 practice. They definitely have the education.

12 When I was going through the training, the
13 biggest difference that we defined, although I think it's
14 evolved even farther than that, was that I chose a
15 clinical nurse specialist degree because I wanted to work
16 in acute care, and that, at that time, generally nurse
17 practitioners worked in private practice or in primary
18 care. That isn't true any more. I mean, there are nurse
19 practitioners in acute care that function as -- for
20 instance, in surgery, with a surgeon, doing the post-op
21 care, the pre-op care, the rest of it. There are
22 certified nurse clinical specialists that do the same
23 thing.

24 Do you want to answer that question?

1 MS. TWIGHT: Hi. I'm Laurie Twight. I am a
2 clinical nurse specialist, and I've been one for ten
3 years.

4 I would agree with you, it is kind of a hard
5 role to get your hands around, in terms of verbiage and
6 words. But really, the best way I can describe it is
7 that we do practice nursing at an advanced level and
8 bridge the gap between nursing and medicine that
9 sometimes exists.

10 So, our assessment skills are at an advanced
11 level, through education and extra clinical hours and
12 mentorship with advanced practitioners like physicians --
13 could be nurse practitioners, could be other people with
14 advanced practice assessment skills.

15 Another thing, you'll see most of us -- and this
16 is a generalization -- most of us traditionally practice
17 in an in-patient hospital setting. And we do flex our
18 hours in terms of working with patients and families.
19 Often our physician colleagues are quite busy with office
20 rounds, surgery, seeing patients that are within their
21 scope of practice to see, and we have patients and
22 families who need explanations about their diagnoses,
23 education about how to manage their disease that often
24 they would get in a physician office. But we as advanced

1 practice nurses provide that education for the patients
2 and their families, which is something that sometimes
3 gets left out of -- when you think of physician practice,
4 you often think you go in, you get diagnosed, you get a
5 prescription. A lot of what happens in there is also
6 education regarding your disease process and what you can
7 do to manage it and counteract it, prevent it, improve
8 it, whatever the condition.

9 But that's the field a little bit -- there's a
10 lot more to it than that, a lot more to it than that.

11 MS. KING: I have one --

12 COMMISSIONER BROAD: Sure.

13 MS. KING: You did a nice job. I wasn't going
14 to undermine you.

15 I've been both a clinical nurse specialist and
16 I'm now currently a nurse practitioner, both in
17 Children's Hospital in San Diego, a nurse practitioner --
18 or a clinical specialist for about five years, going back
19 to school to get advanced practice specifically in
20 assessment of patients and management of patients. So,
21 what I do now varies quite a bit from what I did as a
22 clinical specialist, although the role overlaps somewhat
23 as to education of staff and families.

24 But if your child's going to the hospital, for

1 example, I may be the one to come into the room and say,
2 "Hi, Mr. Broad, I'm the nurse practitioner. I work with
3 Dr. Stuckey." I will examine your child, give you my
4 assessment of what kind of management is needed, along
5 with the pediatrician, and even write the orders, perform
6 some procedures that might be done, and plan for
7 discharge, write a prescription for discharge, and,
8 again, always in collaboration with the pediatrician, and
9 the pediatrician also seeing that patient at least once
10 during the course of the day.

11 At six o'clock at night, if your baby has had a
12 renal ultrasound and the physician is home having dinner,
13 I'm the one that's there to say, "Mr. Broad, the renal
14 ultrasound was negative." You don't have to wait till
15 morning to find that out -- those kinds of things that
16 are valuable to me to be in the hospital for 12 hours.

17 Does that help a little bit as far as role
18 differentiation?

19 COMMISSIONER BROAD: Yeah, but isn't that what a
20 nurse practitioner does?

21 MS. KING: Yes. That's what I do as a nurse
22 practitioner now. But I didn't do that as a clinical
23 specialist.

24 COMMISSIONER BROAD: So, what you were

1 describing is what you did then?

2 MS. KING: What I -- I was describing what I did
3 now. As a clinical nurse specialist --

4 COMMISSIONER BROAD: Okay.

5 MS. KING: -- primarily I did teaching, I did
6 some education with families, providing specific kinds of
7 education on procedures, also filling in families, but
8 less medically oriented, as far as I never wrote orders
9 as a clinical nurse specialist. I wasn't able to write -
10 - to furnish medications or write prescriptions.

11 Does that help a little bit?

12 COMMISSIONER DOMBROWSKI: He really wasn't --

13 MS. KING: It's very confusing now.

14 COMMISSIONER BROAD: Thank you.

15 MS. HUNTER: Mr. Broad, the profession has
16 actually debated -- the profession actually has debated
17 whether we did a disservice by creating another category
18 and didn't instead try to blend it into nurse -- the
19 nurse practitioner role with all the requirements that a
20 nurse practitioner is required to do, because we've had
21 confusion with defining the role. We think we know what
22 the role is, but we've had confusion in the public since
23 it's -- it's the newest advanced practice role.

24 There is literature that clearly defines what it

1 is, within the five roles that were described by
2 testimony that was given earlier. And we can get that to
3 you.

4 COMMISSIONER BROAD: Well -- here's my question.
5 Does a clinical nurse specialist spend a fair amount of
6 his or her day engaging in regular nursing duties?

7 MS. HUNTER: No, only in collaborating and
8 helping with the staff in development, in specialty
9 cases, where you would have a client that needed
10 additional help and support at the level of the clinical
11 nurse specialist. The clinical nurse specialist would
12 not be given a patient load. They would be coming in and
13 helping the staff with that patient load if there were
14 clients and disease processes or family needs that were
15 beyond the regular role.

16 MS. TWIGHT: We all operationalize the role a
17 little differently, but a good example would be that I,
18 as a clinical nurse specialist, round with my nurses,
19 physicians, find out about the patients, provide critical
20 thinking, advanced assessment into what that patient
21 needs from a nursing perspective and somewhat of a
22 medical perspective, and work indirectly through the
23 other care providers in getting that accomplished for the
24 patient.

1 Does that make it a little clearer?

2 So, if I identify a need, I would say to the
3 clinical staff nurse, "Have you thought about this? What
4 does it look like? This is what the patient needs," with
5 my advanced assessment skills. And either she -- she
6 goes about to get it, depending on that need, or I seek
7 out to get it for the patient.

8 COMMISSIONER BROAD: I understand what you're
9 saying. From my vantage point, what I'm hearing, it
10 sounds very much like you are highly skilled nurses that
11 are engaged in supervisory duties or mentoring kind of
12 duties, or some -- it doesn't sound to me like it's a
13 separate scope of practice.

14 I get delivering a baby as a -- you know, in
15 other words, a registered nurse cannot deliver a baby.
16 The question is, can a registered nurse do many of the
17 things that you can do? And from our view, the fact that
18 this is a new area and there's sort of mushy distinctions
19 between categories is not helpful. It actually makes
20 this process more difficult for us.

21 MS. TWIGHT: A registered nurse can do parts of
22 what I do, portions. She is not qualified and trained
23 and meet the requirements to do all the role functions as
24 it's encompassed as a whole.

1 Does that -- you can have a registered nurse
2 who's an expert practitioner but doesn't have the
3 consultant skills and training to provide that in a --
4 the research skills, the education skills, et cetera, for
5 providing for the patient at the advanced level.

6 COMMISSIONER DOMBROWSKI: Is there something in
7 writing --

8 MS. HUNTER: Yes.

9 MS. TWIGHT: Yes.

10 COMMISSIONER DOMBROWSKI: -- that we could read,
11 instead of having five people come up and answer?

12 MS. HUNTER: Yes.

13 COMMISSIONER DOMBROWSKI: All right. Anyone
14 else on the advanced practice nurses issue?

15 DR. VAN MEURS: Since there was -- has been some
16 confusion between the CNS --

17 COMMISSIONER DOMBROWSKI: You're not going to
18 let me close this down, are you?

19 (Laughter)

20 DR. VAN MEURS: One more minute.

21 The nurse practitioners are -- I'm working with
22 neonatal nurse practitioners -- function interchangeably
23 with physicians in intensive care units. If we lose our
24 nurse practitioners, for whatever reason, from the

1 nursery, they would be replaced by physicians in doing --
2 working the exact same hours and exactly the same job.

3 So, I went -- when I went to medical school, I
4 sat beside nurse practitioners who had already finished
5 their RN degree, and we simultaneously went through the
6 next two years of medical school. They received the same
7 training I did after -- you know, after they had already
8 finished their RN degree, and go on to do a lot of very
9 similar activities.

10 They are in the delivery room resuscitating
11 babies, assigning Apgars at birth, calling the babies
12 into the unit and doing all the medical procedures that a
13 physician would do.

14 Thank you.

15 MS. BLAKE: Barbara Blake. I just wanted -- I
16 submitted all of the five certifications from the Board
17 of Nursing in the January 28th testimony and would be
18 happy to supply them once again to the Commission as
19 necessary. I think that is really what's most helpful,
20 is to look at the descriptions from the Board.

21 Thank you.

22 COMMISSIONER DOMBROWSKI: We will take those
23 comments under advisement.

24 We have another item that Mr. Baron wants to

1 bring up.

2 MR. BARON: I wanted to clarify a situation
3 relative to some of the occupations that are listed in
4 Wage Order 5. I wanted to note that when, as a result of
5 AB 60, that we reverted to an earlier version of Order 5,
6 that language came into play which was -- came back into
7 play -- which is in 3(D) of that order, which had been
8 deleted in the '98 version, that allows for up to 54-hour
9 workweeks without overtime payments for specified
10 personal attendants, resident managers, and employees for
11 children under 24-hour care.

12 In light of discussions with representatives
13 from the federal Department of Labor and a review of
14 relevant federal regulations, there appears to be a
15 conflict here, as the federal regulations call for only
16 up to a 40-hour workweek for these employees without
17 their having to be paid overtime. As the federal
18 standard would prevail, we would be obliged to conform
19 with the federal standards, which is exactly what was
20 done a couple of years ago. But now that we're going
21 back to an earlier version of orders, we're back to where
22 it was before that change was made.

23 We had a similar situation at a previous meeting
24 relative to stable employees, where it was exactly the

1 same type of thing, where they also had 54 hours. And
2 then, again, under FLSA, which we are obliged to work
3 within, the federal law, again, these delineated
4 professions are not exempt from that 40-hour federal
5 standard.

6 So I wanted to put that out there now. And it's
7 something that we will be aware of as the Commission
8 drafts wage orders.

9 COMMISSIONER DOMBROWSKI: Okay. Item 3 on the
10 agenda is public comment on provisions of Labor Code
11 Section 517(a) that require us to adopt regulations to
12 provide assurances of fairness in the conduct of employee
13 elections to adopt or to repeal alternative workweek
14 schedules, procedures for the implementation of
15 alternative workweek schedules, the conditions that must
16 exist before employers can repeal alternative workweek
17 schedules adopted by their employees, employee
18 disclosures, designations of work, and processing of
19 workweek election petitions.

20 I have one card of somebody who wishes to speak,
21 and I don't see her in the audience.

22 Do you want to speak, Allen?

23 MR. DAVENPORT: I won't take long.

24 COMMISSIONER DOMBROWSKI: You know, I thought we

1 were going to have a record here where we get an item on
2 the agenda and nobody spoke. And now you're going to
3 blow it.

4 (Laughter)

5 MR. DAVENPORT: Allen Davenport, with the
6 Service Employees.

7 We submitted to you earlier today, in the
8 previous discussion on the 12-hour day, a design for
9 elections that we think would be applicable under those
10 and other circumstances as may occur.

11 We do find -- and I think you have on record
12 from previous hearings -- given the confusion about the
13 implementation of the 12-hour day exemption -- or the 12-
14 hour day exemptions -- that there are a lot of untoward
15 practices that go on in these elections. And we do think
16 that they need to be done by neutral parties in neutral
17 circumstances, in a very official way.

18 The potential for these things to be
19 manipulated, for the information to be manipulated, is
20 overwhelming. And I think the -- you've seen enough
21 evidence of that in previous hearings. But we certainly
22 -- that's why we put some thought into those procedures
23 that you have in front of you.

24 MR. COOPER: Peter Cooper, with the California

1 Labor Federation.

2 And we also would just ask that you -- we
3 believe that the provisions for the elections, as
4 outlined in our proposal, would be also applicable to
5 other wage orders, with some -- maybe some altering
6 slightly of language for specific wages orders, and
7 appreciate you looking at that proposal in detail.

8 Thank you.

9 COMMISSIONER DOMBROWSKI: Wasn't the neutral
10 third party in an earlier draft of AB 60? Do you
11 remember?

12 COMMISSIONER BROAD: Pardon me.

13 COMMISSIONER DOMBROWSKI: Yeah, a neutral -- was
14 there a provision in an earlier draft of AB 60 --

15 MR. BARON: Yes.

16 COMMISSIONER DOMBROWSKI: -- that had a neutral
17 third party? And then it was -- come out?

18 MR. BARON: Yes, that's correct.

19 COMMISSIONER DOMBROWSKI: That was in an
20 earlier --

21 MR. BARON: It was in an earlier.

22 COMMISSIONER DOMBROWSKI: I thought there was a
23 provision in there about that.

24 MS. BLAKE: Barbara Blake, United Nurses

1 Associations of California, AFSCME. And we're in support
2 of the state labor's proposal on the neutral party and
3 the guidance on the election procedure for 12 -- or for
4 alternative workweeks.

5 COMMISSIONER DOMBROWSKI: Anyone else?

6 (No response)

7 COMMISSIONER DOMBROWSKI: We'll take those
8 comments under advisement.

9 Any other business people want to bring before
10 the Commission?

11 (No response)

12 COMMISSIONER DOMBROWSKI: Okay. That being the
13 case, can I get a motion to adjourn?

14 COMMISSIONER ROSE: I move we adjourn.

15 COMMISSIONER BROAD: Second.

16 COMMISSIONER DOMBROWSKI: All in favor?

17 (Chorus of "ayes")

18 COMMISSIONER DOMBROWSKI: We are adjourned.

19 (Thereupon, at 3:05 p.m., the public meeting
20 was adjourned.)

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CERTIFICATE OF REPORTER/TRANSCRIBER

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I, Cynthia M. Judy, a duly designated reporter
and transcriber, do hereby declare and certify under
penalty of perjury under the laws of the State of
California that I transcribed the four tapes recorded at
the Public Meeting of the Industrial Welfare Commission,

1 held on April 14, 2000, in Oakland, California, and that
2 the foregoing pages constitute a true, accurate, and
3 complete transcription of the aforementioned tapes, to
4 the best of my abilities.

5

6 Dated: May 7, 2000

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CYNTHIA M. JUDY

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Reporter/Transcriber

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